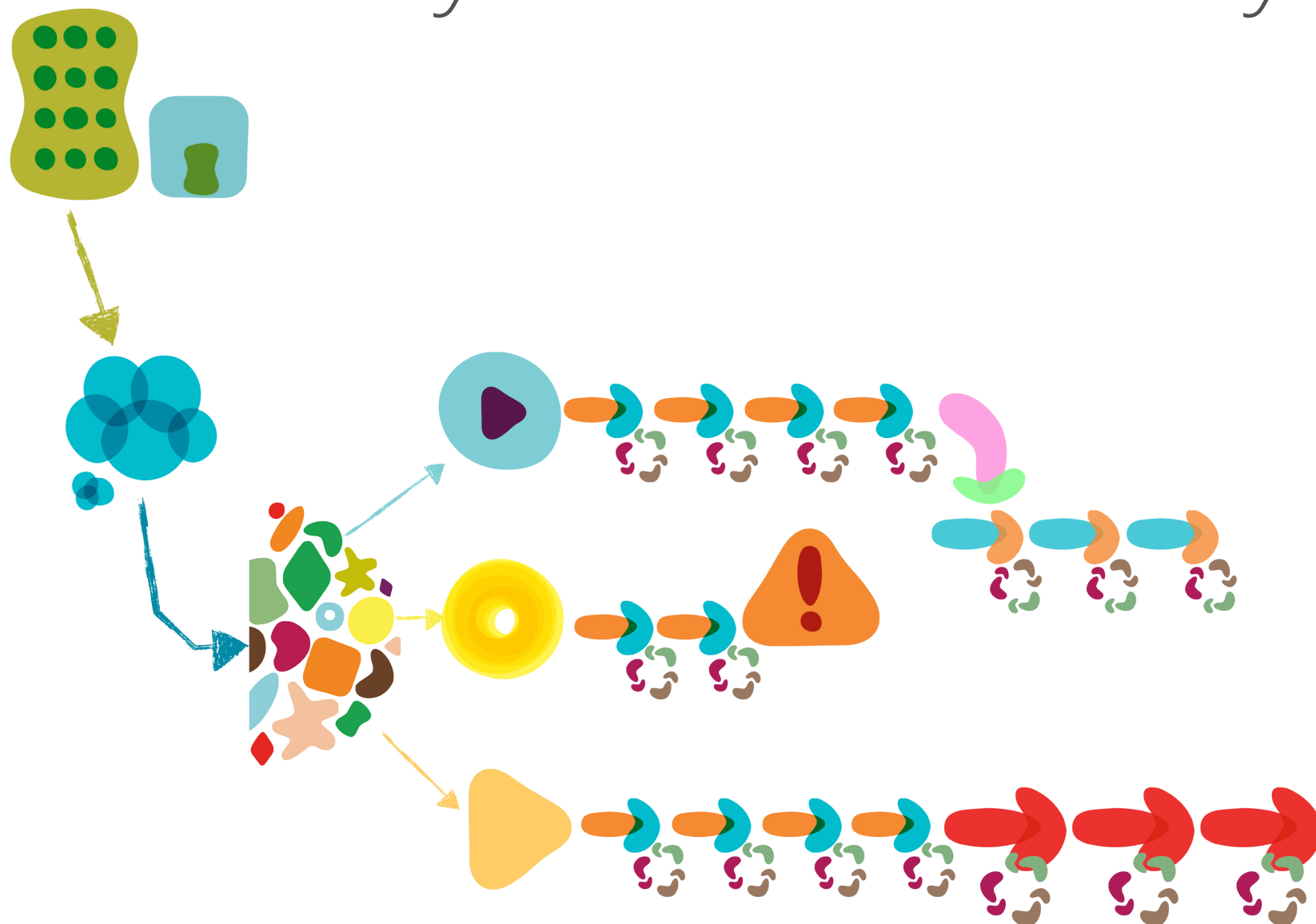


Continuous Delivery for Architects

6 Ways Continuous Delivery Impacts Architects



ThoughtWorks®

NEAL FORD

Director / Software Architect / Meme Wrangler



@neal4d



nealford.com

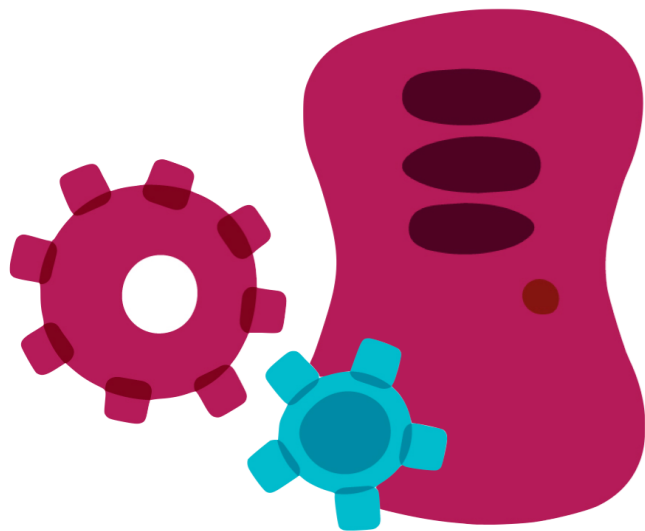
Continuous Delivery



deployment pipelines

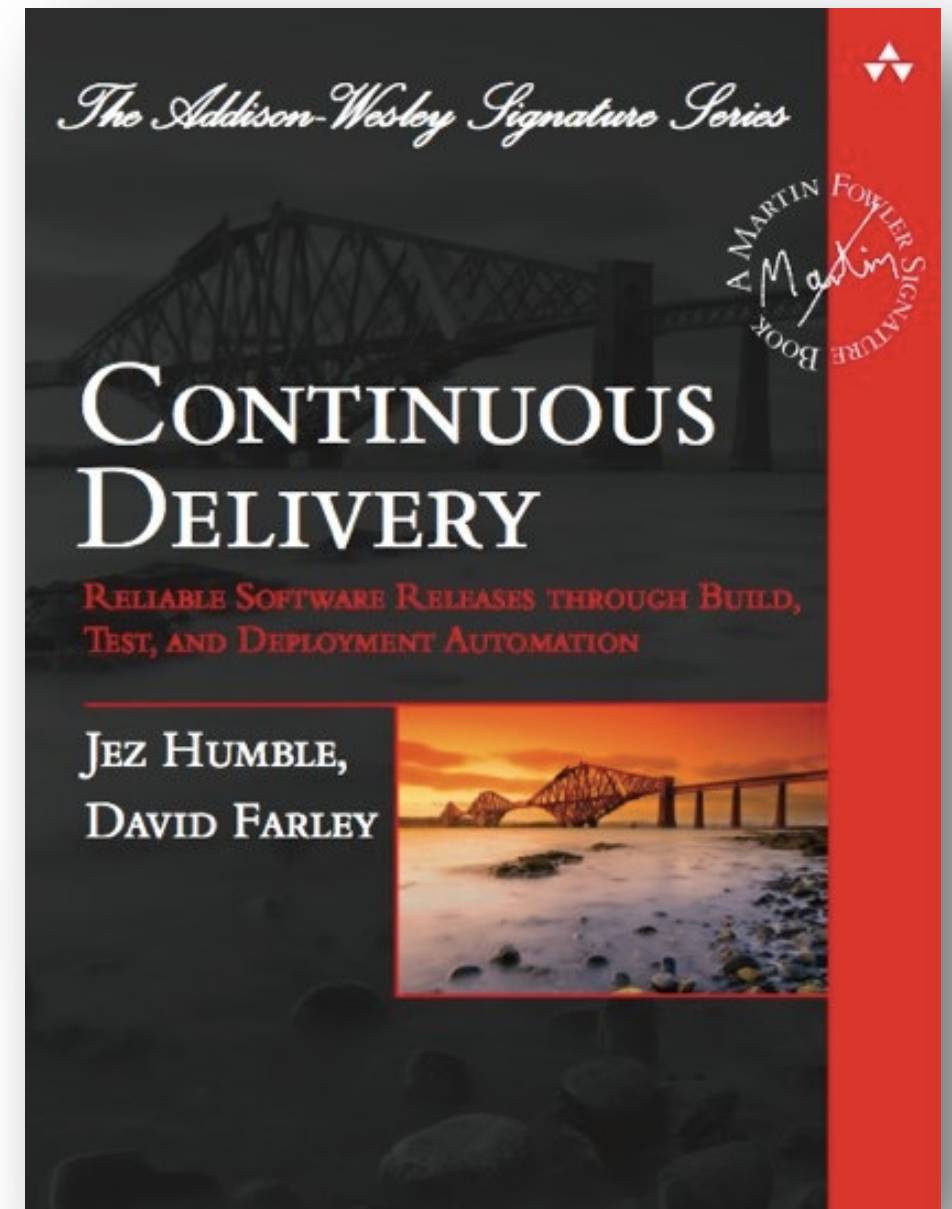


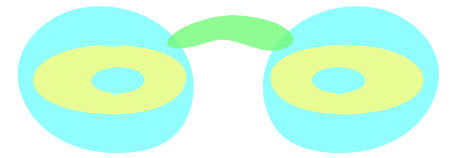
tests, synergistic practices,
incremental deployment



data & infrastructure

Effective engineering practices
for software projects.





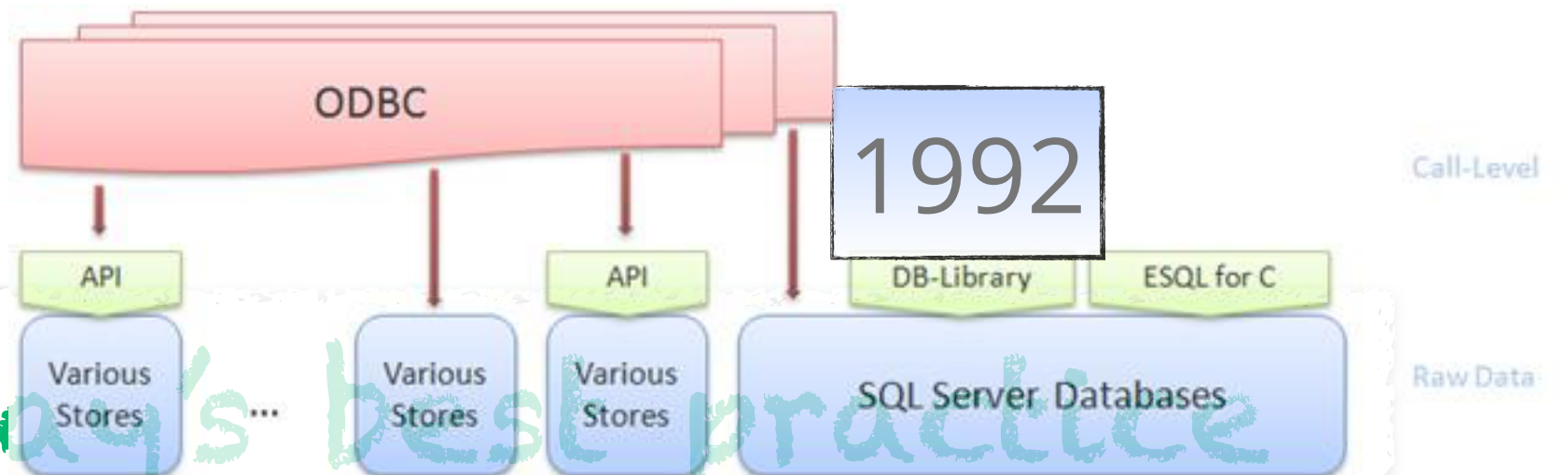
Yesterday's best practice
is tomorrow's anti-pattern.

A Case against the GO TO Statement.

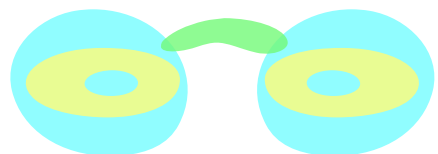
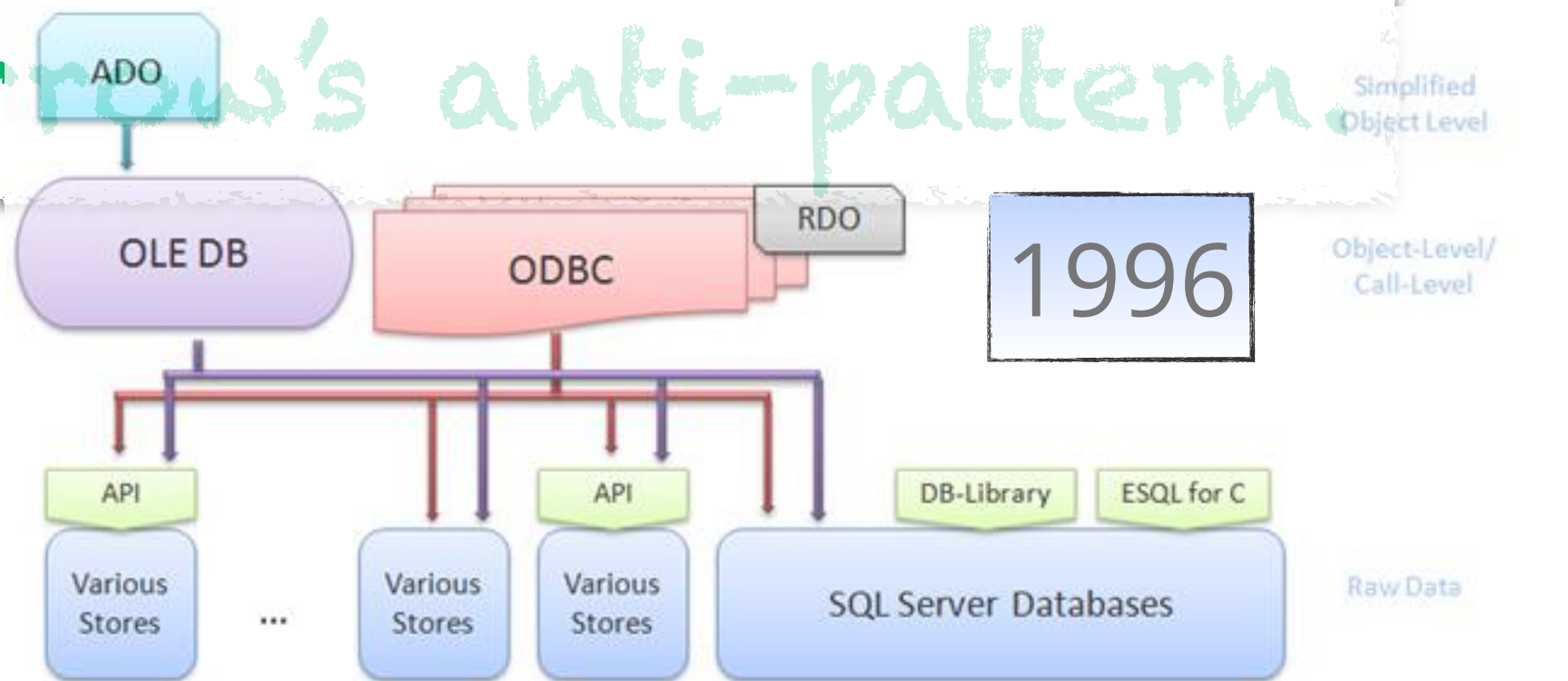
by Edsger W. Dijkstra
Technological University
Eindhoven, The Netherlands

Since a number of years I am familiar with the observation that the quality of programmers is a decreasing function of the density of go to statements in the programs they produce. Later I discovered why the use of the go to statement has such disastrous effects and did I become convinced that the go to statement should be abolished from all "higher level" programming languages (i.e. everything except -perhaps- plain machine code). At that time I did not attach too much importance to this discovery; I now submit my considerations for publication because in very recent discussions in which the subject turned up, I have been urged to do so.

My first remark is that, although the programmer's activity ends when he has constructed a correct program, the process taking place under control of his program is the true subject matter of his activity, for it is this process that has to effectuate the desired effect; it is this process that in its dynamic behaviour has to satisfy the desired specifications. Yet, once the program has been made, the "making" of the corresponding process is delegated to the machine.

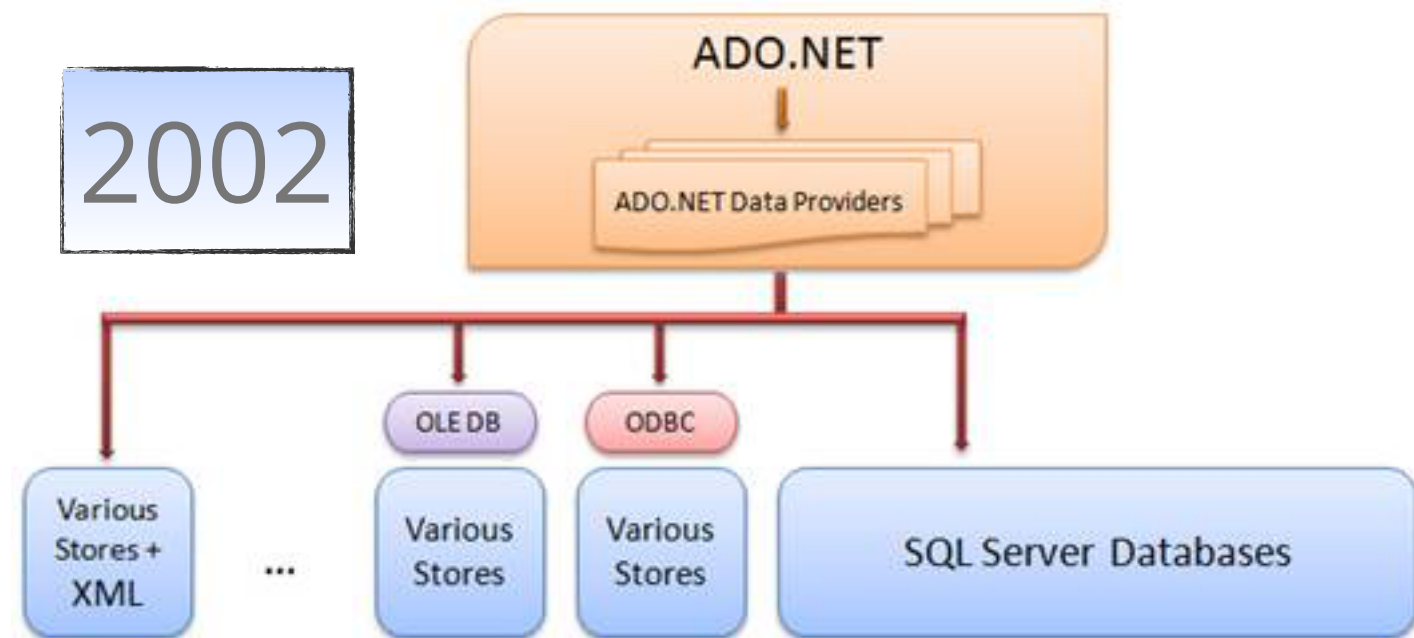


Yesterday's best practice
is tomorrow's anti-pattern.



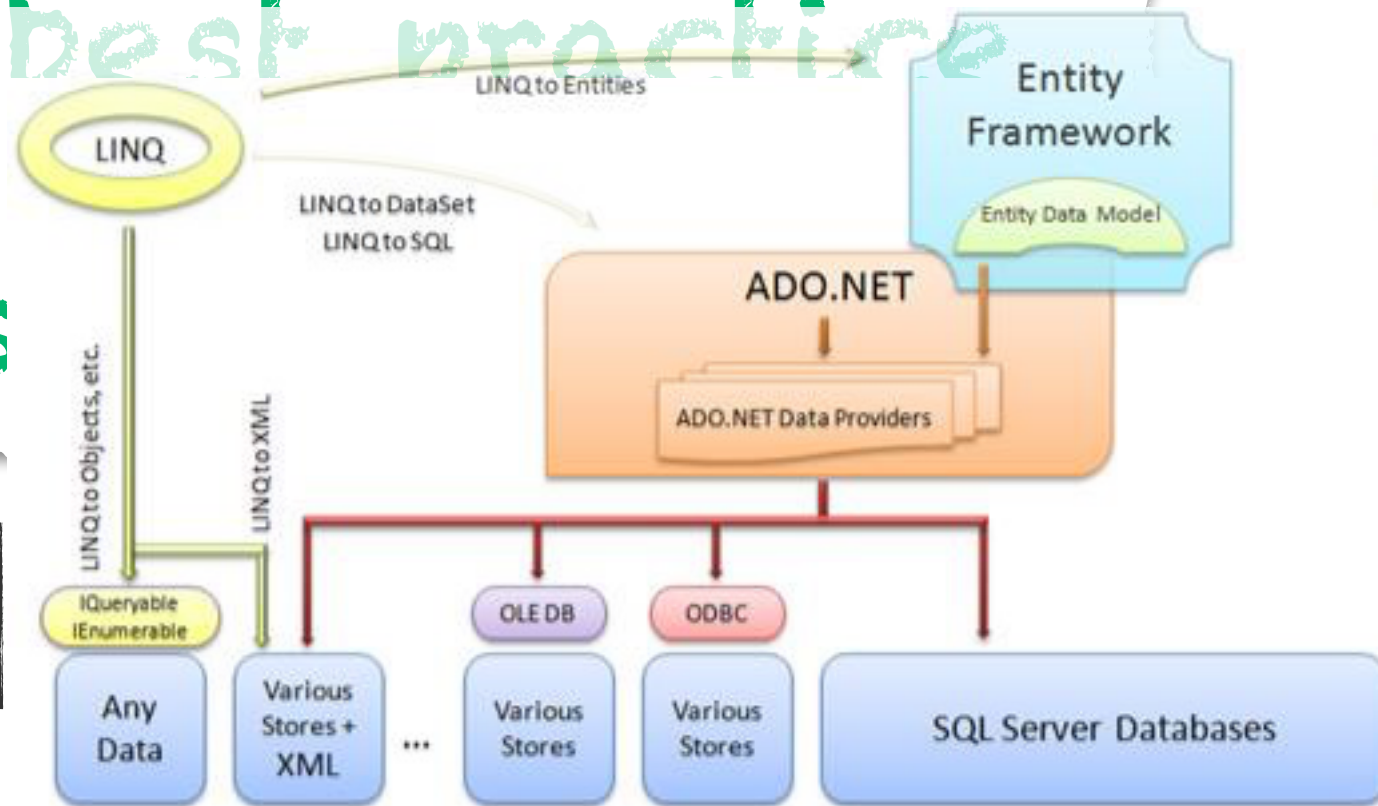


2002

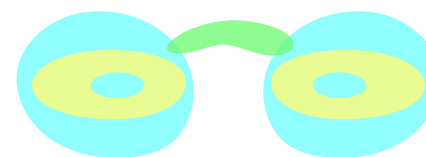


Yesterday's best practice
is tomorrow's

2007



2008

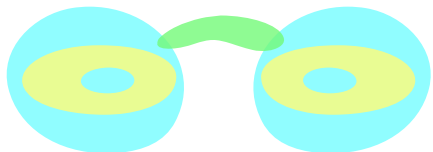


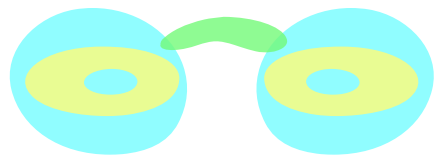


Yesterday's best practice
is tomorrow's anti-pattern.



ENTERPRISE
Java Beans





An antipattern is a solution that initially looks like an attractive road lined with flowers...



Yesterday's best practice



is tomorrow's anti-pattern



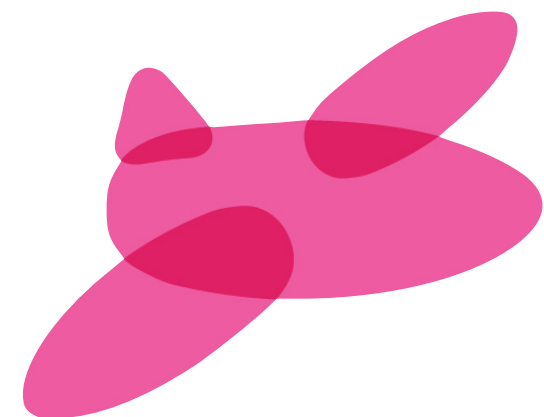
...but further on leads you into a maze filled with monsters

martinfowler.com/bliki/AntiPattern.html

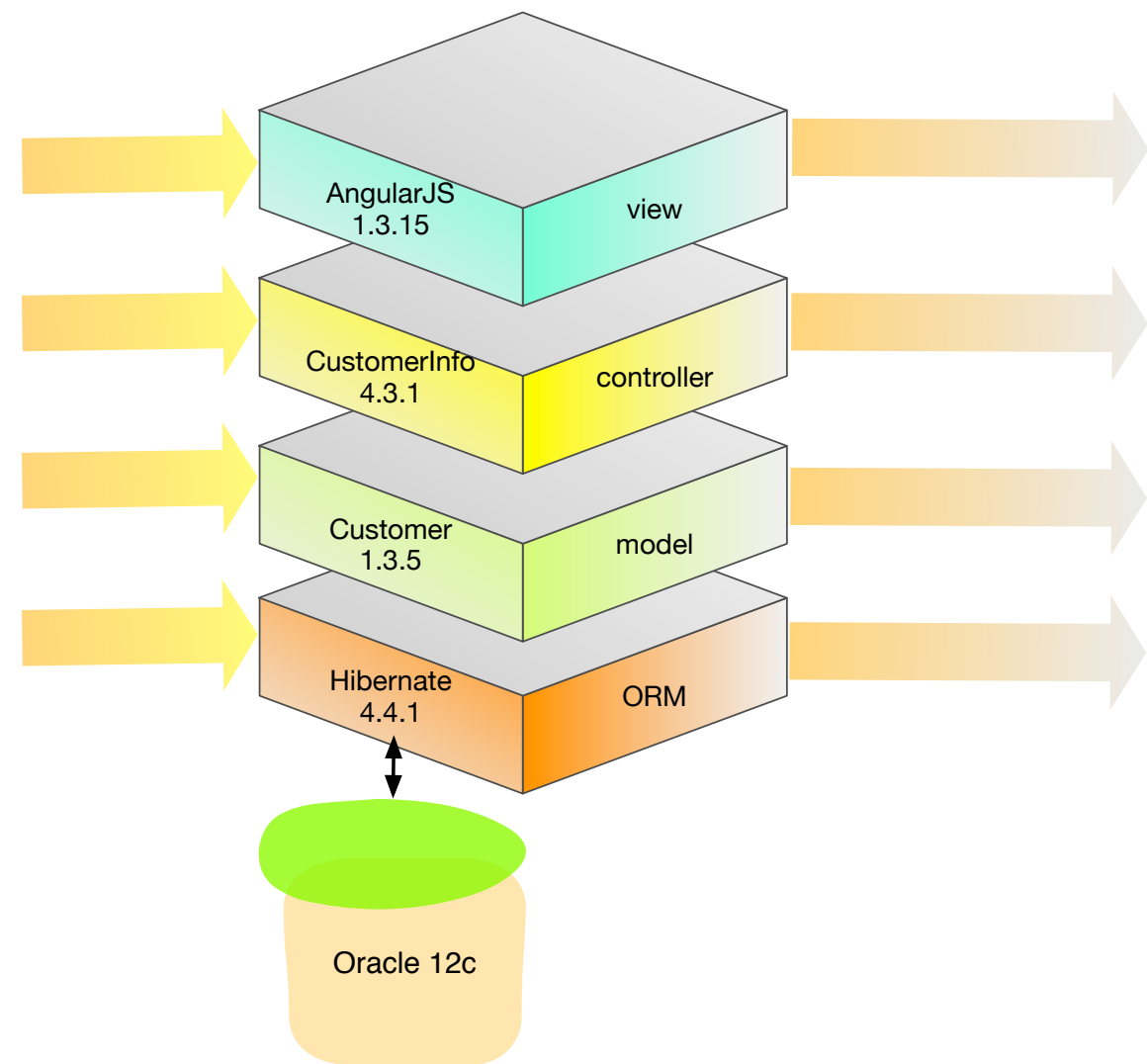
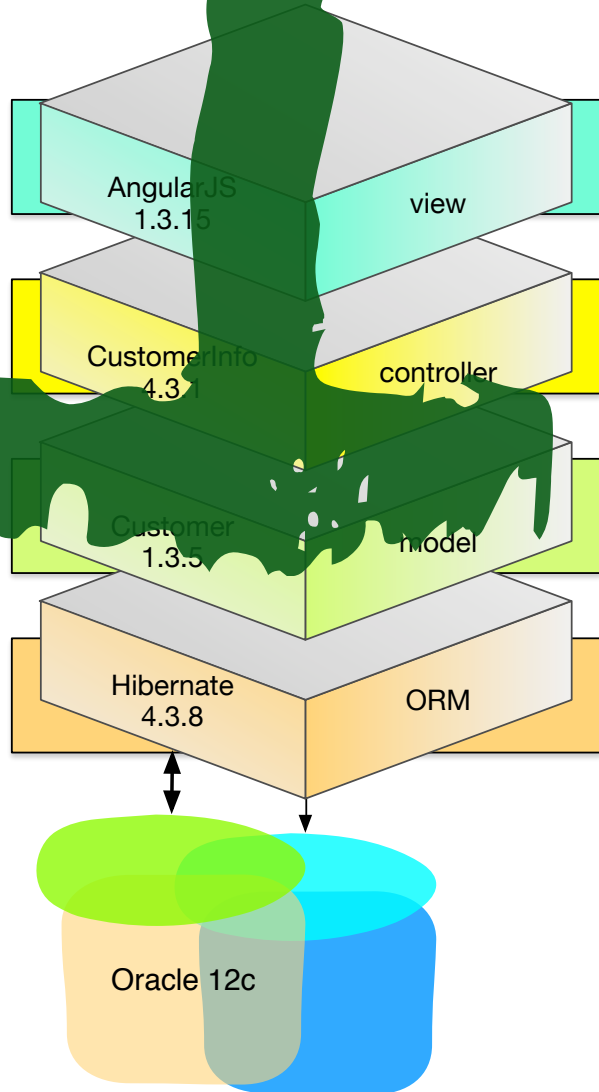
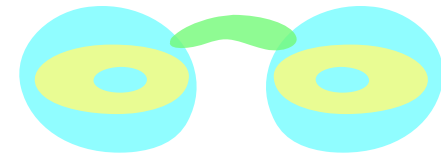


Architecture is abstract
until operationalized.

nealford.com/memeagora/2015/03/30/architecture_is_abstract_until_operationalized.html



Architecture is abstract until operationalized.

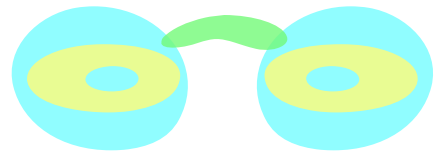


2D

3D

4D

Expanding Role of Architect



engineering



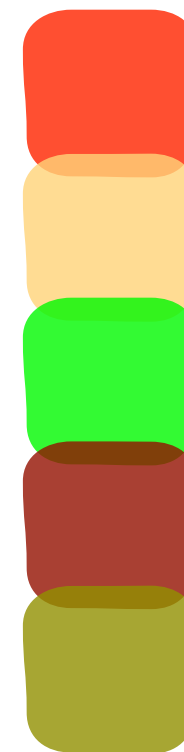
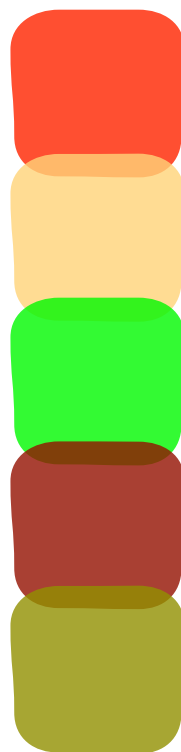
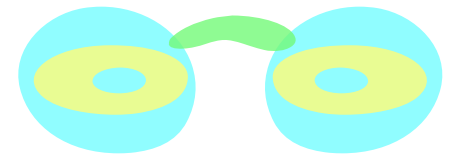
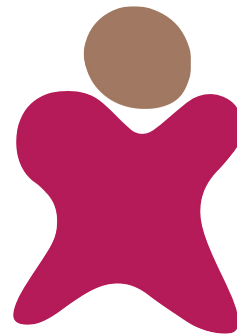
DBAs



operations

pre-CD

Expanding Role of Architect



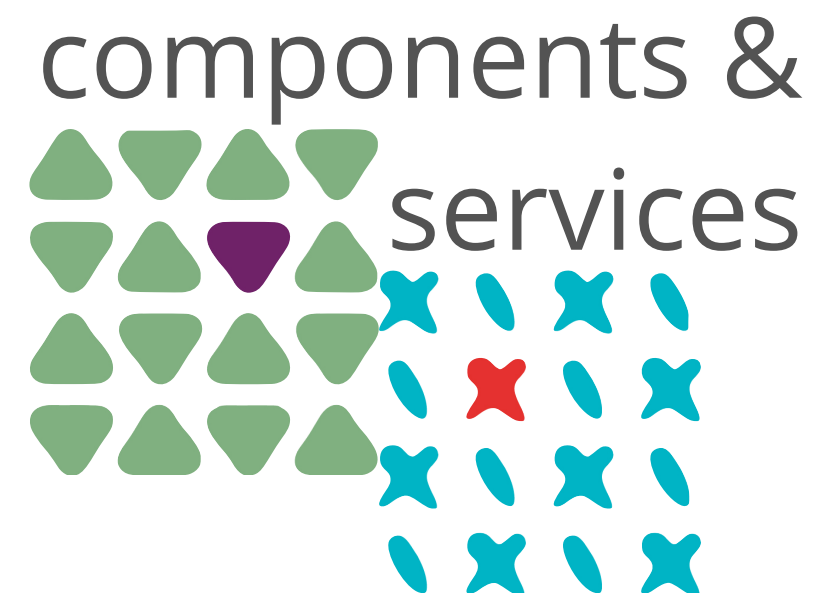
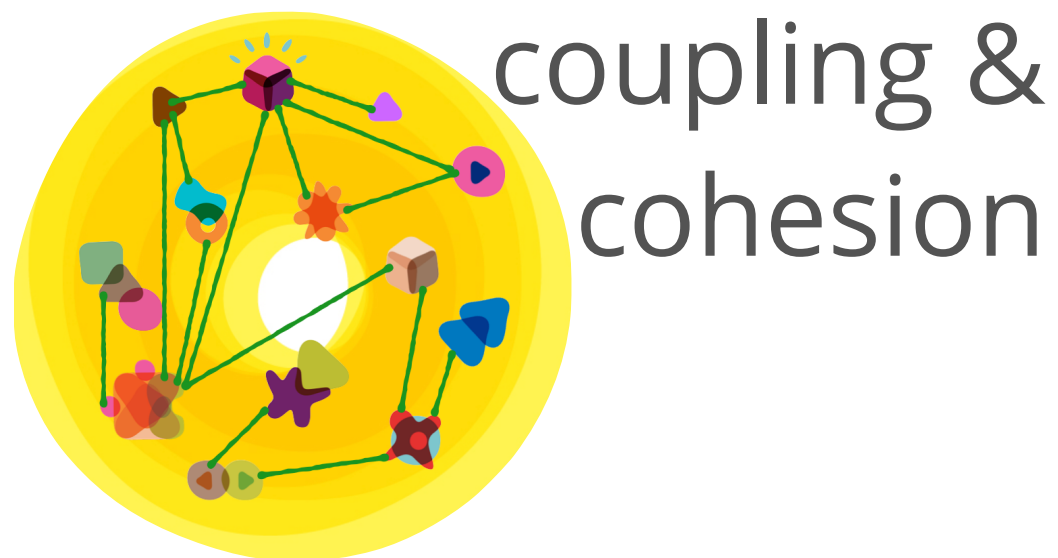
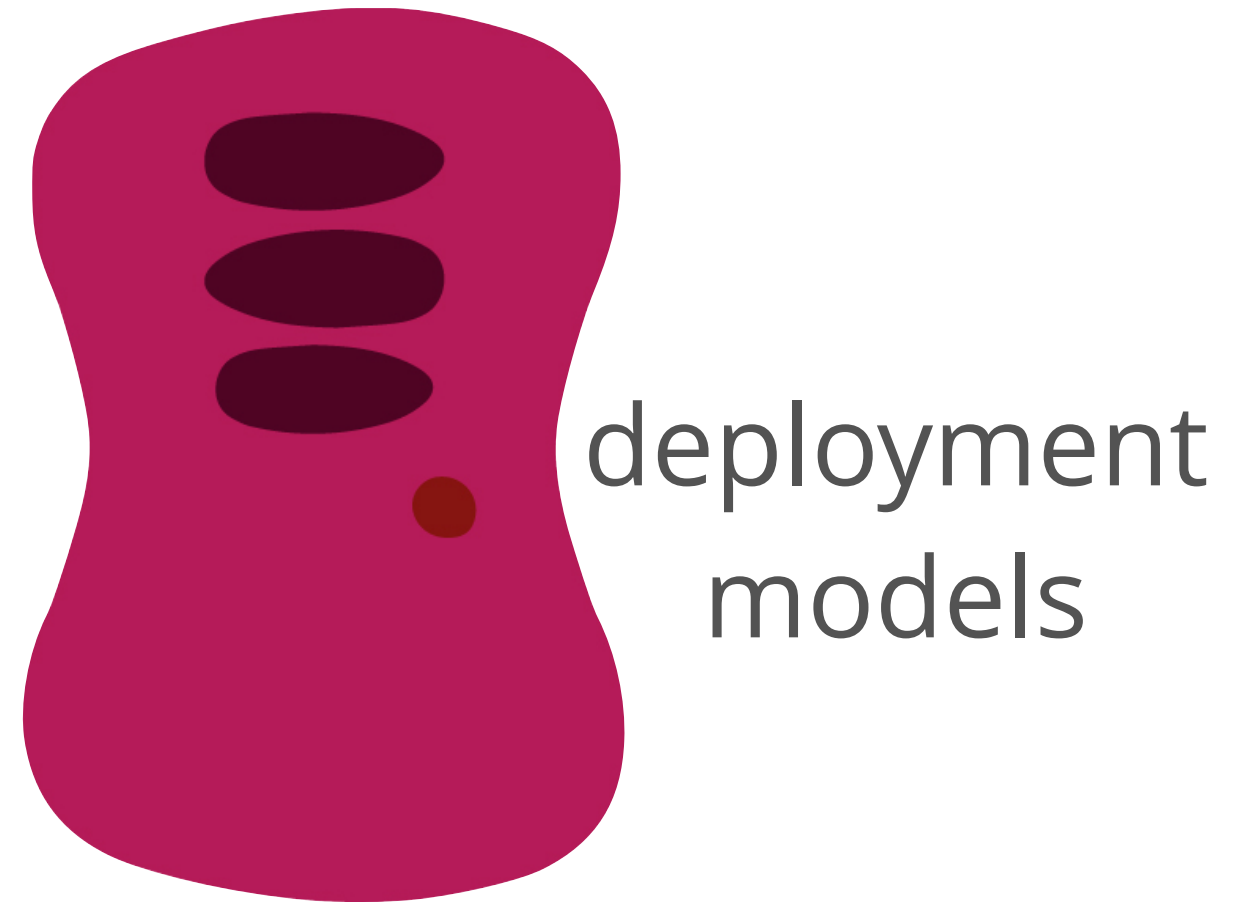
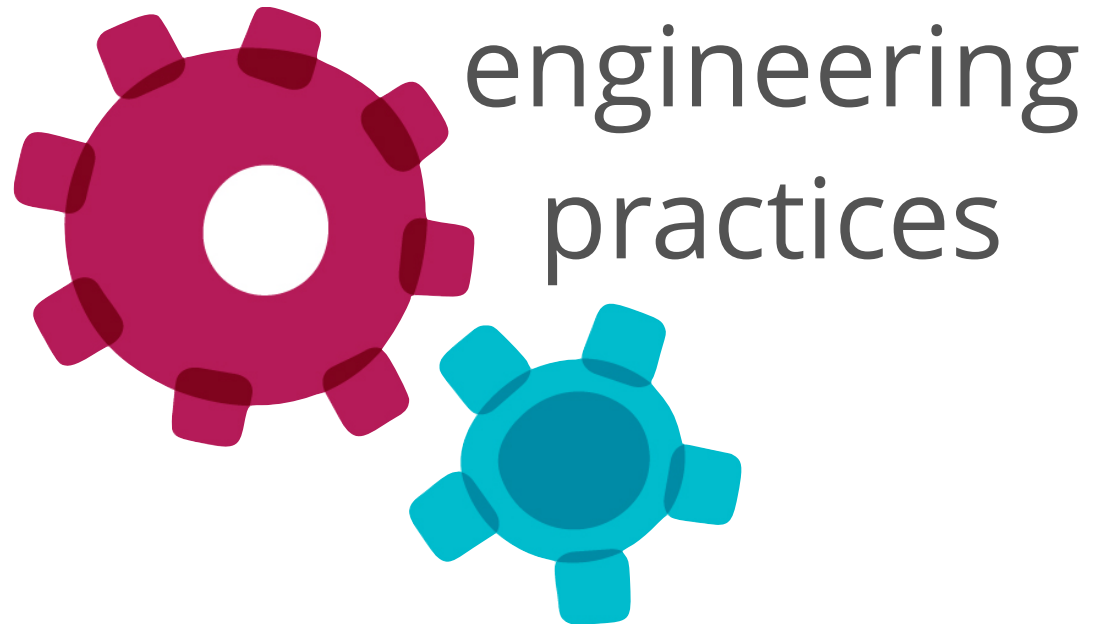
engineering

DBAs

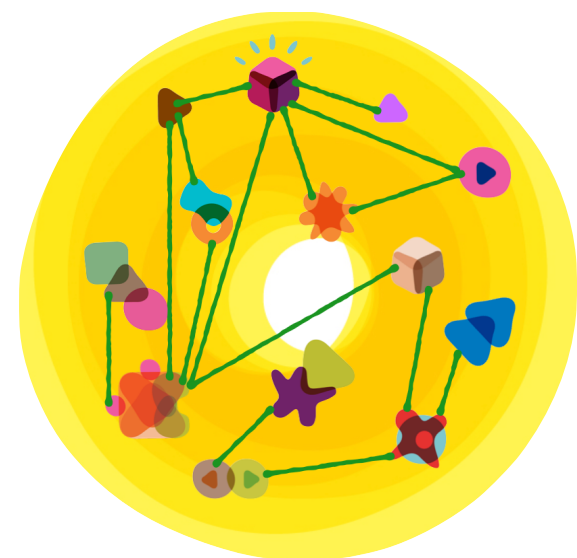
operations

ppst-CD

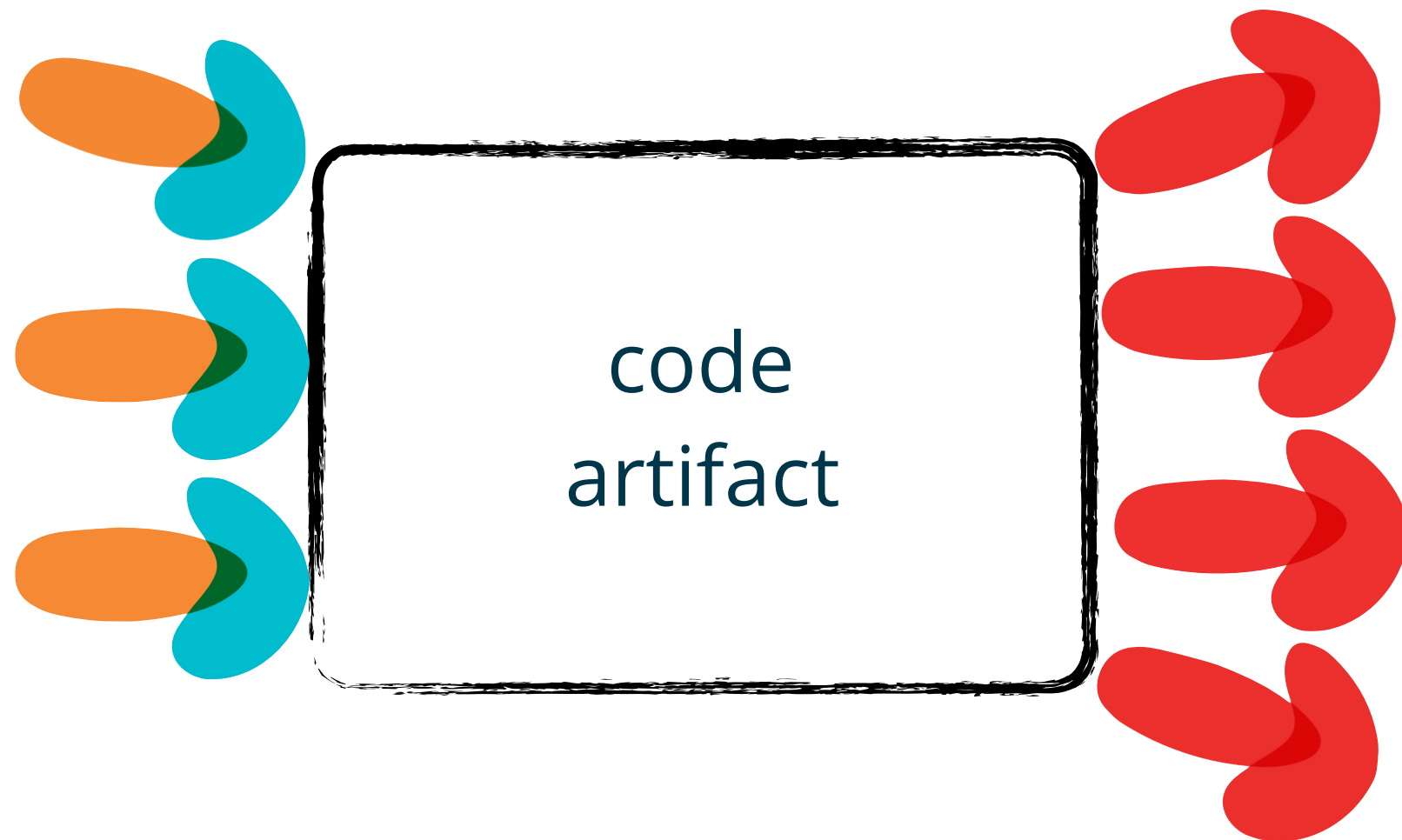
Agenda



Metrics & Visualizations



Structural Coupling Metrics



afferent

efferent

X
i
t

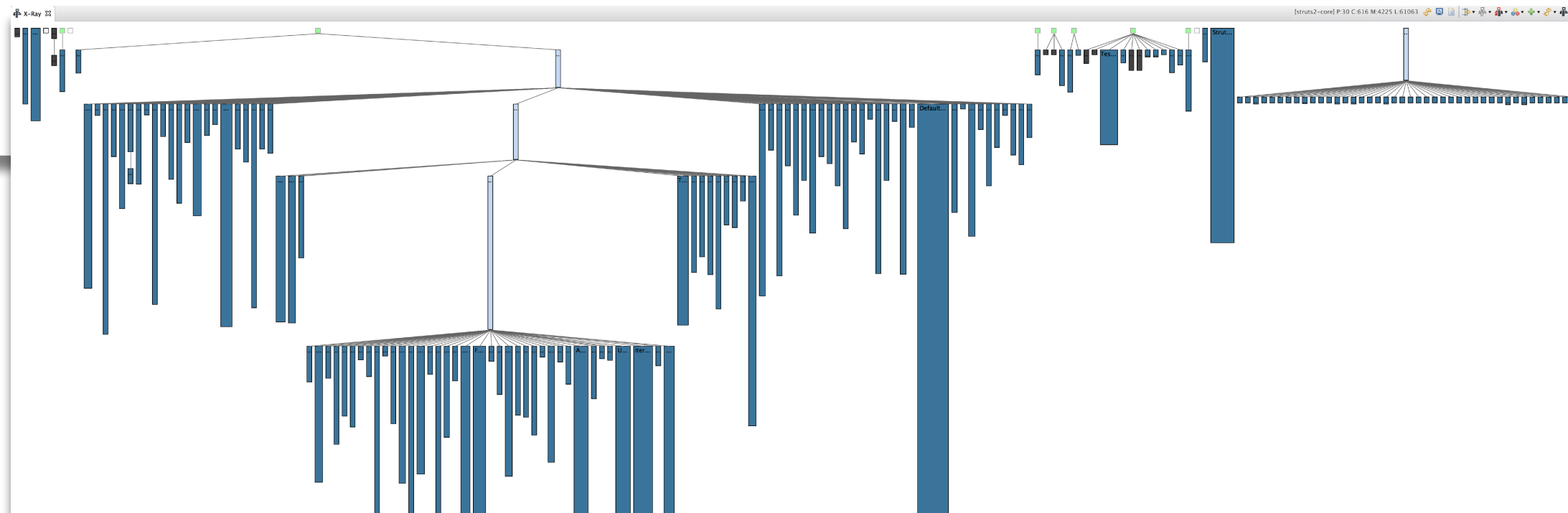
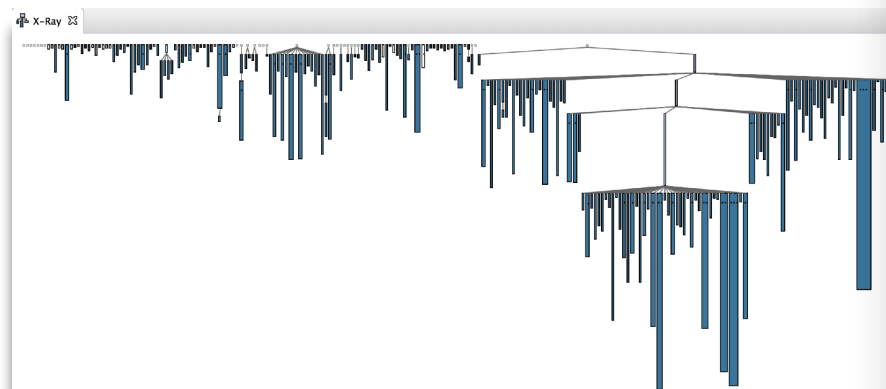
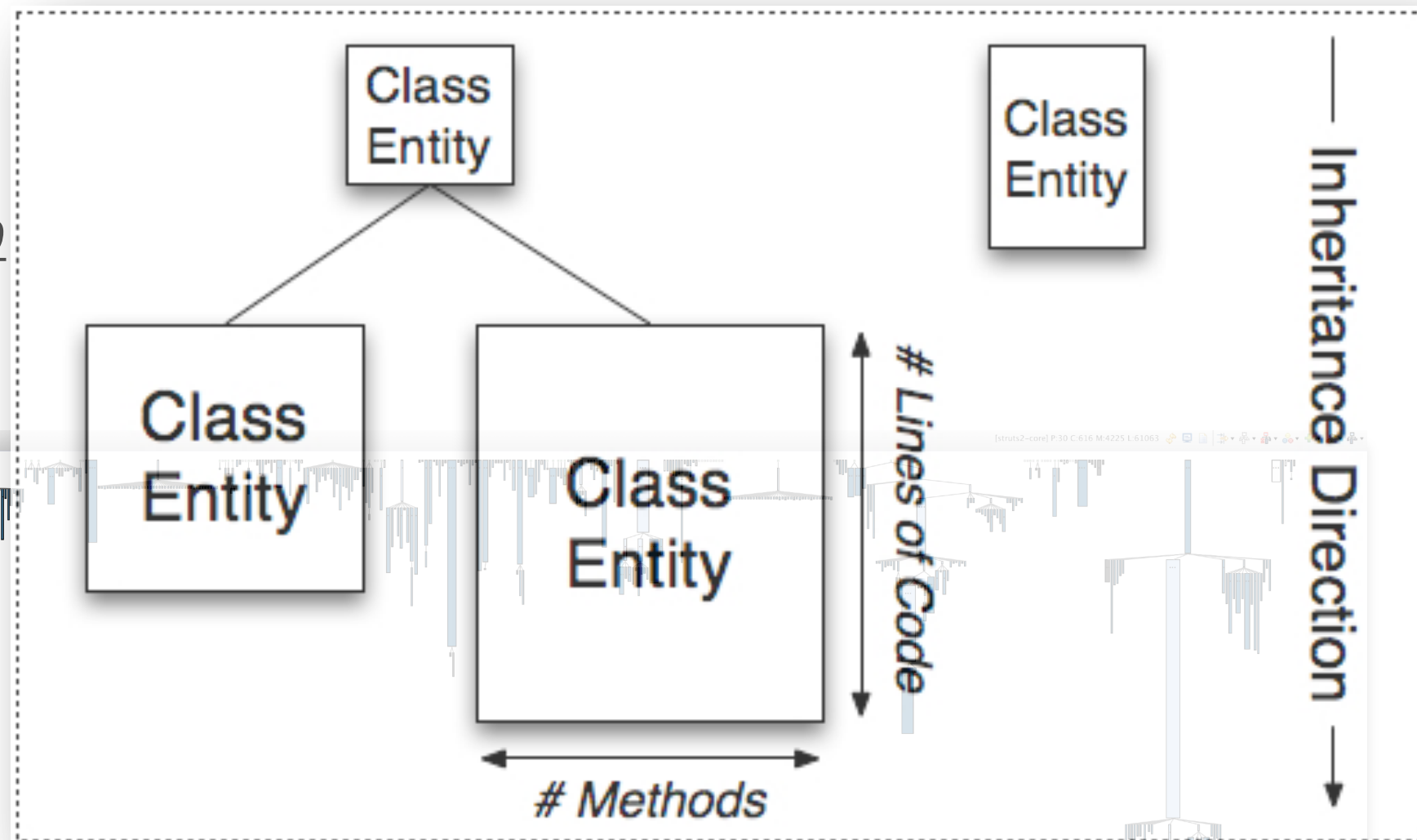
Temporal Coupling



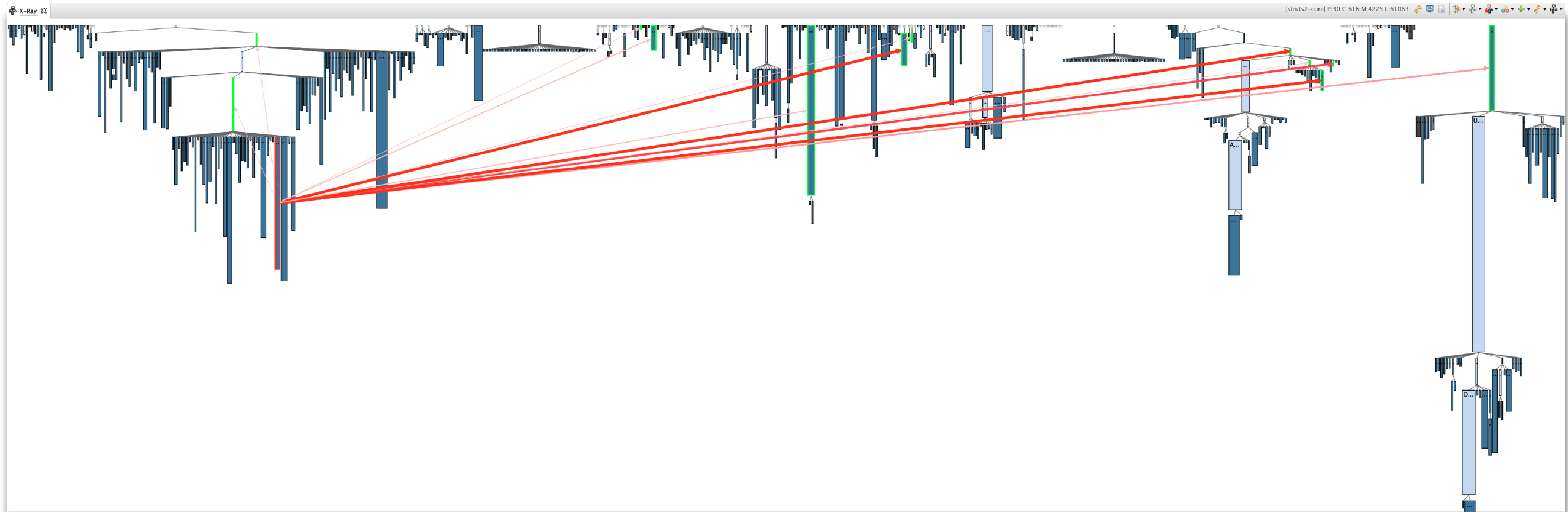


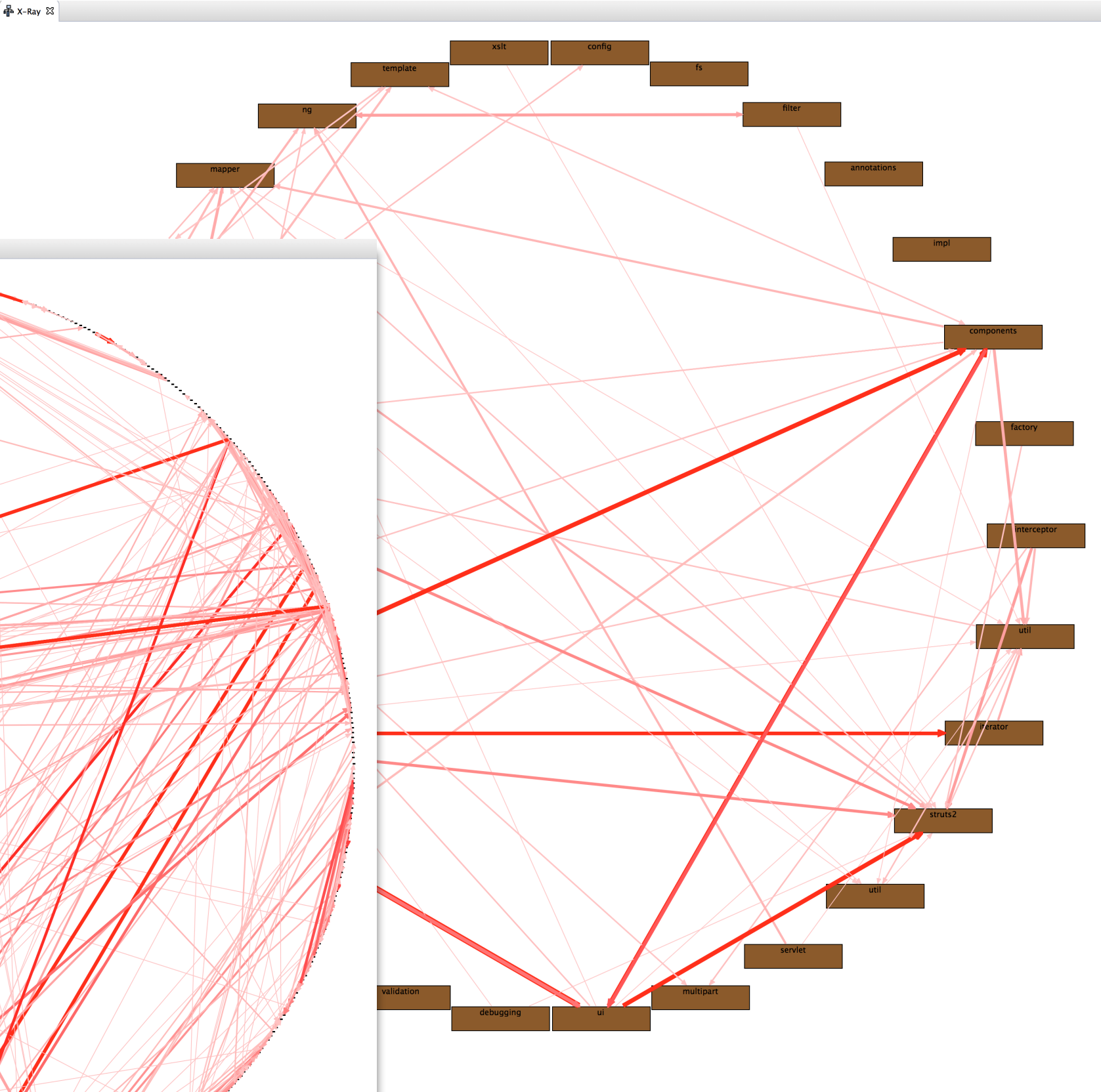
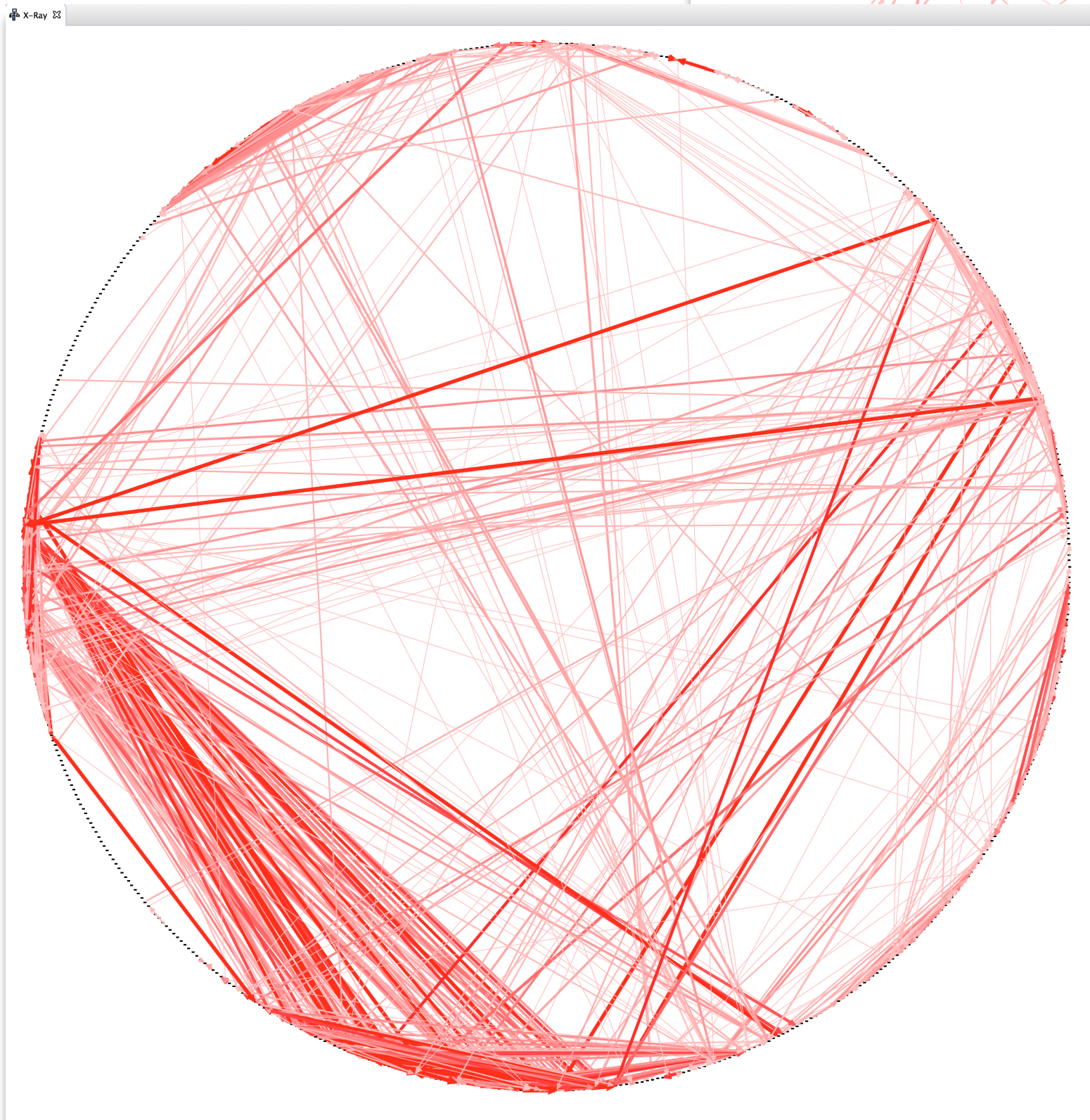
X-Ray

xray.inf.usi.ch/xray.php



XRay Dependencies





**Class/package
Dependencies**

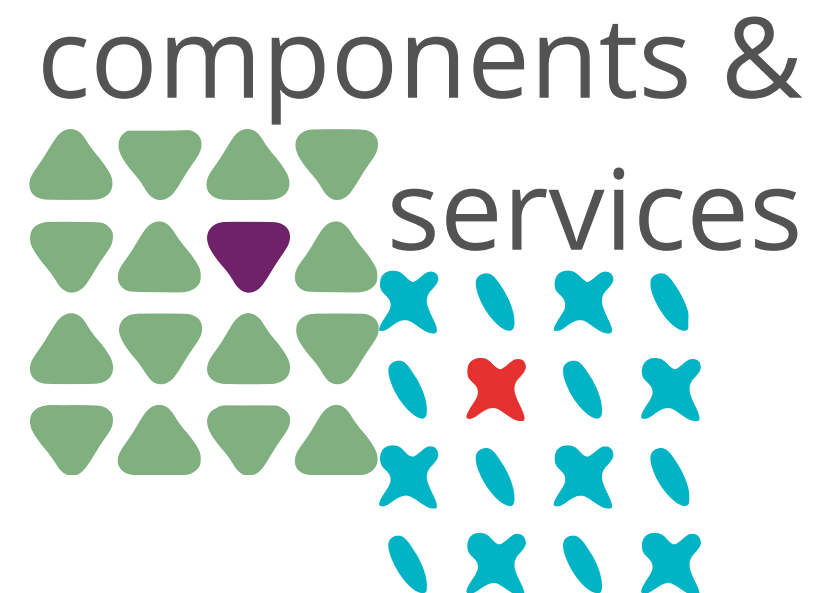
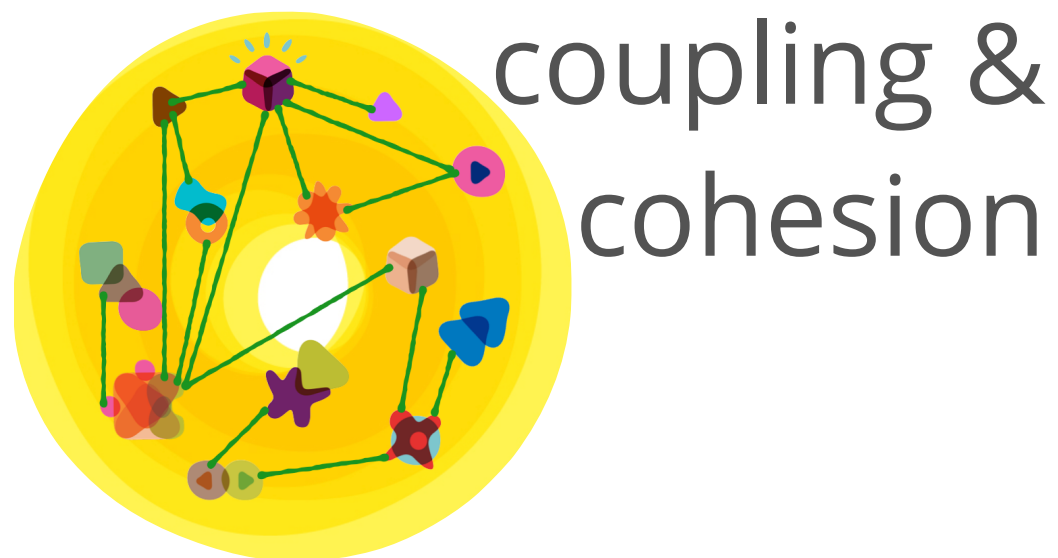
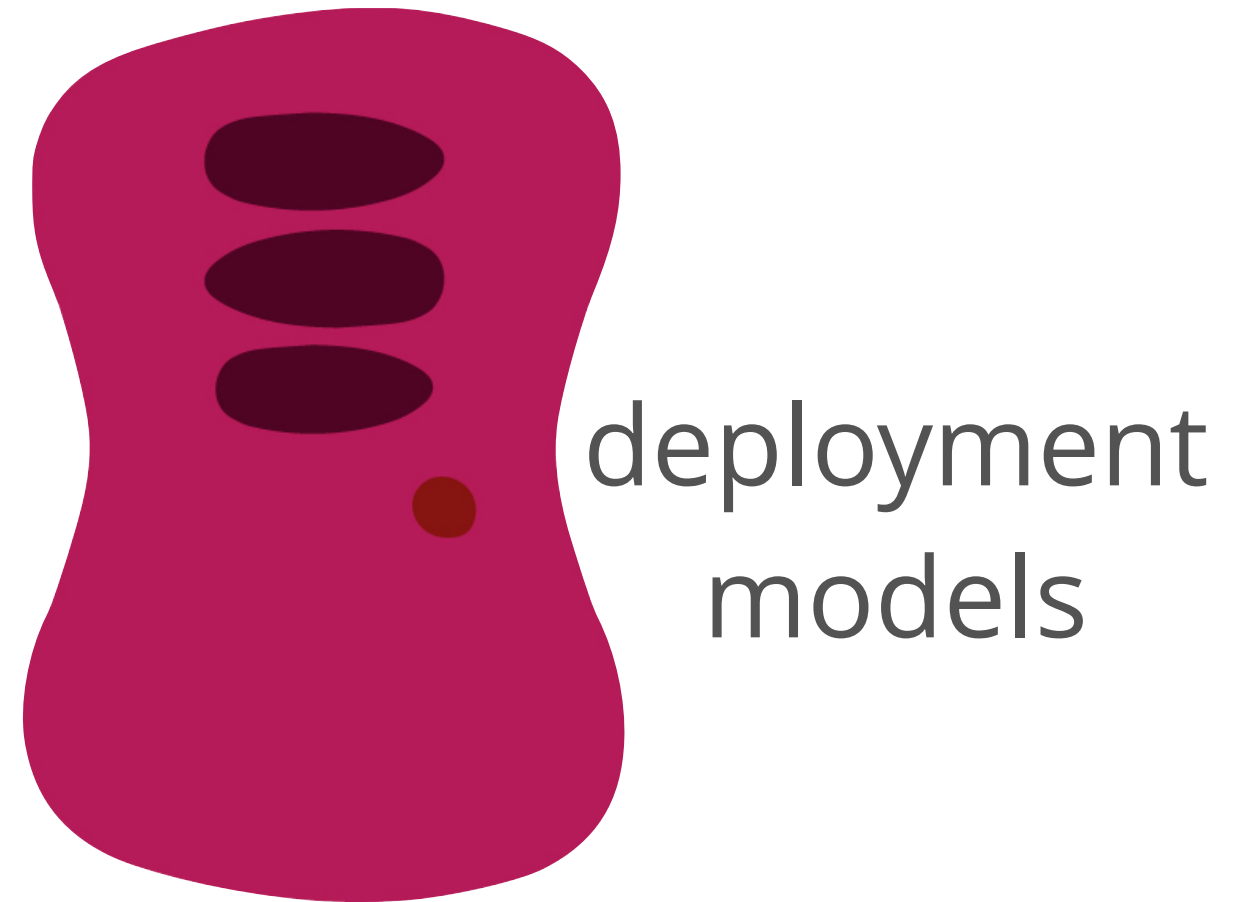
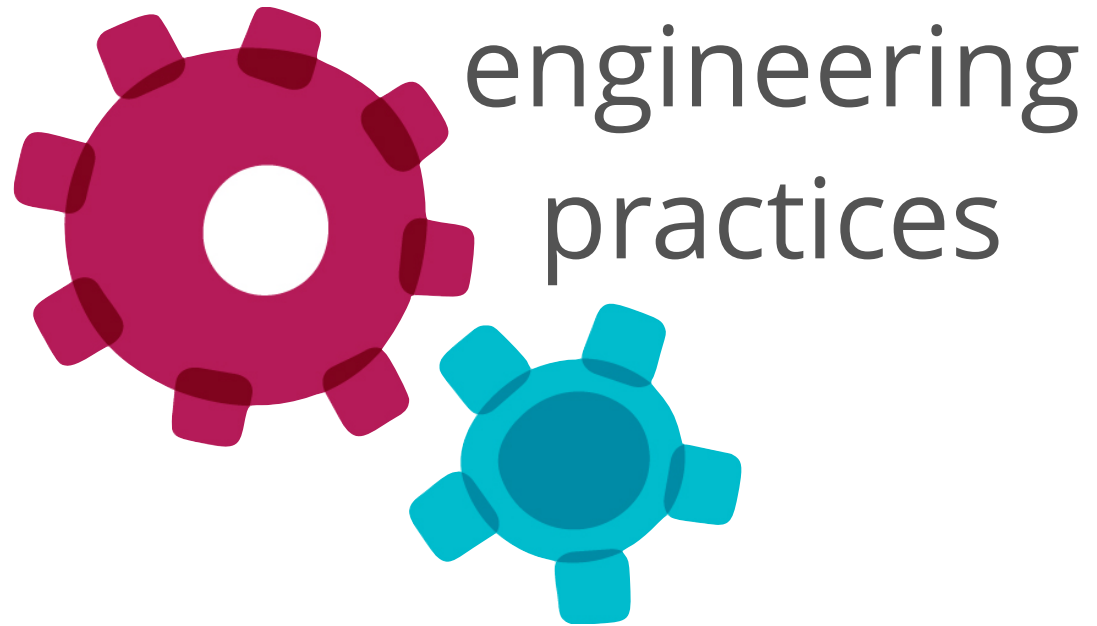


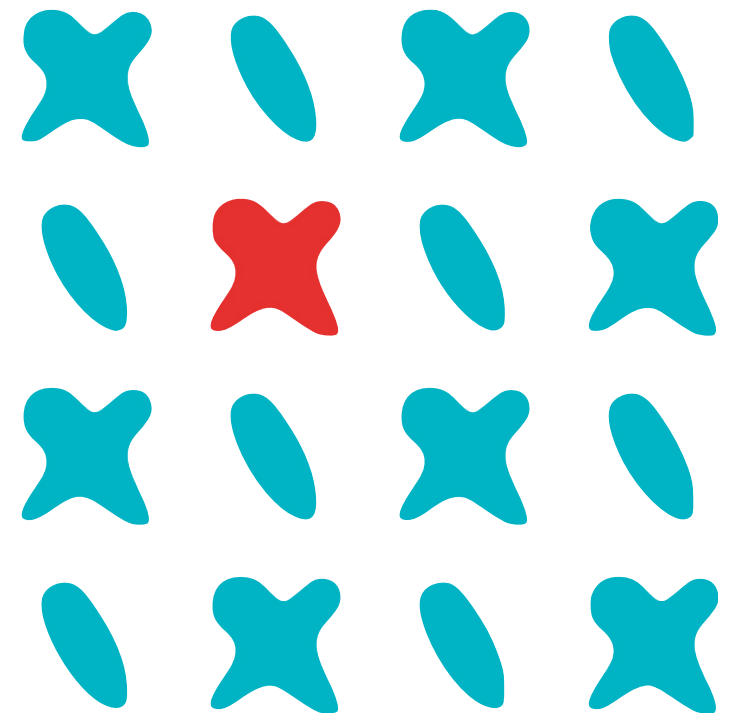
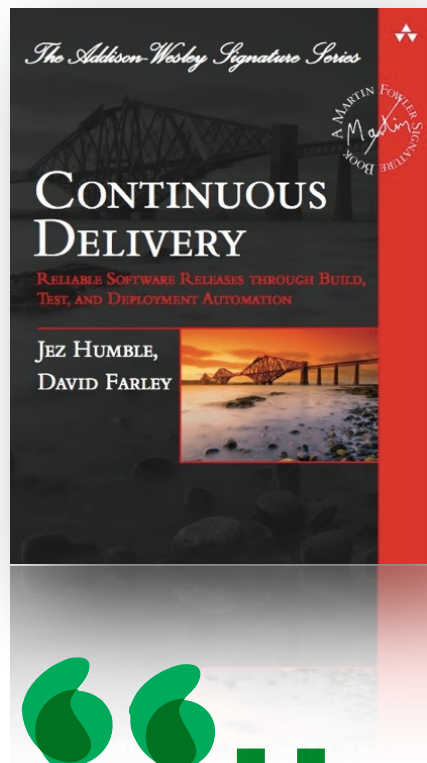
[Package: org.argouml.model] #class:86
ScopeKind
ChangeableKind
CollaborationsFactory
DeploymentDiagram
DiDiagram
UseCasesHelper
AbstractDataTypesHelperDecorator
ModelImplementation
ExtensionMechanismsHelper
ActivityGraphsHelper
CommonBehaviorHelper
StateMachinesHelper
DirectionKind
ModelCommandCreationObserver
AbstractUmlHelperDecorator
XmiReferenceException
UmlFactory
AbstractCommonBehaviorHelperDecorator
AttributeChangeEvent
CommonBehaviorFactory
ModelCommand
AbstractStateMachinesHelperDecorator
AssociationChangeEvent
ActivityDiagram
UseCaseDiagram
... (76 more)
{belonging to: argouml}

Understand the structure of your code as it evolves.

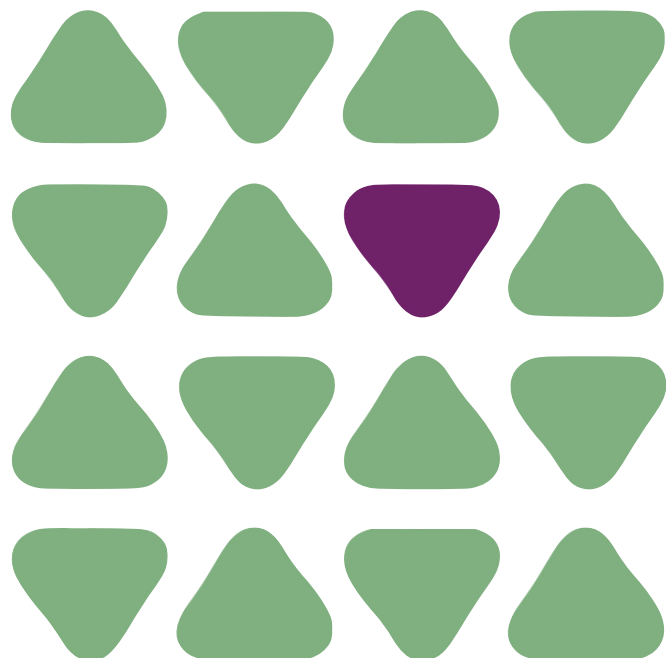


Agenda

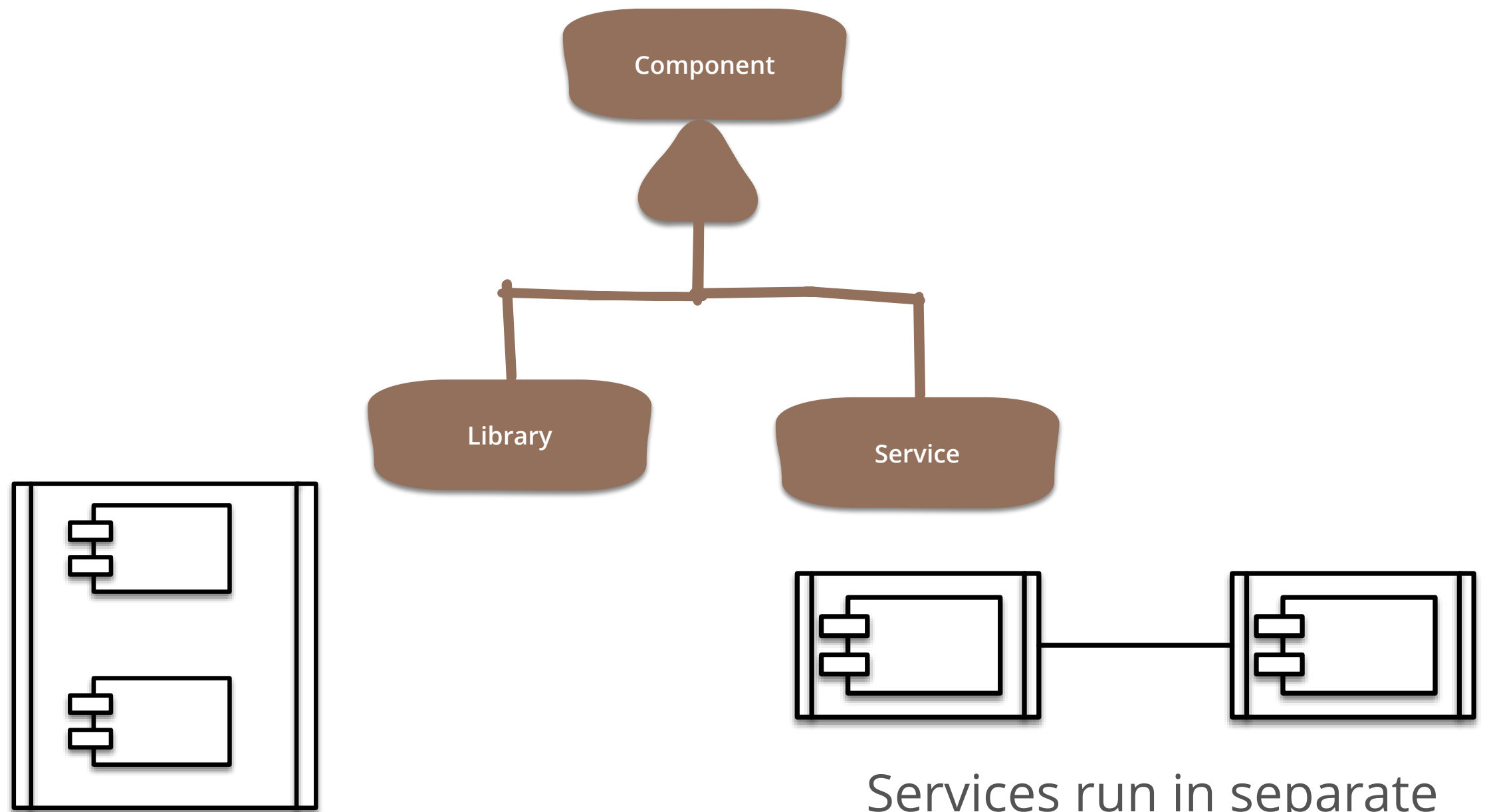




“Use components to decouple parts of your application that change at different rates.”



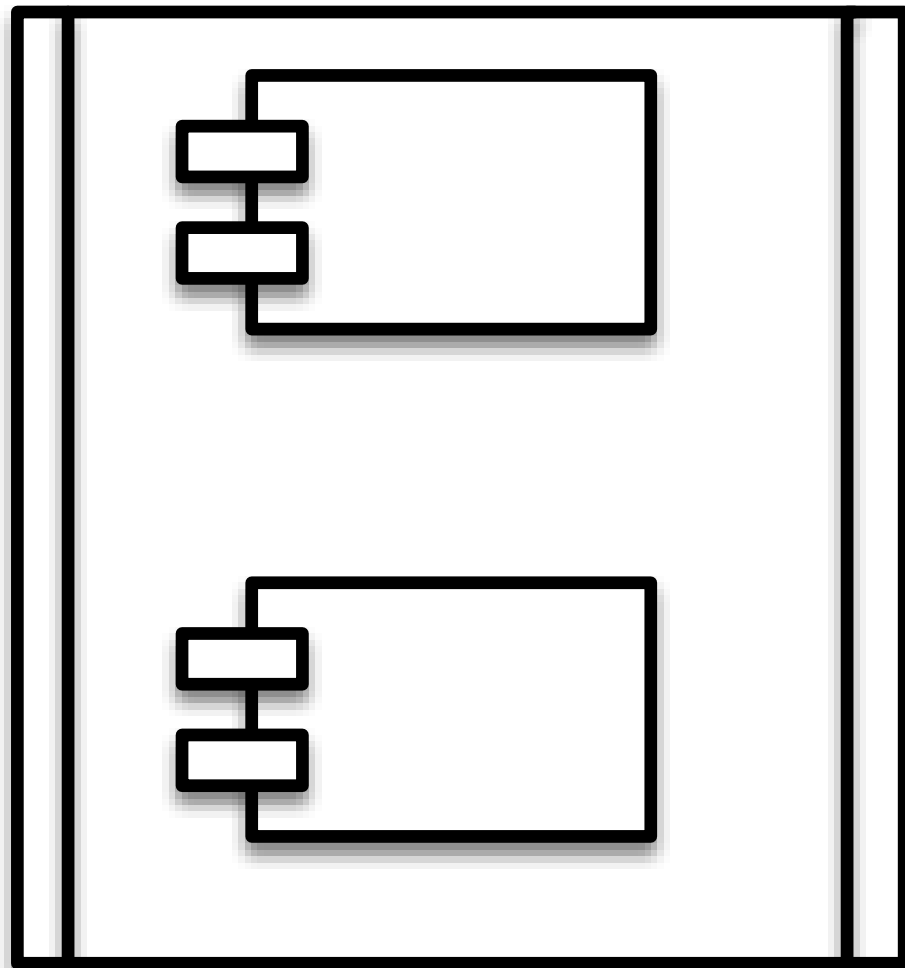
Components are units of software that can be independently replaced and upgraded



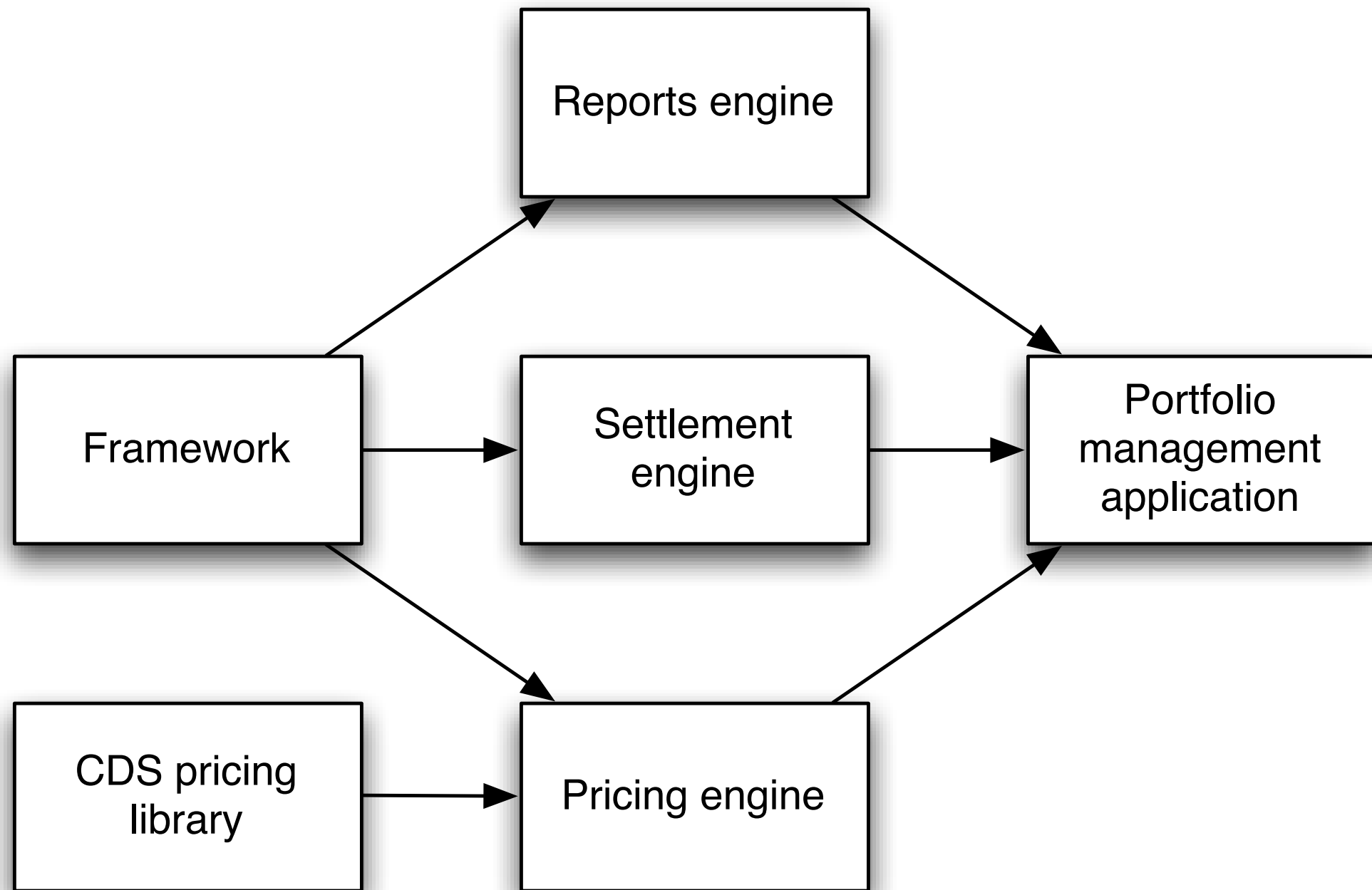
Libraries run within a single process, communicating through language function call mechanisms

Services run in separate processes, communicating with networking mechanisms such as HTTP or TCP/IP

Components



Libraries



Managing Dependencies

“DLL Hell”

2 approaches:

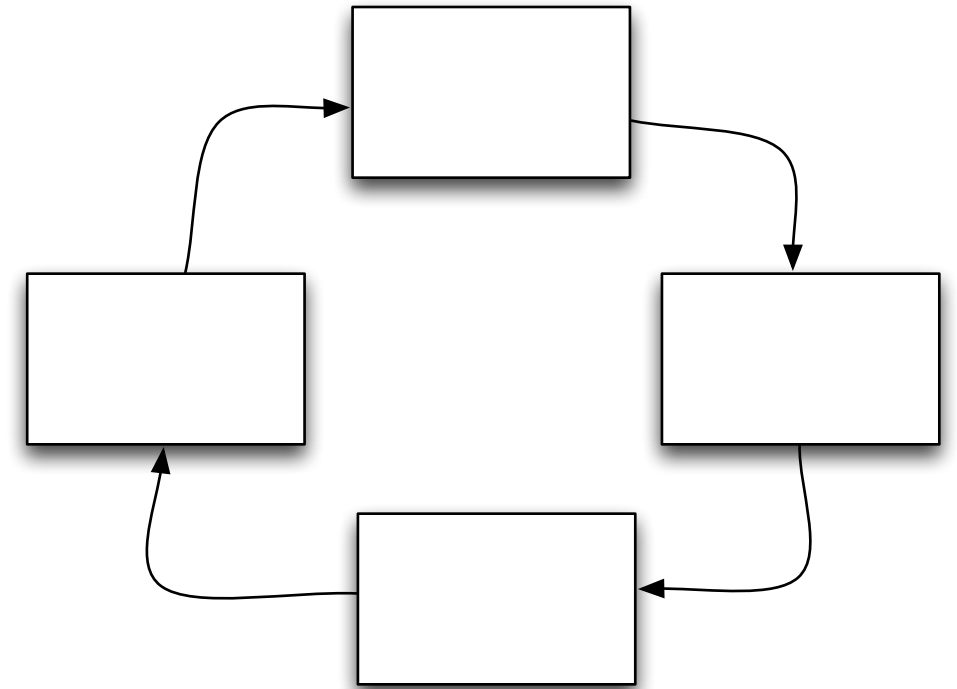
the ubiquitous lib directory

transitive dependency management
tool*

*all platforms (eventually) rely on tooling

Anti-pattern: Cycles

circular dependencies



Java tooling promotes/ignores cycles

makes the system hard to componentize

makes lifecycle more complex


```

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- <Jars>
- <Jar name="antlr.jar">
- <Summary>
- <Statistics>
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  <AbstractClassCount>48</AbstractClassCount>
  <PackageCount>10</PackageCount>
  <Level>1</Level>
</Statistics>
- <Metrics>
  <Abstractness>0.23</Abstractness>
  <Efferent>0</Efferent>
  <Afferent>1</Afferent>
  <Instability>0.00</Instability>
  <Distance>0.77</Distance>
</Metrics>
- <Packages>
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  <Package>antlr.build</Package>
  <Package>antlr.collections</Package>
  <Package>antlr.debug</Package>
  <Package>antlr.preprocessor</Package>
  <Package>antlr.actions.cpp</Package>
  <Package>antlr.actions.csharp</Package>
  <Package>antlr.actions.java</Package>
  <Package>antlr.collections.impl</Package>
  <Package>antlr.debug.misc</Package>
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- <IncomingDependencies>
  <Jar>struts.jar</Jar>
</IncomingDependencies>
<Cycles> </Cycles>
<UnresolvedDependencies> </UnresolvedDependencies>
</Summary>
</Jar>
- <Jar name="commons-beanutils.jar">
- <Summary>
- <Statistics>
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  <PackageCount>4</PackageCount>
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- <Metrics>
  <Abstractness>0.11</Abstractness>

```

JarAnalyzer Analysis

Run with [JarAnalyzer](#) on

Summary

[\[summary\]](#) [\[jars\]](#) [\[cycles\]](#) [\[explanations\]](#)

Jar Name	Total Classes	Abstract Classes	Packages	Level	Abstractness	Efferent	Afferent	Instability	Distance
antlr.jar	210	48	10	1	0.23	0	1	0.00	0.77
commons-beanutils.jar	66	7	4	2	0.11	2	3	0.40	0.49
commons-collections.jar	187	15	3	1	0.08	0	4	0.00	0.92
commons-digester.jar	55	9	3	3	0.16	3	2	0.60	0.24
commons-fileupload.jar	16	4	1	1	0.25	0	1	0.00	0.75
commons-logging.jar	18	2	2	1	0.11	0	4	0.00	0.89
commons-validator.jar	30	1	2	4	0.03	5	1	0.83	0.14
jakarta-oro.jar	62	13	6	1	0.21	0	1	0.00	0.79
struts.jar	289	33	25	5	0.11	7	0	1.00	0.11

Jars

[\[summary\]](#) [\[jars\]](#) [\[cycles\]](#) [\[explanations\]](#)

antlr.jar

[Level: 1](#) [Afferent Couplings: 1](#) [Efferent Couplings: 0](#) [Abstractness: 0.23](#) [Instability: 0.00](#) [Distance: 0.77](#)

Uses Jars	Used by Jars	Cycles With
None	struts.jar	None
Packages within jar		Unresolved Packages
antlr antlr.build antlr.collections antlr.debug antlr.preprocessor antlr.actions.cpp antlr.actions.csharp antlr.actions.java antlr.collections.impl antlr.debug.misc		None

commons-beanutils.jar

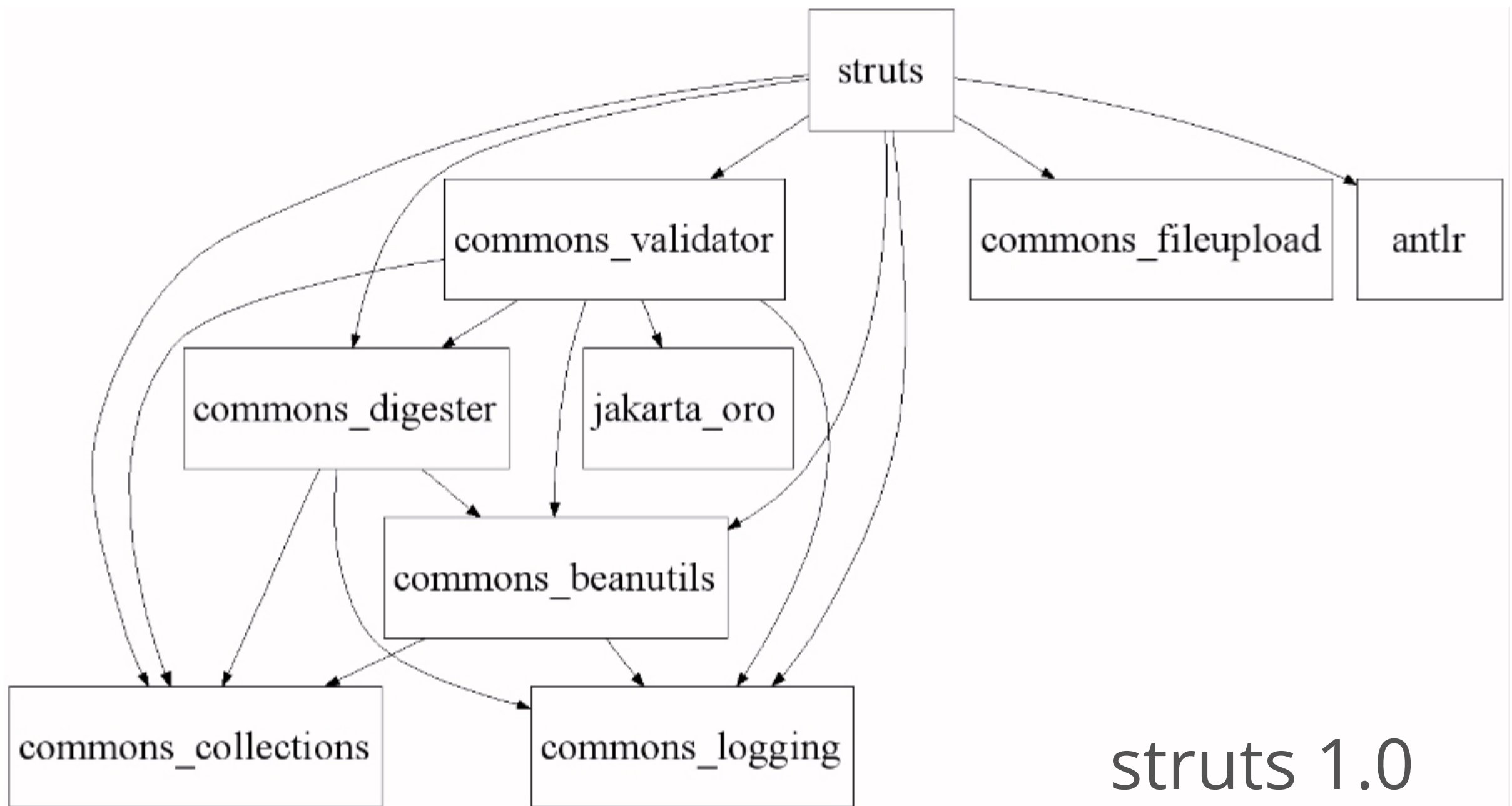
[Level: 2](#) [Afferent Couplings: 3](#) [Efferent Couplings: 2](#) [Abstractness: 0.11](#) [Instability: 0.40](#) [Distance: 0.49](#)

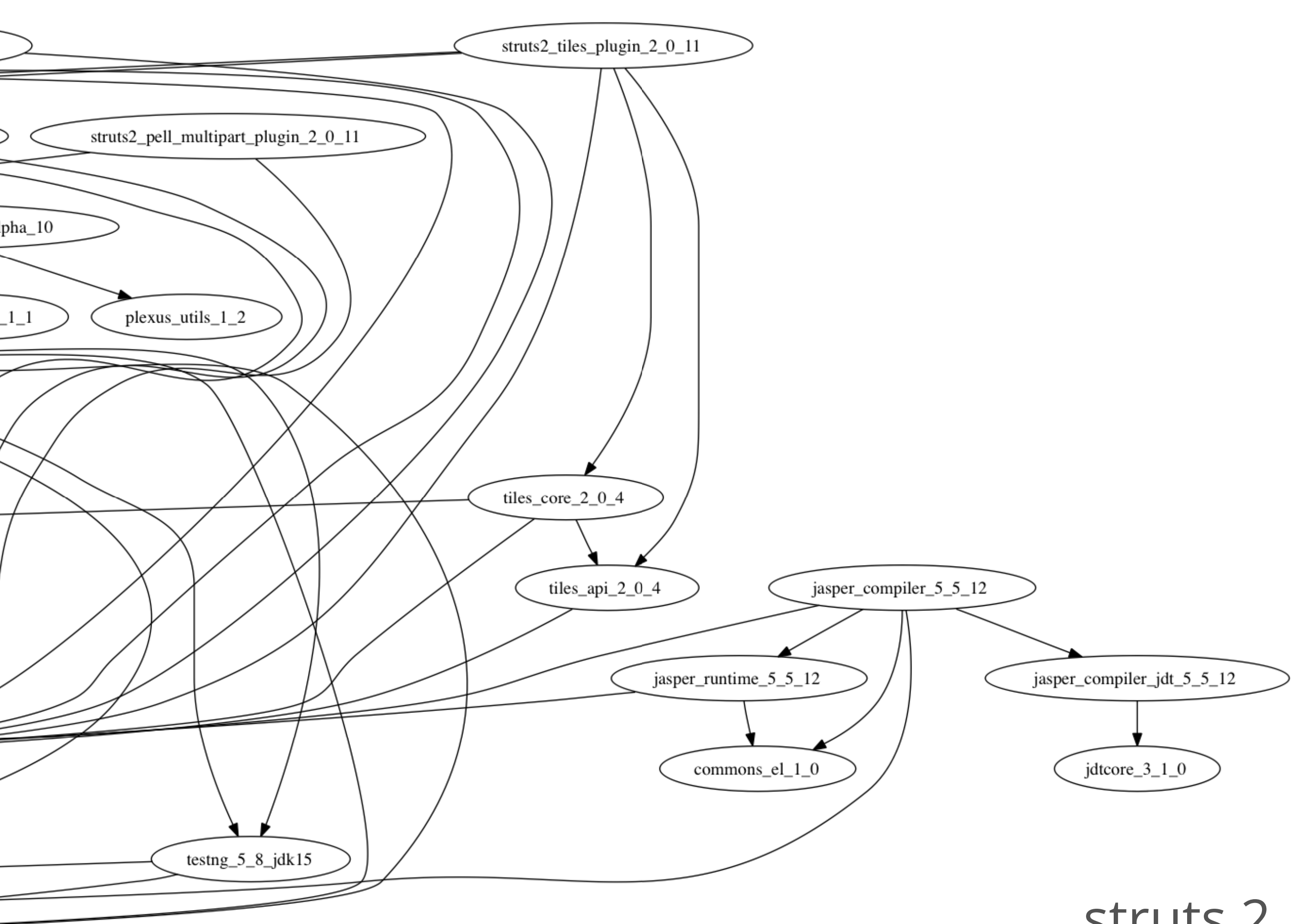
Uses Jars	Used by Jars	Cycles With
commons-collections.jar commons-logging.jar	commons-digester.jar commons-validator.jar struts.jar	None
Packages within jar		Unresolved Packages
org.apache.commons.beanutils.converters org.apache.commons.beanutils org.apache.commons.beanutils.locale.converters org.apache.commons.beanutils.locale		None

Kirk Knoernschild

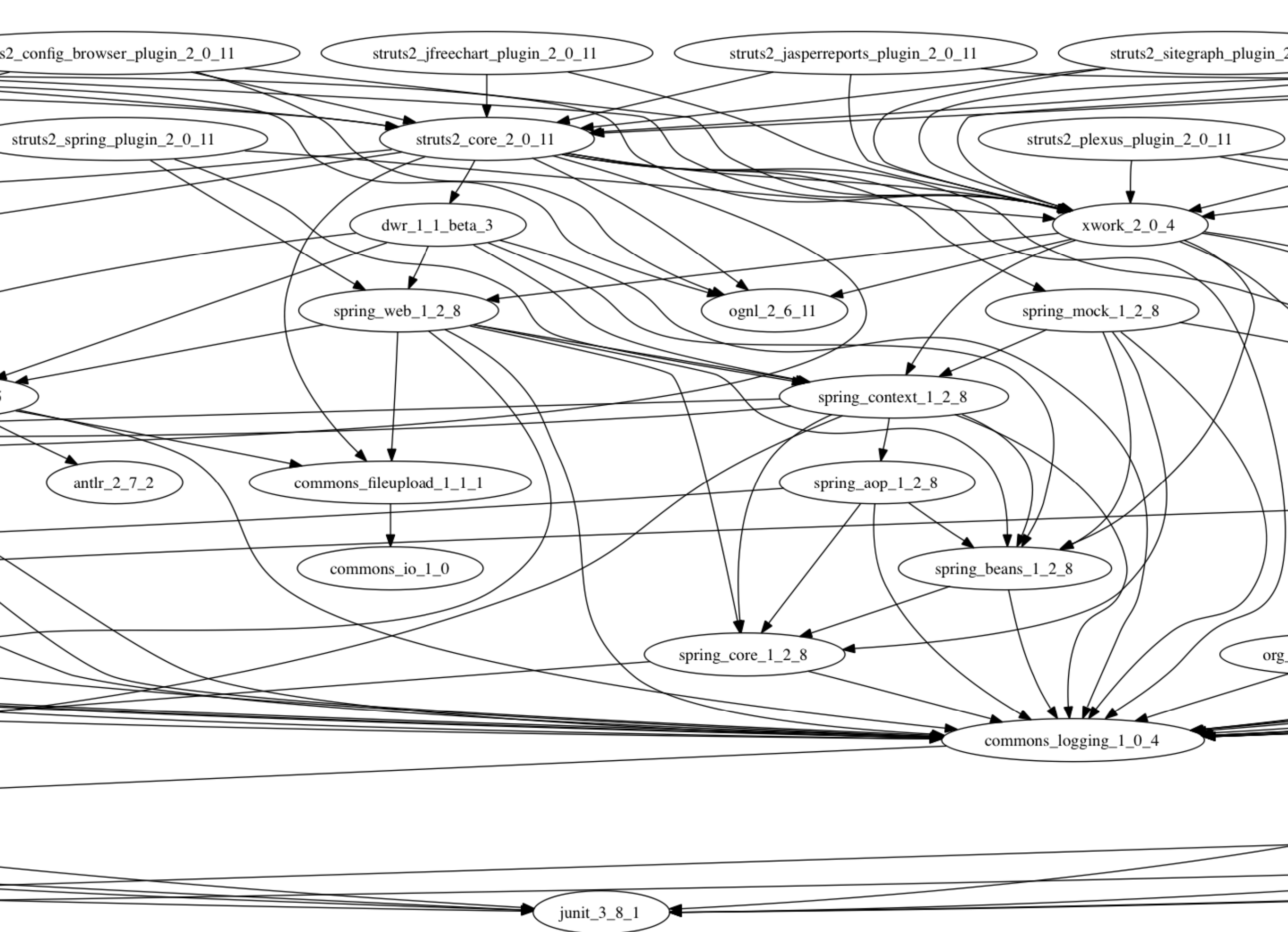
<http://www.kirrk.com/main/Main/JarAnalyzer>

Consequences of Ignoring...





struts 2



Structure 101

structure101.com/



analyzes codebase

provides “to do” list of refactorings

allows developers to untangle cycles

Dependency Cycle

```
/**
 * Tests that a single package does not contain
 * any package dependency cycles.
 */
public void testOnePackage() {

    jdepend.analyze();

    JavaPackage p = jdepend.getPackage("com.xyz.ejb");

    assertEquals("Cycle exists: " + p.getName(),
        false, p.containsCycle());
}

/**
 * Tests that a package dependency cycle does not
 * exist for any of the analyzed packages.
 */
public void testAllPackages() {

    Collection packages = jdepend.analyze();

    assertEquals("Cycles exist",
        false, jdepend.containsCycles());
}
```


Dependency Constraint

```
protected void setUp() throws IOException {
    jdepend = new JDepend();
    jdepend.addDirectory("/path/to/project/util/classes");
    jdepend.addDirectory("/path/to/project/ejb/classes");
    jdepend.addDirectory("/path/to/project/web/classes");
}

public void testMatch() {
    DependencyConstraint constraint = new DependencyConstraint();
    JavaPackage ejb = constraint.addPackage("com.xyz.ejb");
    JavaPackage web = constraint.addPackage("com.xyz.web");
    JavaPackage util = constraint.addPackage("com.xyz.util");

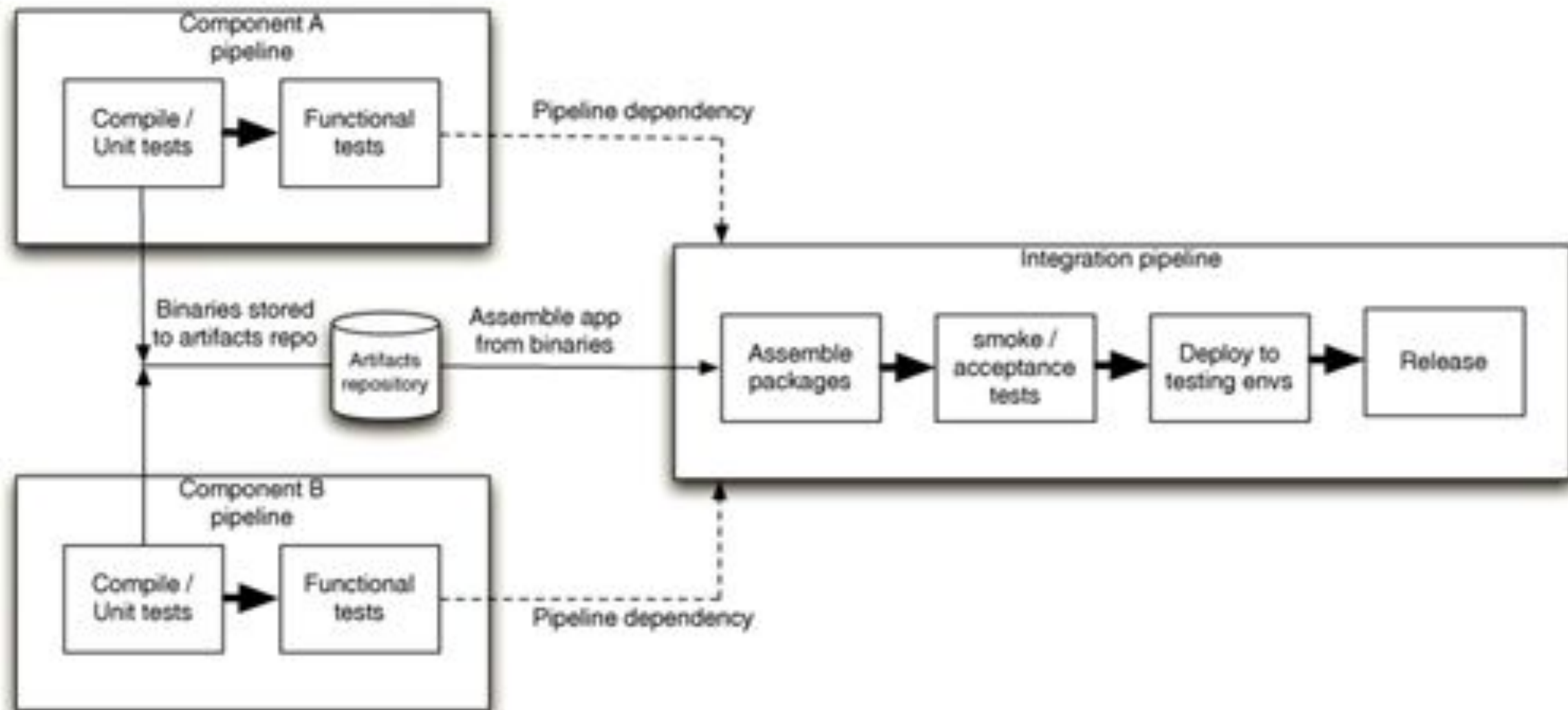
    ejb.dependsUpon(util);
    web.dependsUpon(util);

    jdepend.analyze();

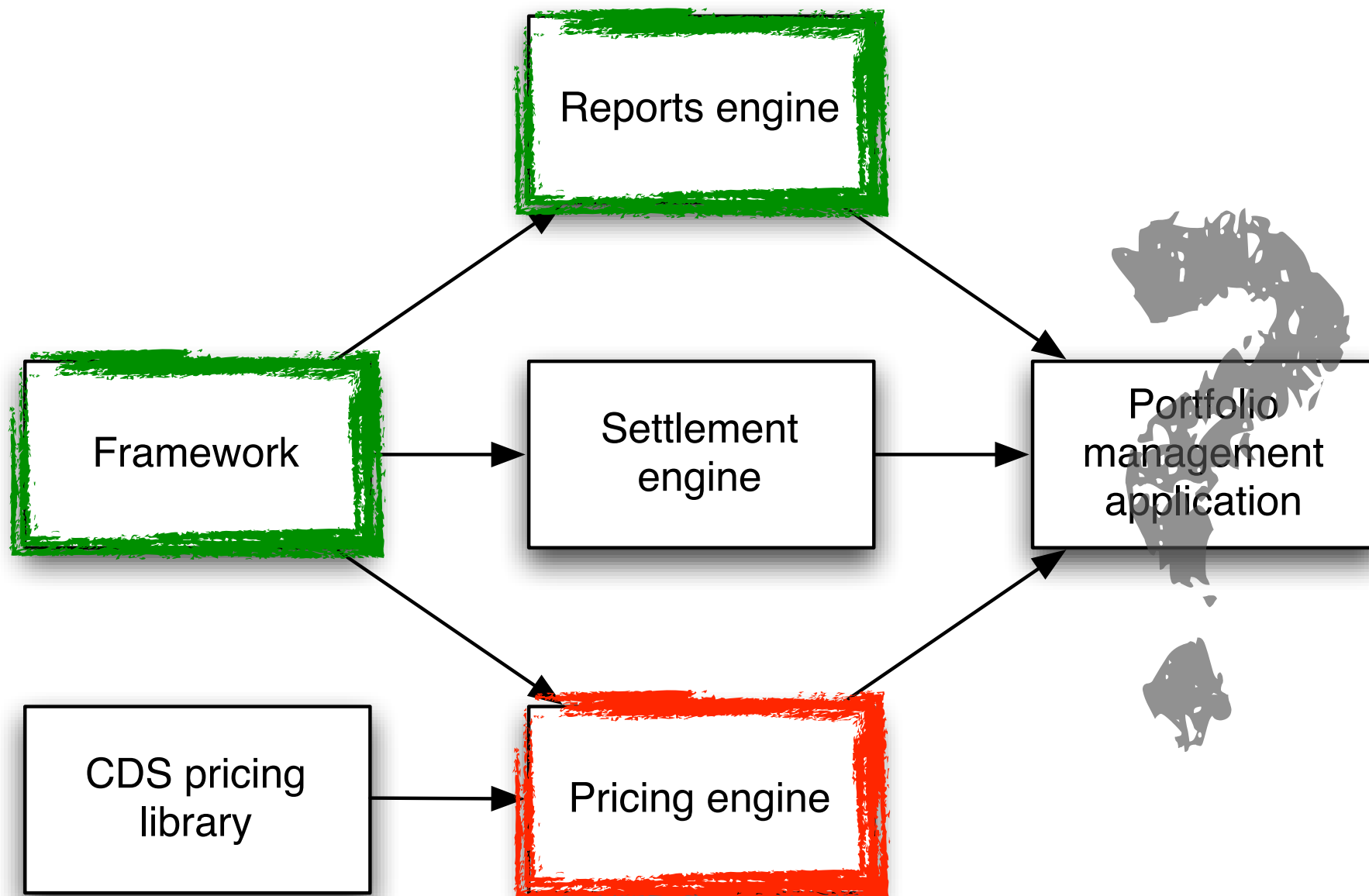
    assertEquals("Dependency mismatch",
        true, jdepend.dependencyMatch(constraint));
}
```



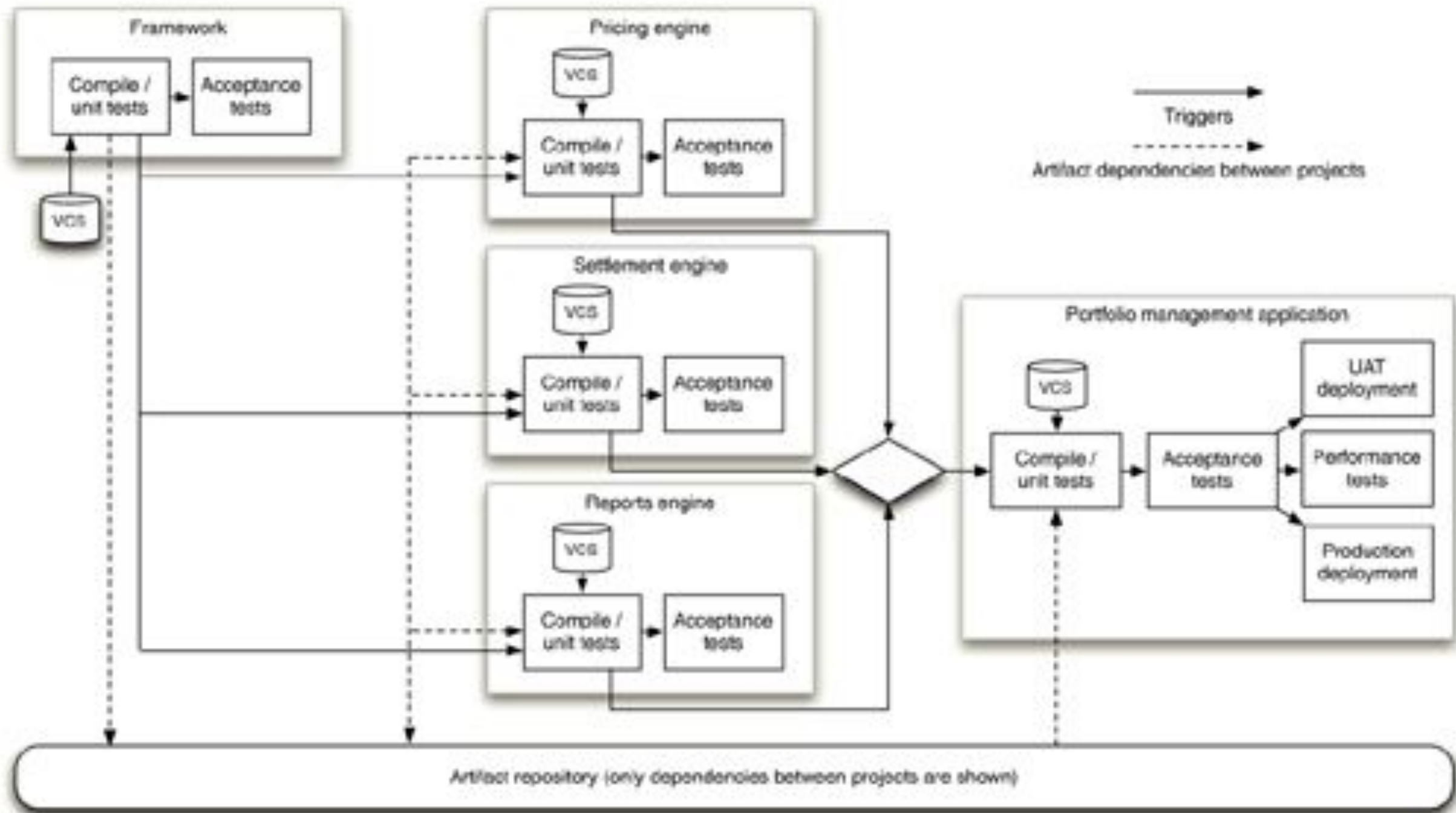
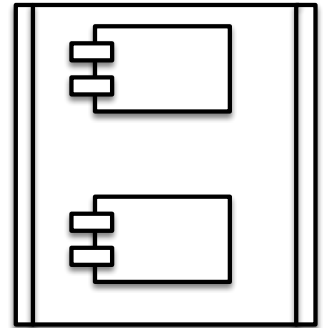
Pipelining Libraries



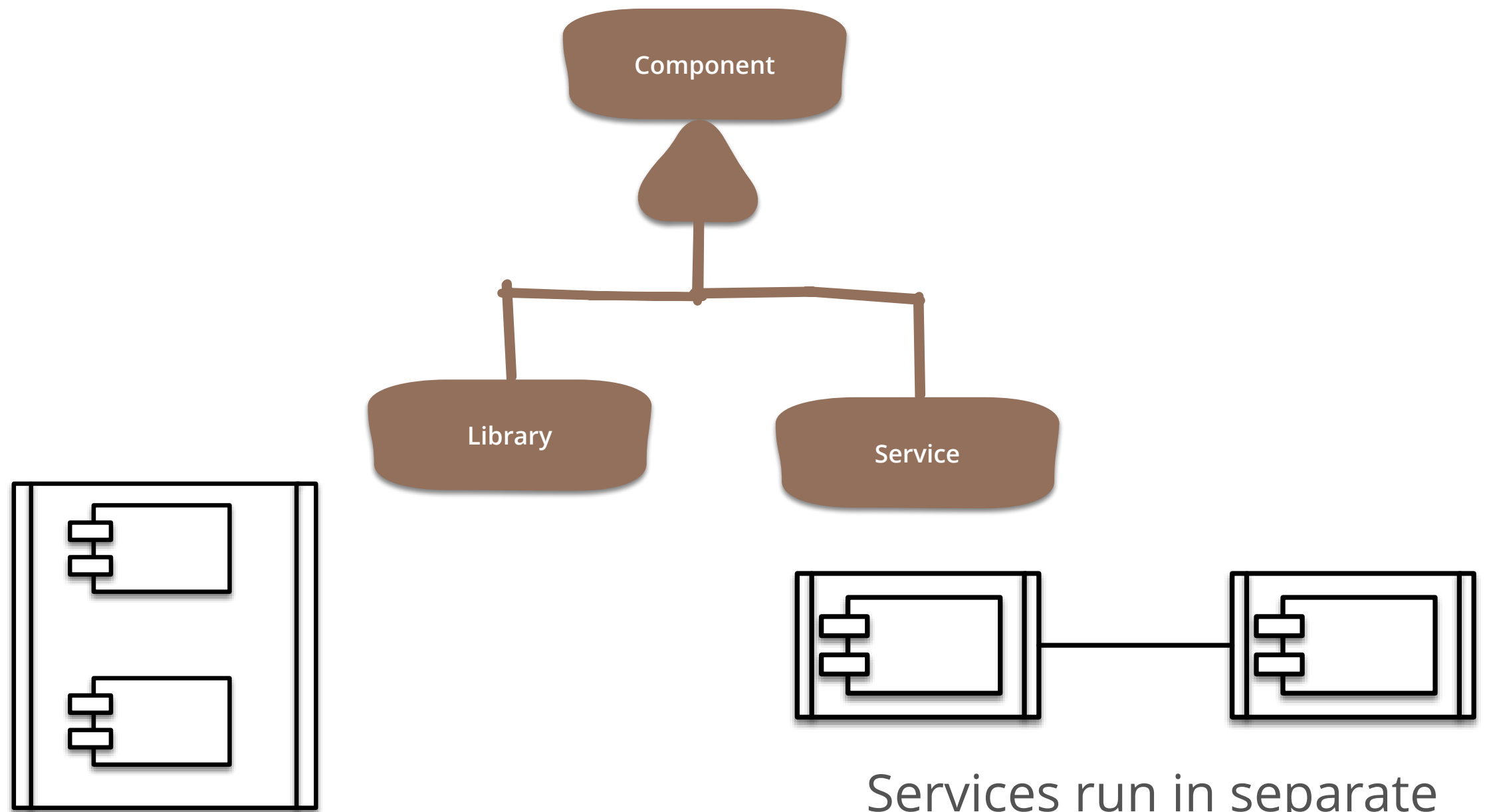
Anti-pattern: Diamond Dependencies



Pipelining Libraries



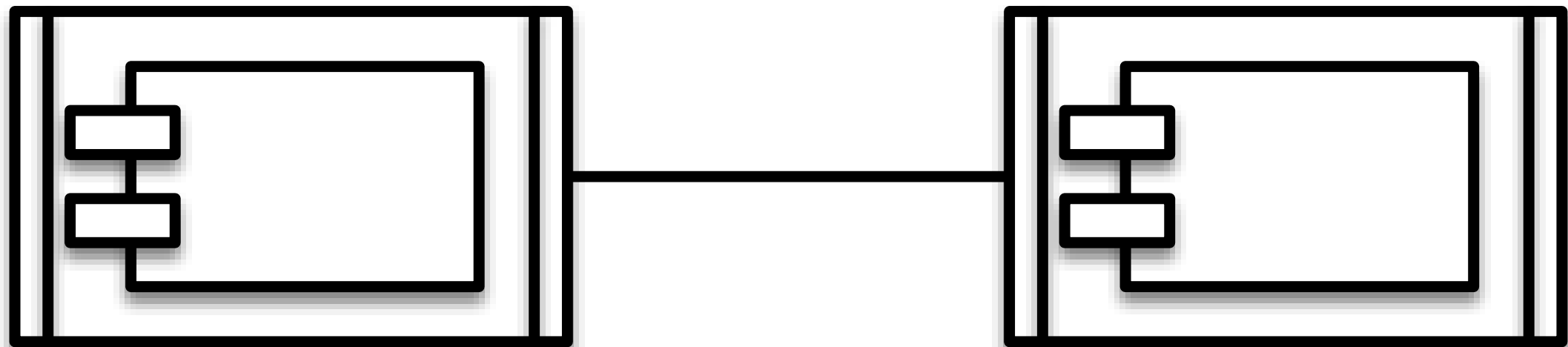
Components are units of software that can be independently replaced and upgraded

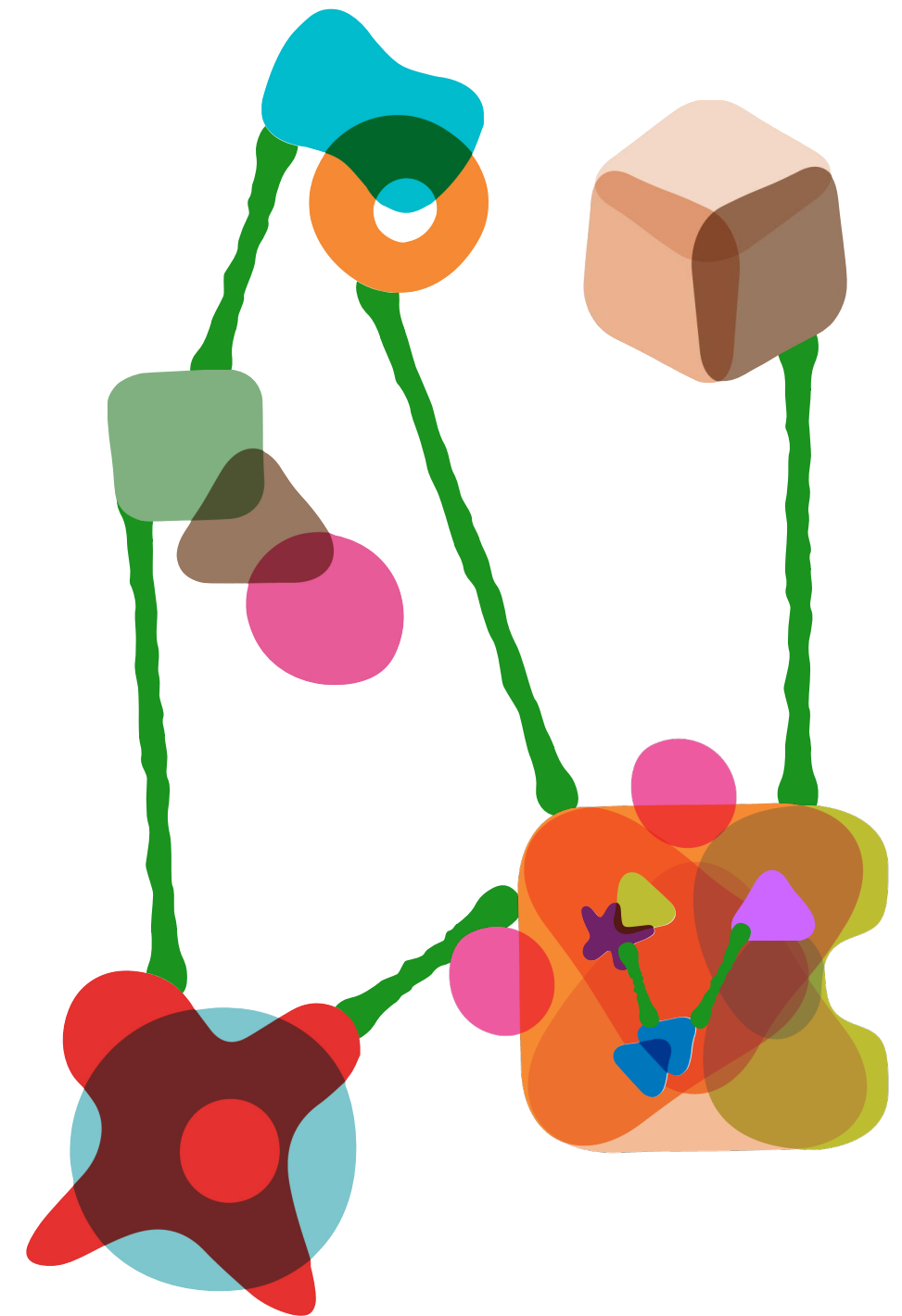
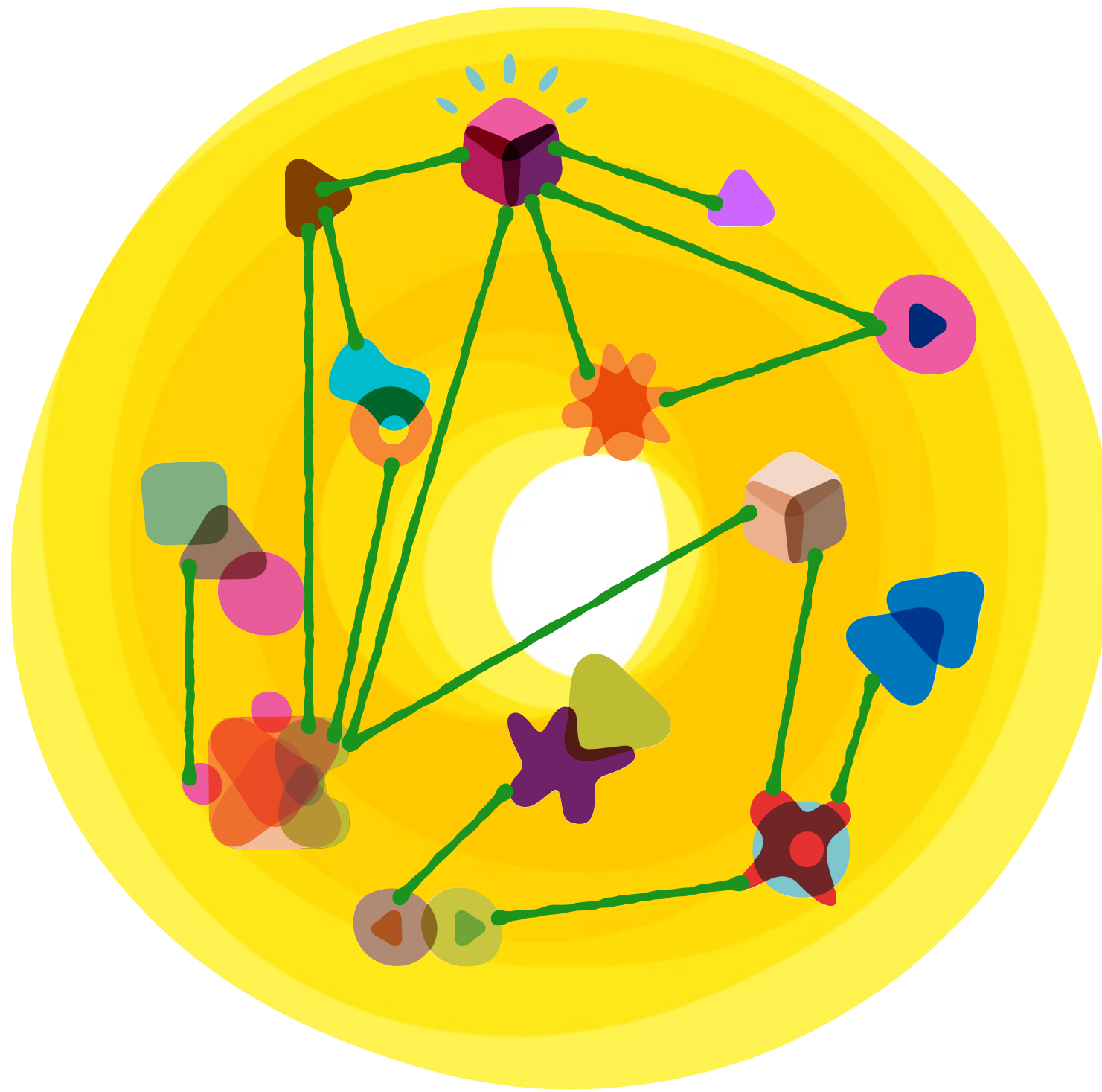


Libraries run within a single process, communicating through language function call mechanisms

Services run in separate processes, communicating with networking mechanisms such as HTTP or TCP/IP

Services



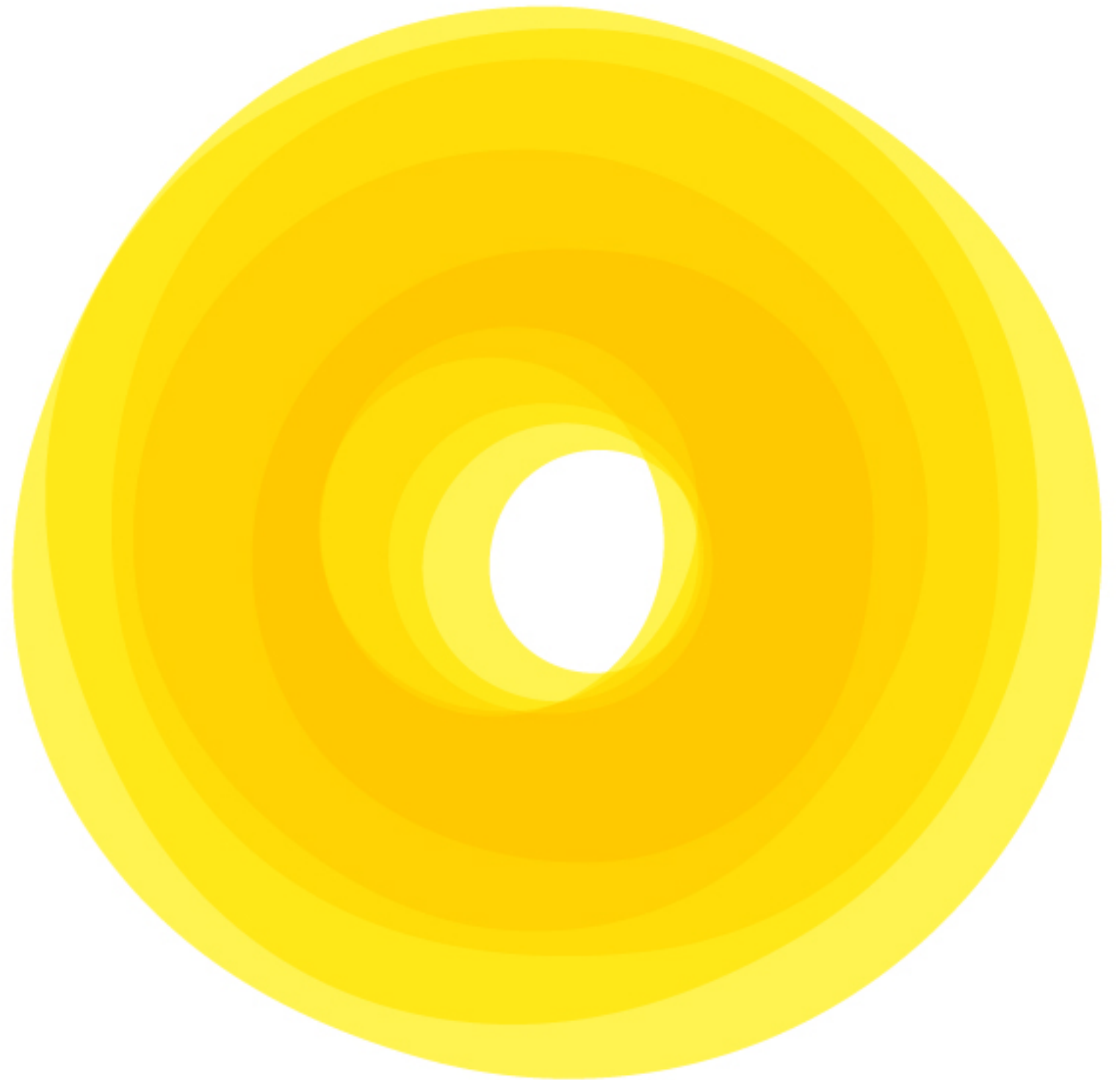


Service-based architectures promote coupling from *application* to *integration* architecture.

The network is reliable.



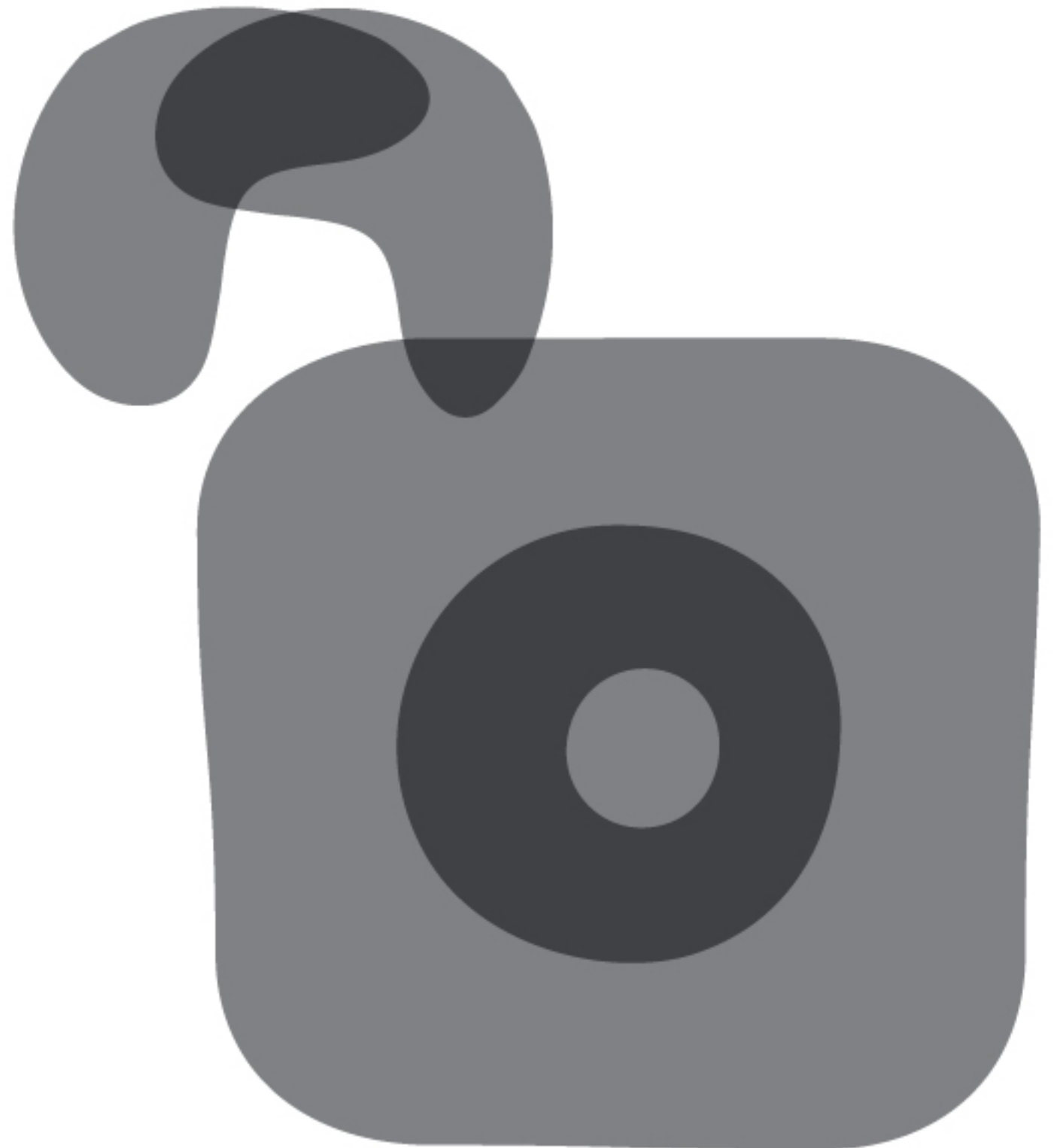
Latency is zero.

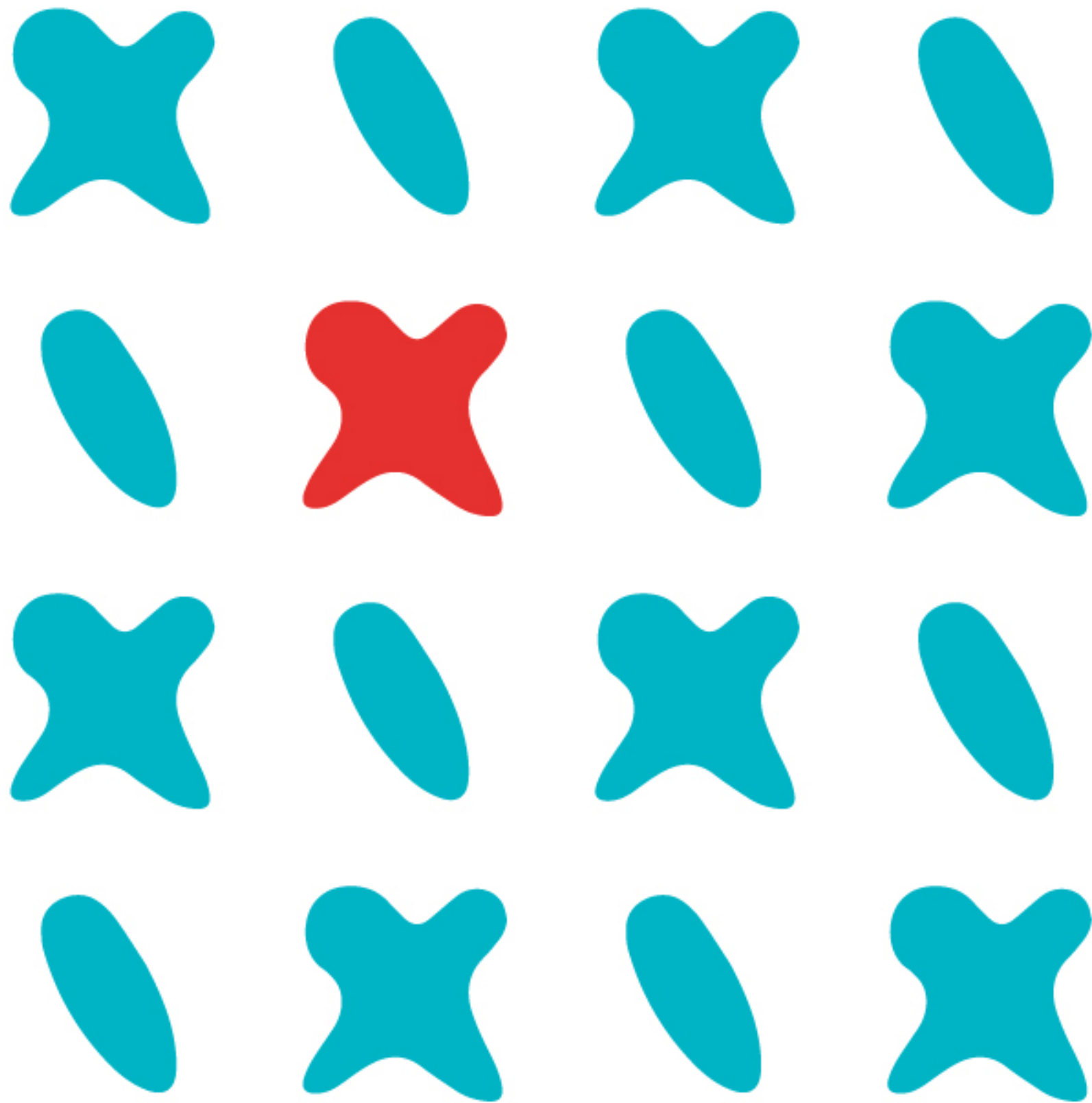


Bandwidth is infinite.



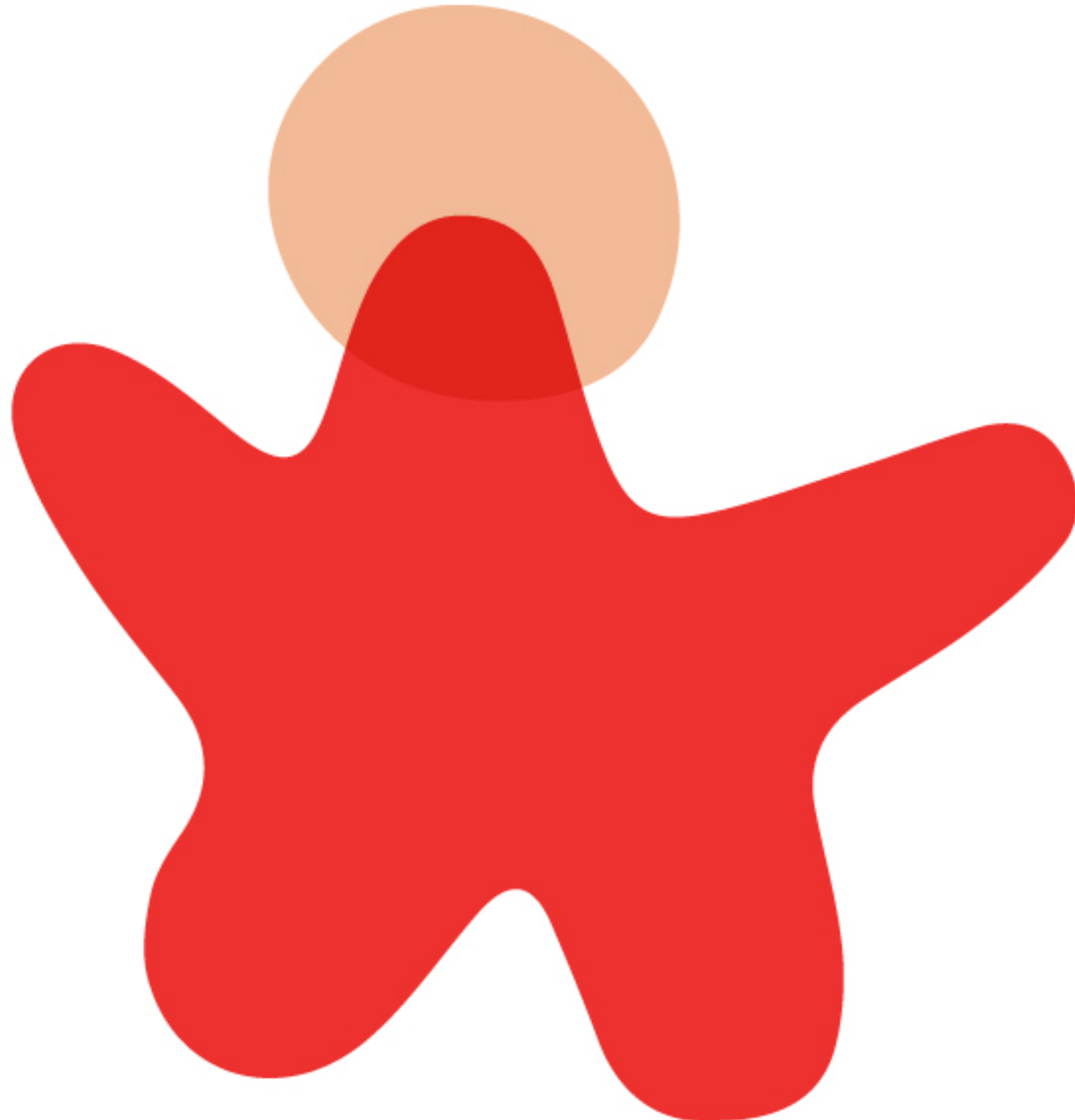
The network is secure.





Topology doesn't change.

There is one administrator.





Transport cost is zero.



The network is
homogeneous.

en.wikipedia.org



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The Free Encyclopedia

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Fallacies of distributed computing

From Wikipedia, the free encyclopedia

The **Fallacies of Distributed Computing** are a set of assumptions that [L Peter Deutsch](#) and others at [Sun Microsystems](#) originally asserted [programmers](#) new to [distributed applications](#) invariably make. These assumptions ultimately prove false, resulting either in the failure of the system, a substantial reduction in system scope, or in large, unplanned expenses required to redesign the system to meet its original goals.^[*citation needed*]

Contents

1 The fallacies

2 Effects of the fallacies

3 History

4 See also

5 References

6 External links

The fallacies

The [fallacies](#) are summarized below:^[1]

1. The [network](#) is reliable.

2. [Latency](#) is zero.

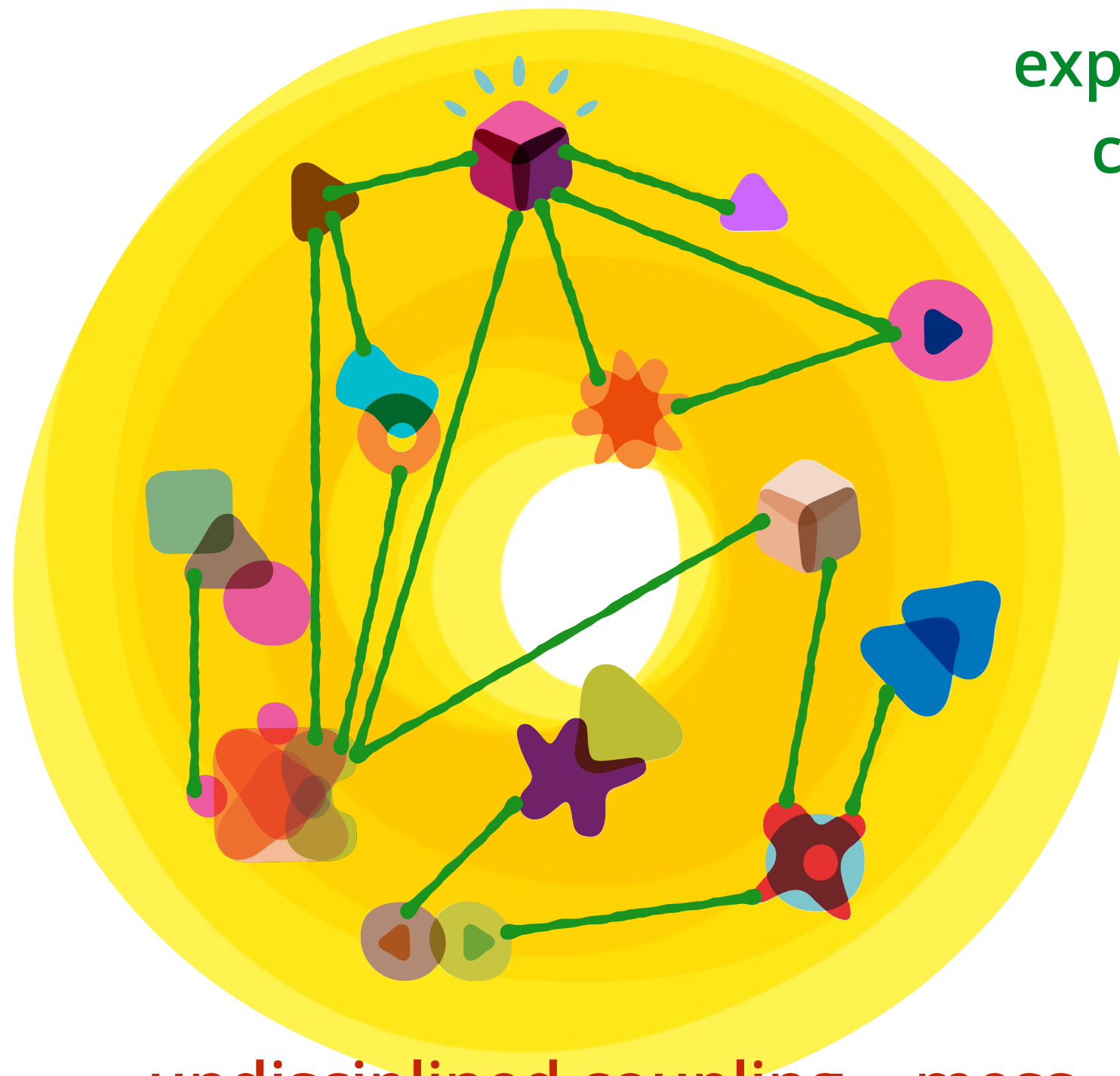
3. [Bandwidth](#) is infinite.

4. The network is [secure](#).

5. [Topology](#) doesn't change.

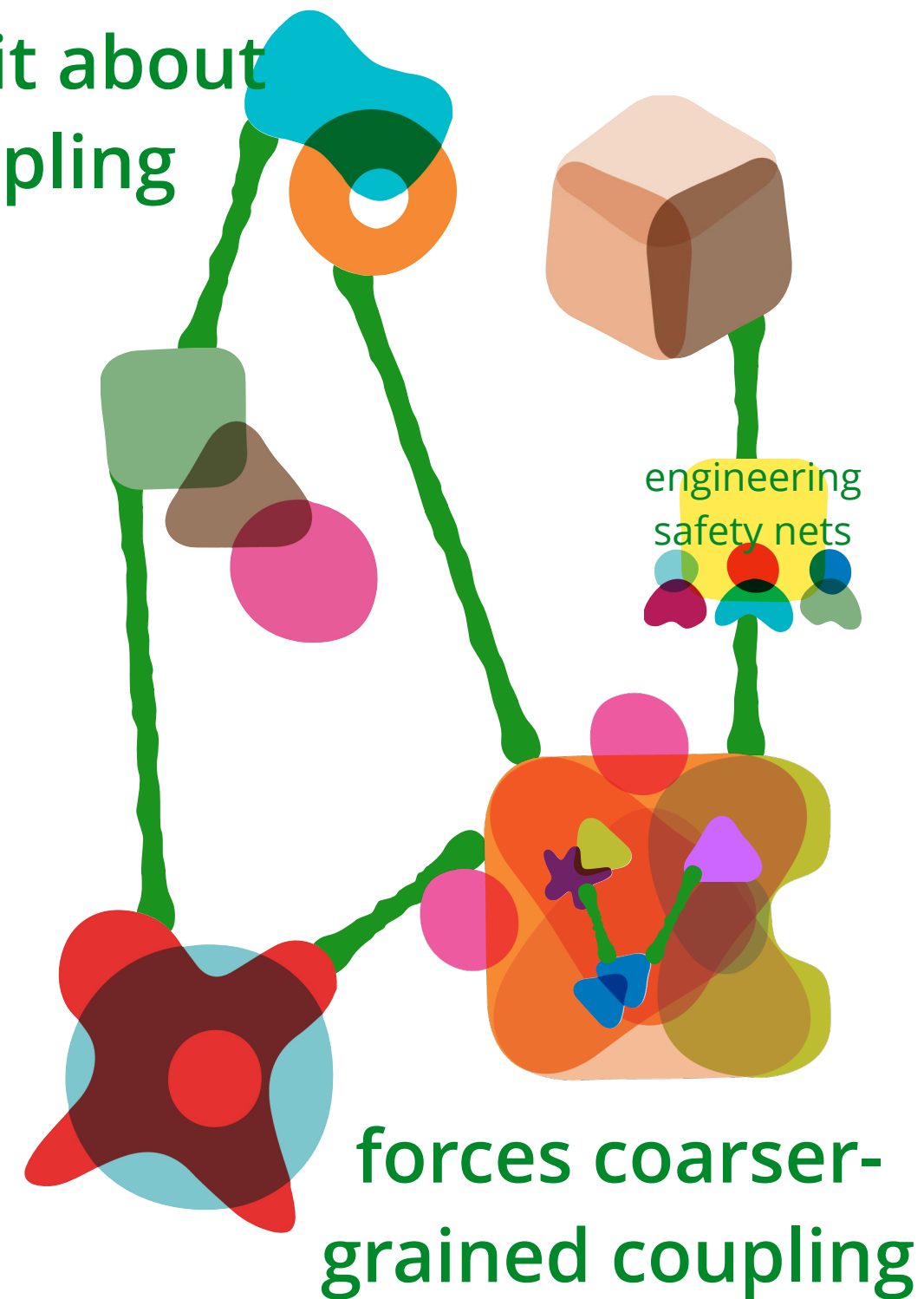
6. There is one [administrator](#)

en.wikipedia.org/wiki/Fallacies_of_distributed_computing



undisciplined coupling = mess

coupling dynamics become integration issues

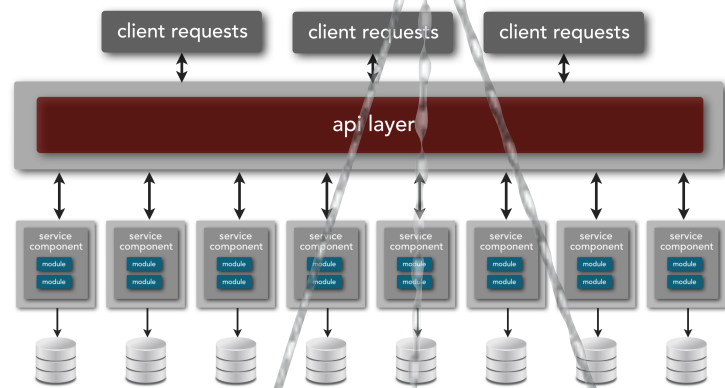


explicit about
coupling

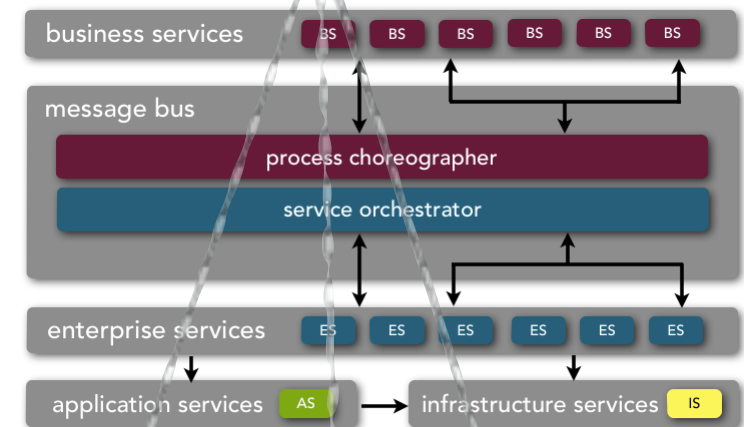
forces coarser-
grained coupling

Service-based architectures promote coupling
from *application* to *integration* architecture.

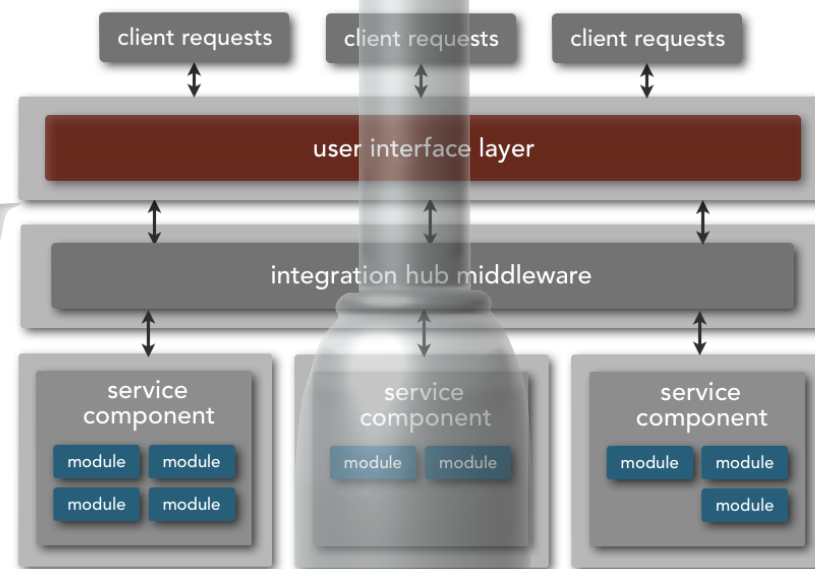
Types of SOA



Micro

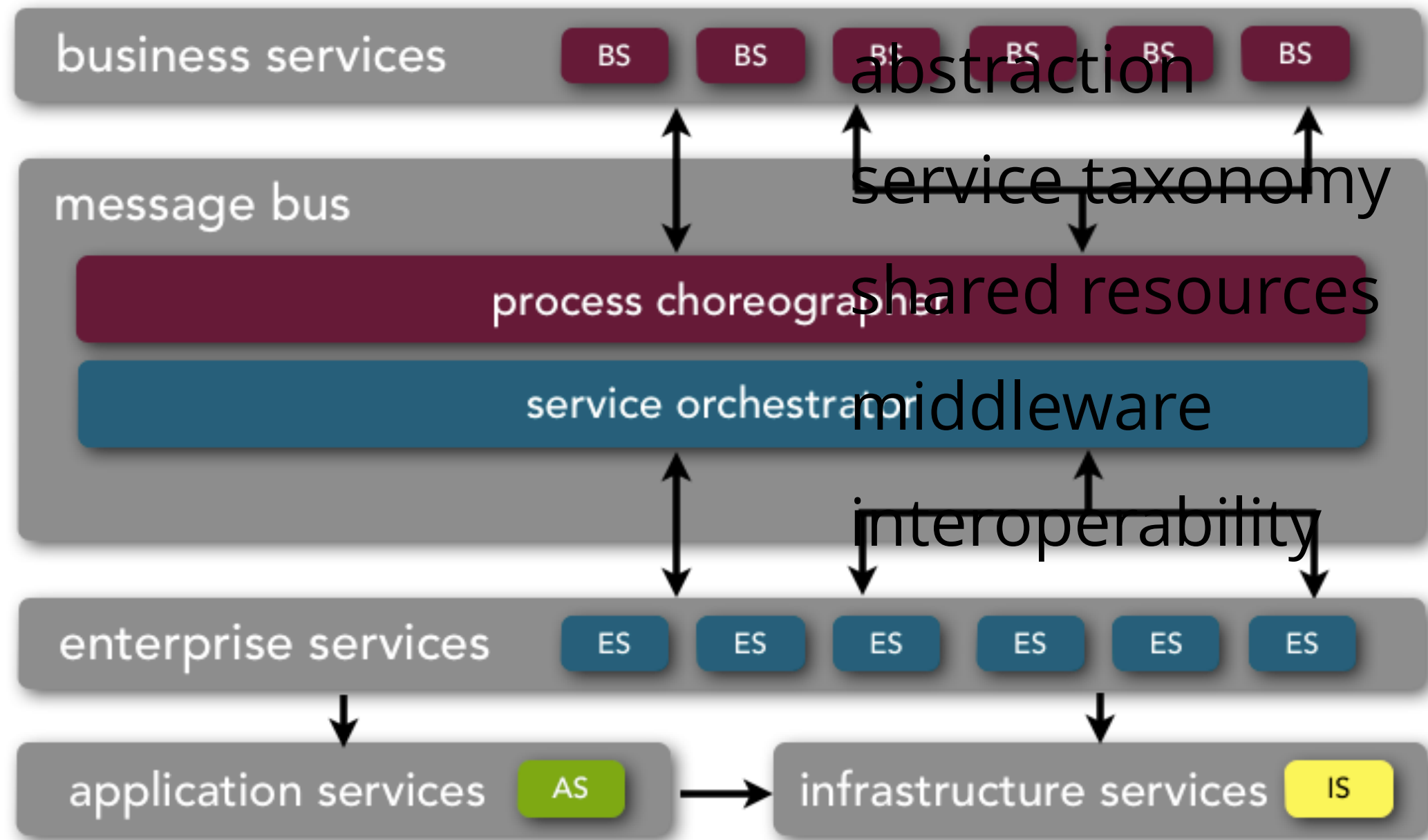


Service-oriented

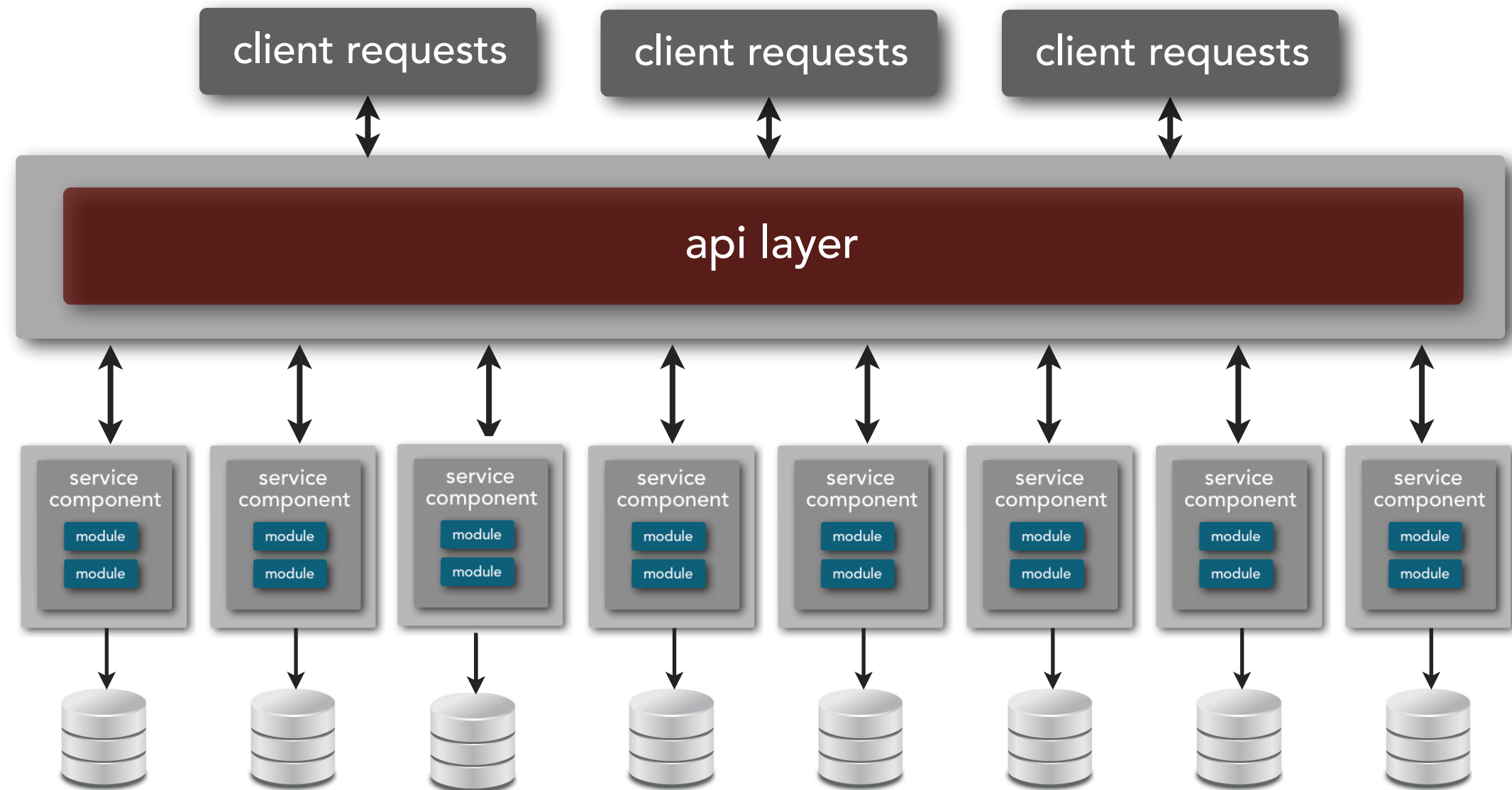


Service-based

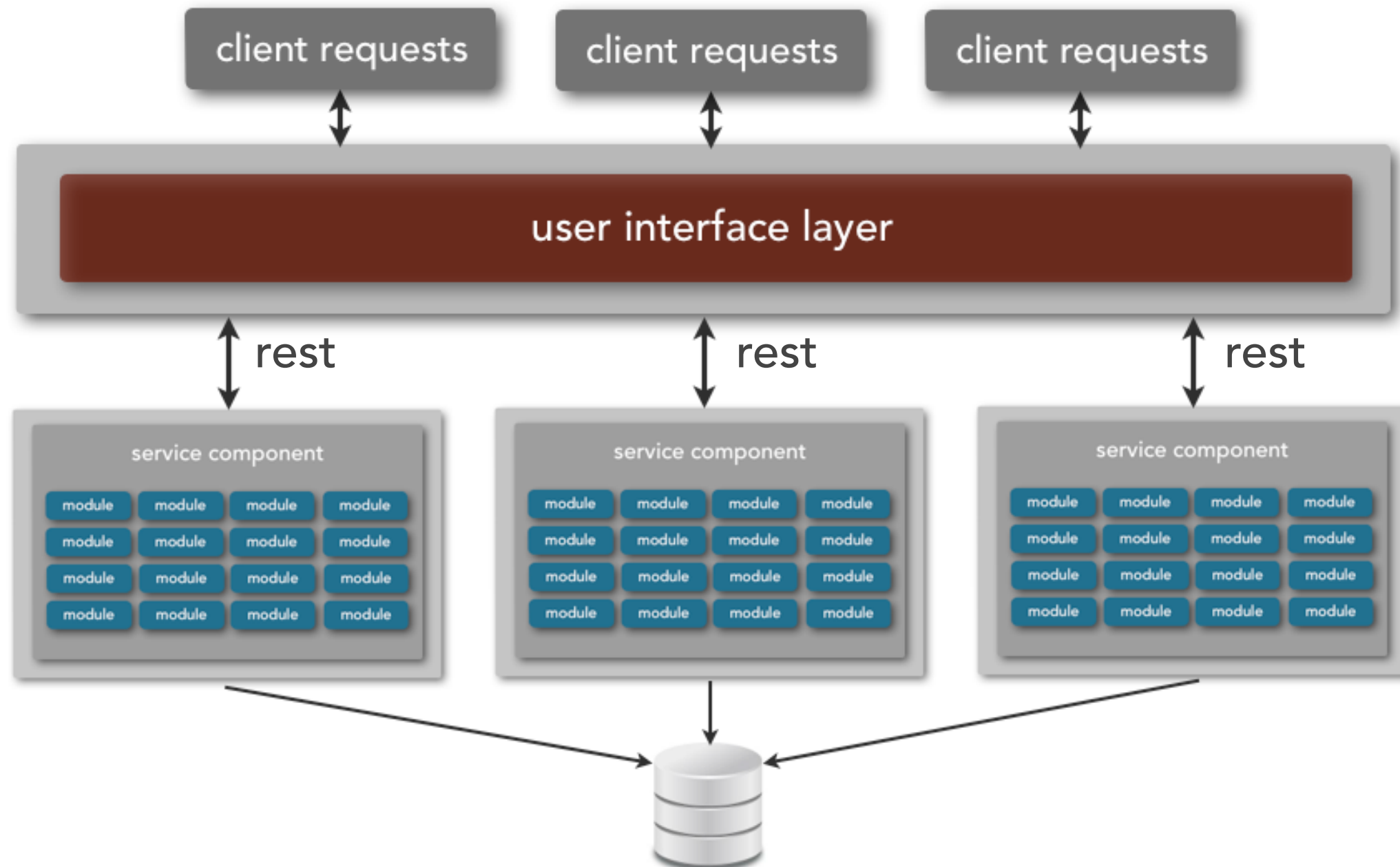
SOA (Service-oriented Architecture)



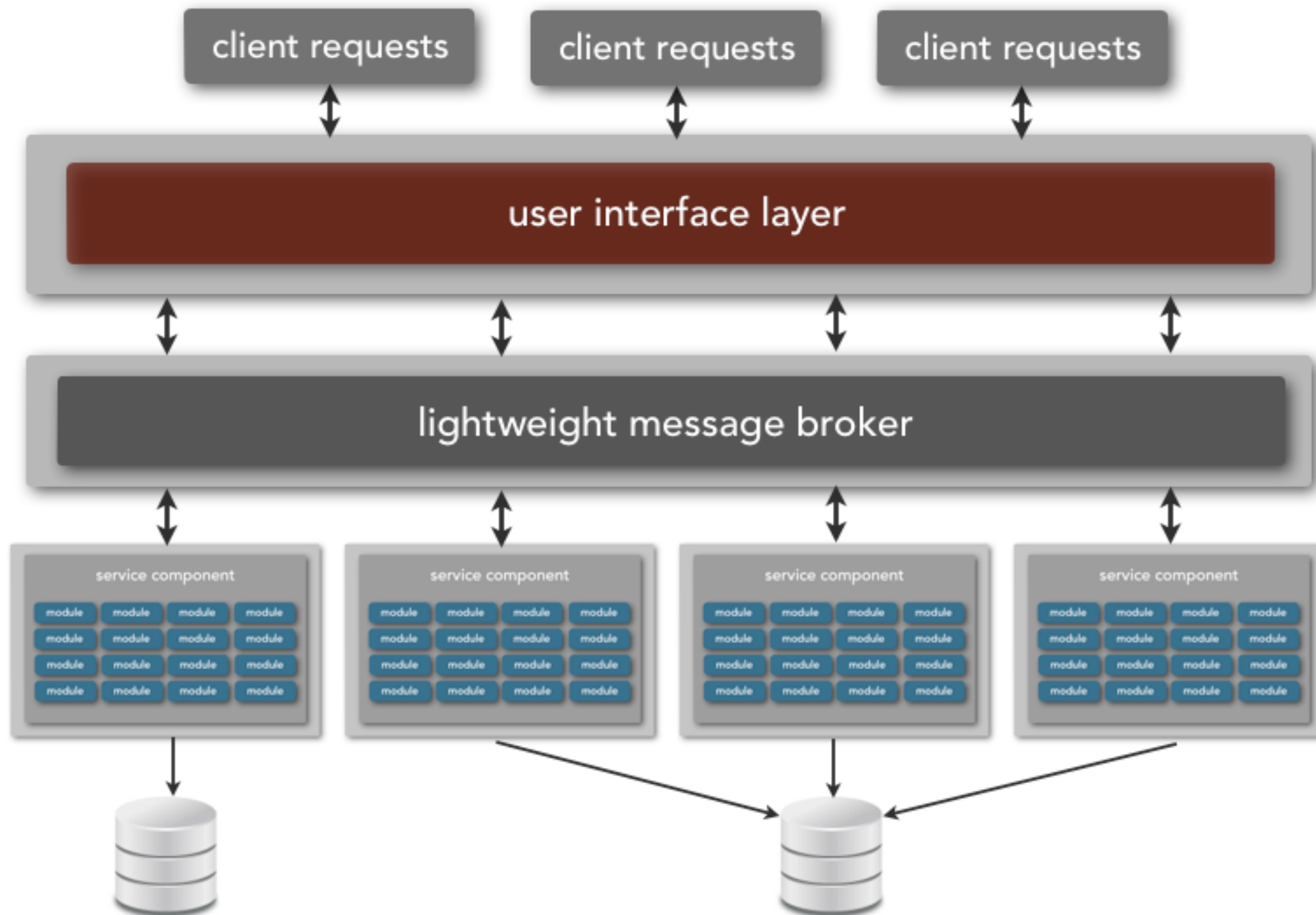
Microservice



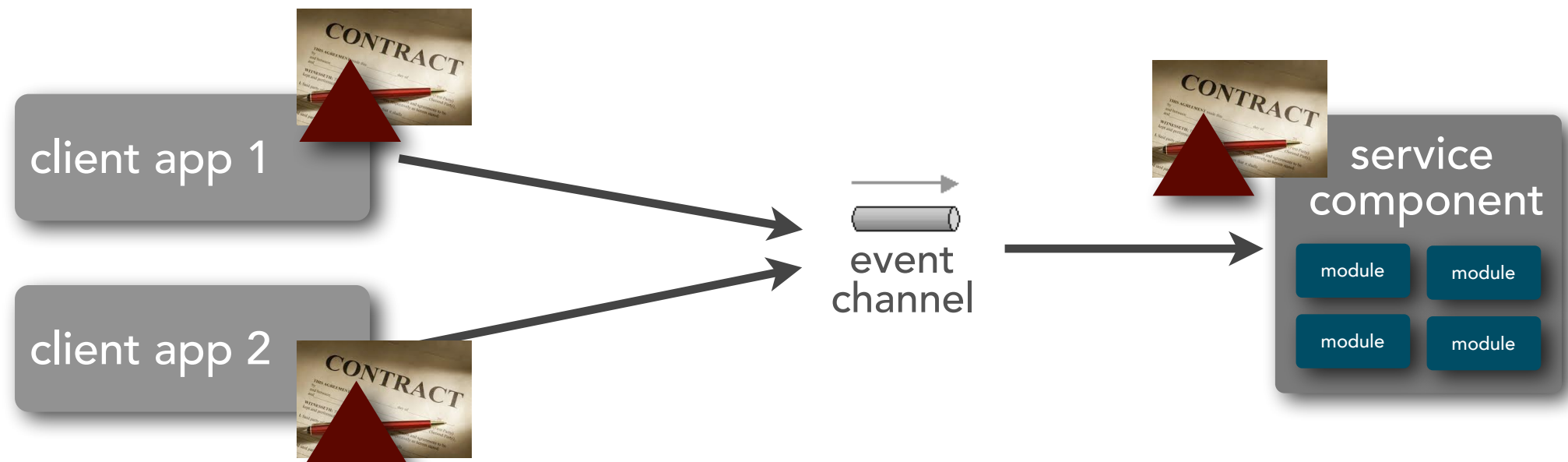
Service Based



Service Based Variants

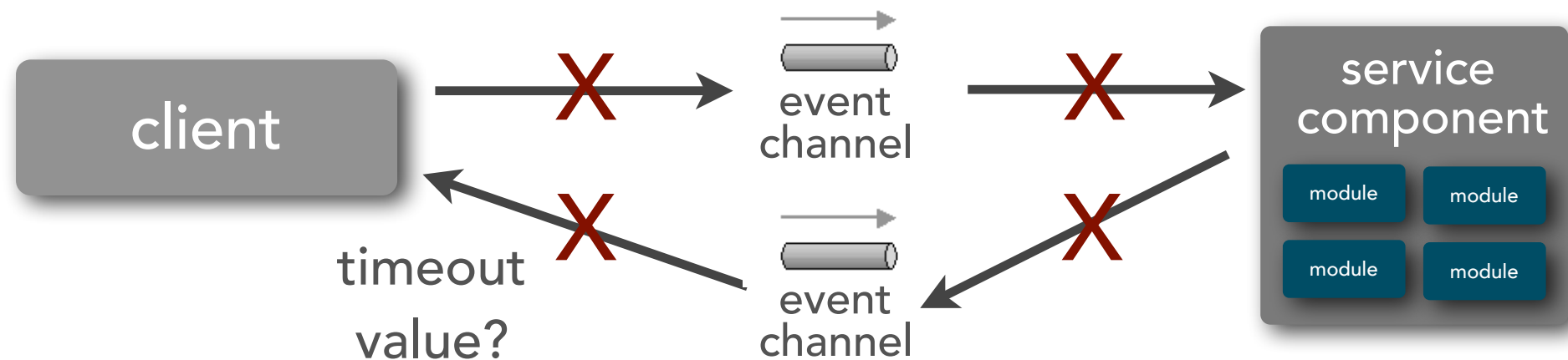


Distributed Architecture Challenges



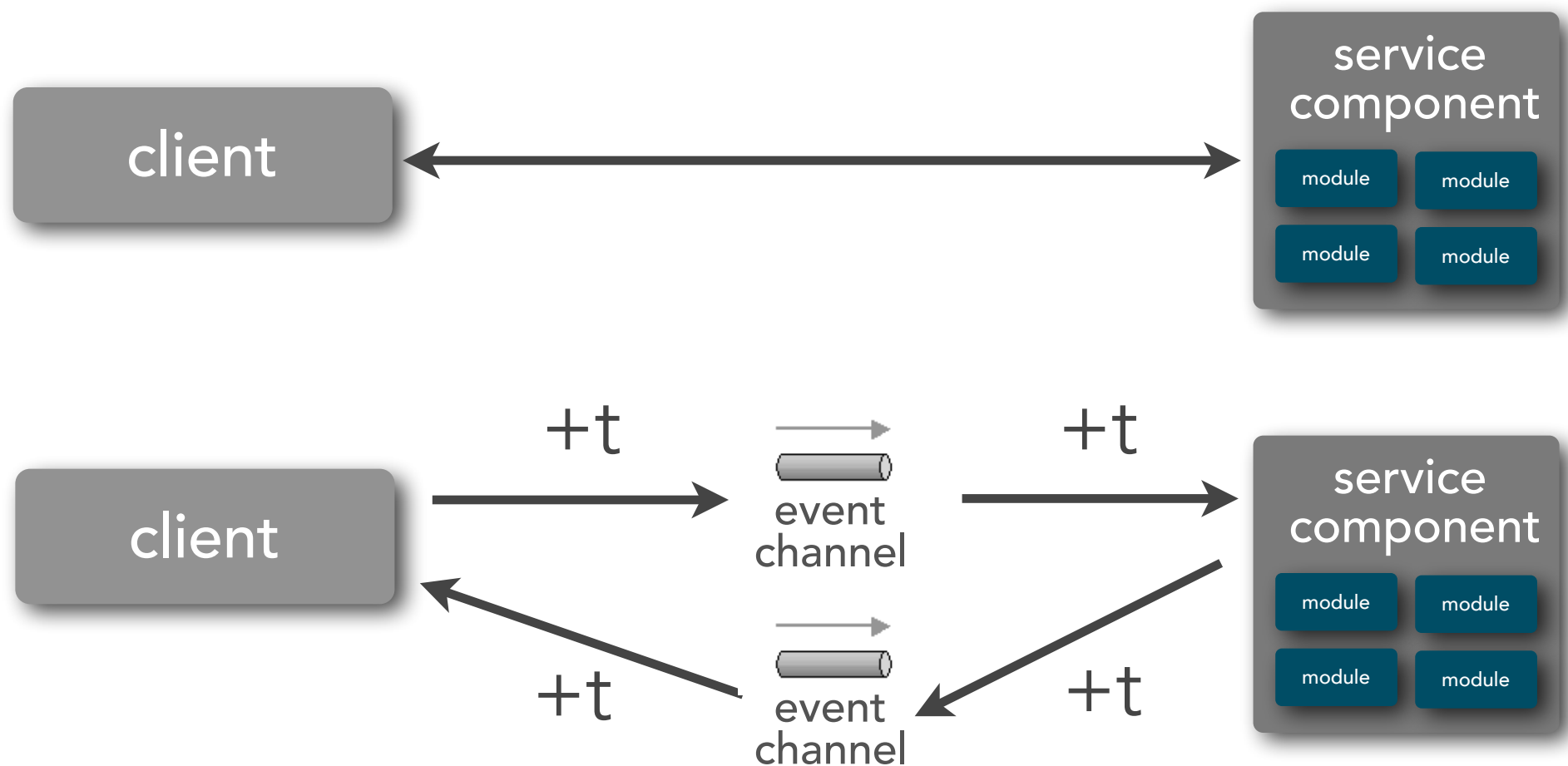
contract creation, maintenance,
versioning, and coordination

Distributed Architecture Challenges



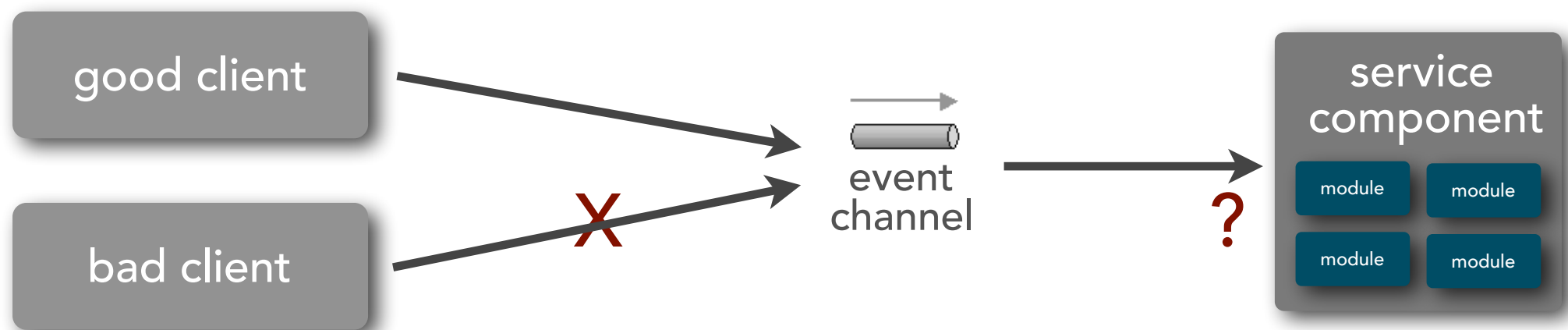
remote process responsiveness and
server availability

Distributed Architecture Challenges



slower service invocations due to remote access protocols and distributed components

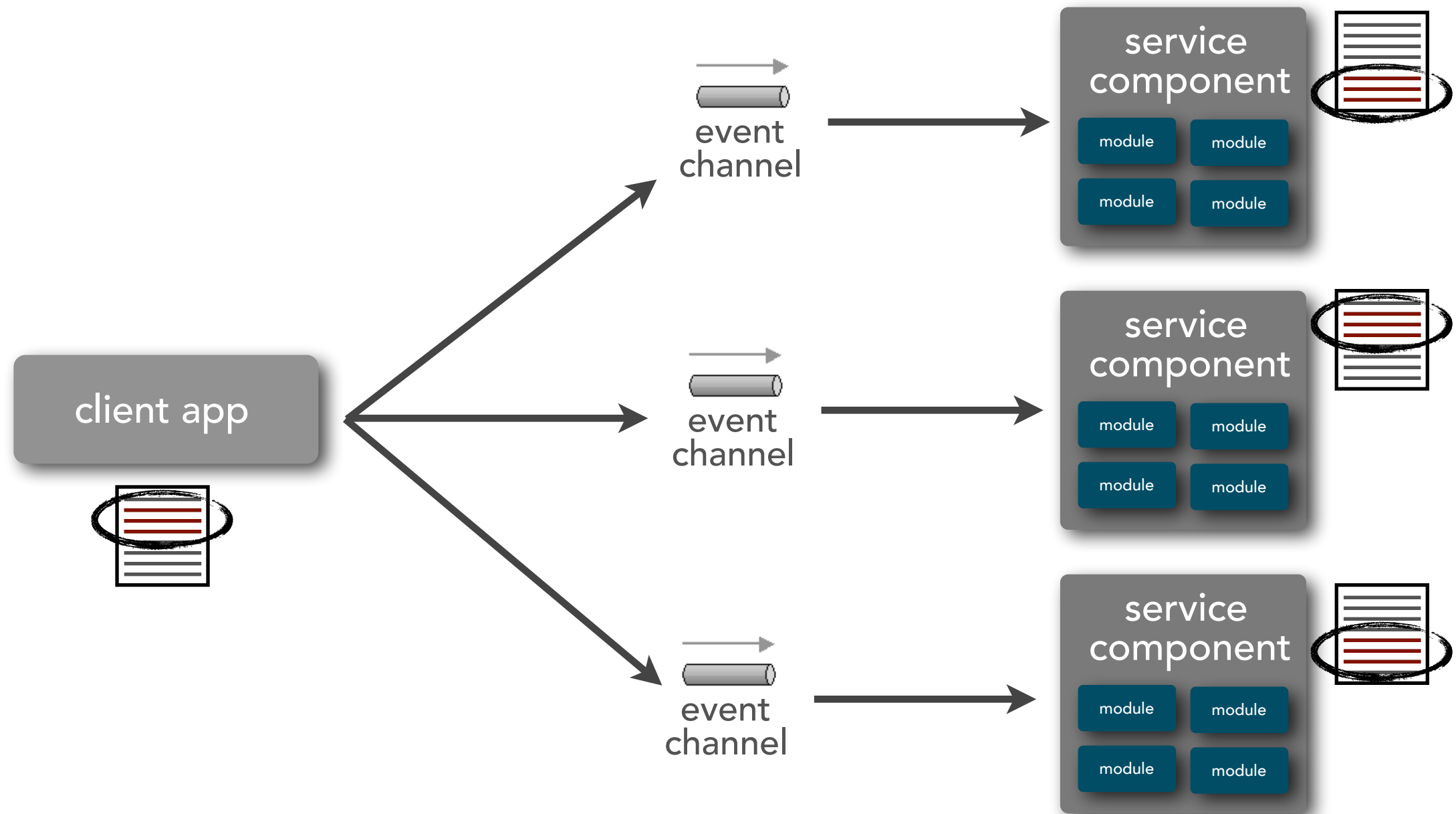
Distributed Architecture Challenges



authenticating and authorizing remote
connections and service invocations

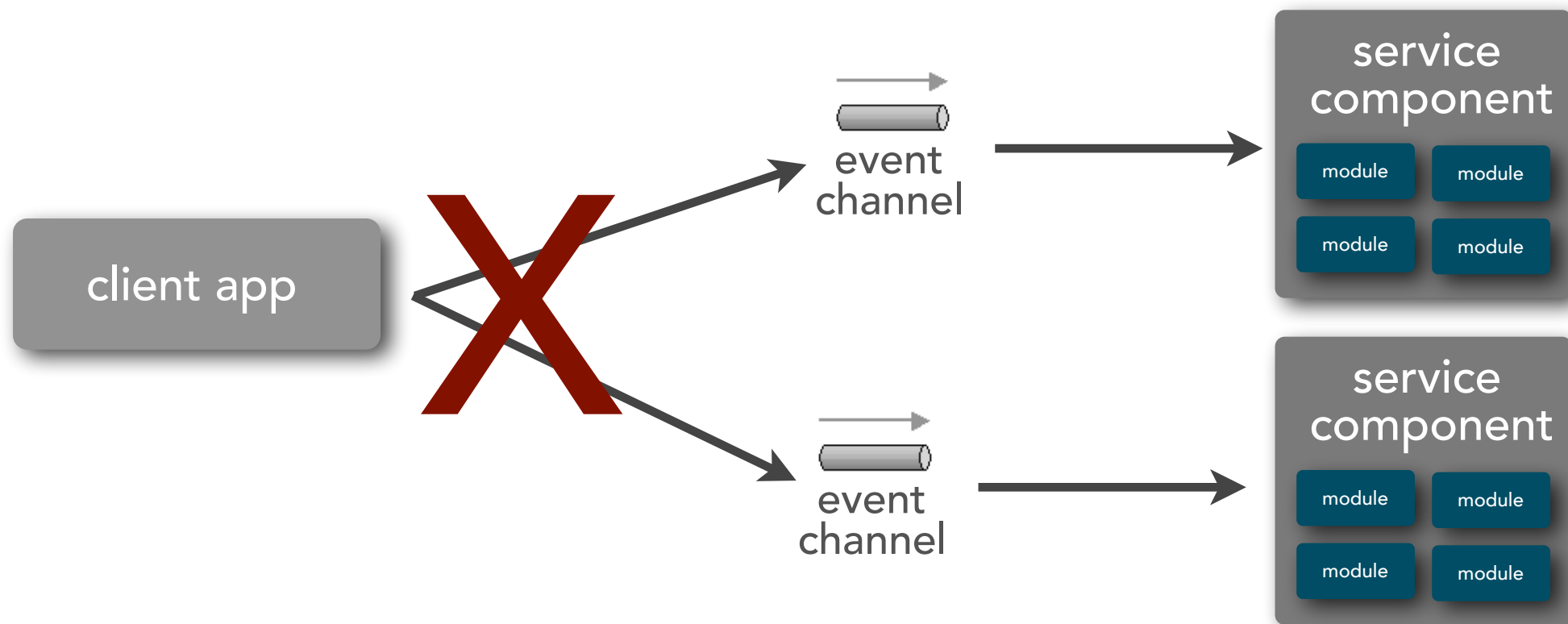
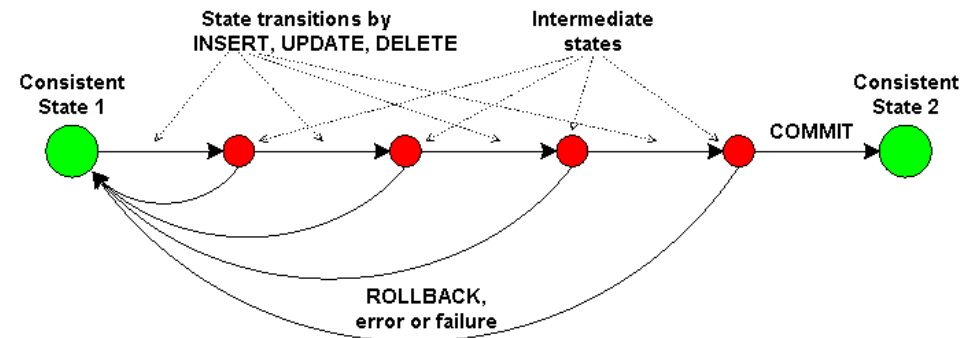
Distributed Architecture Challenges

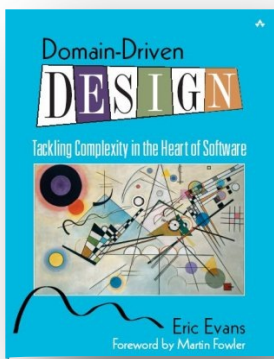
distributed logging facilities to provide a holistic view of a transaction



Distributed Architecture Challenges

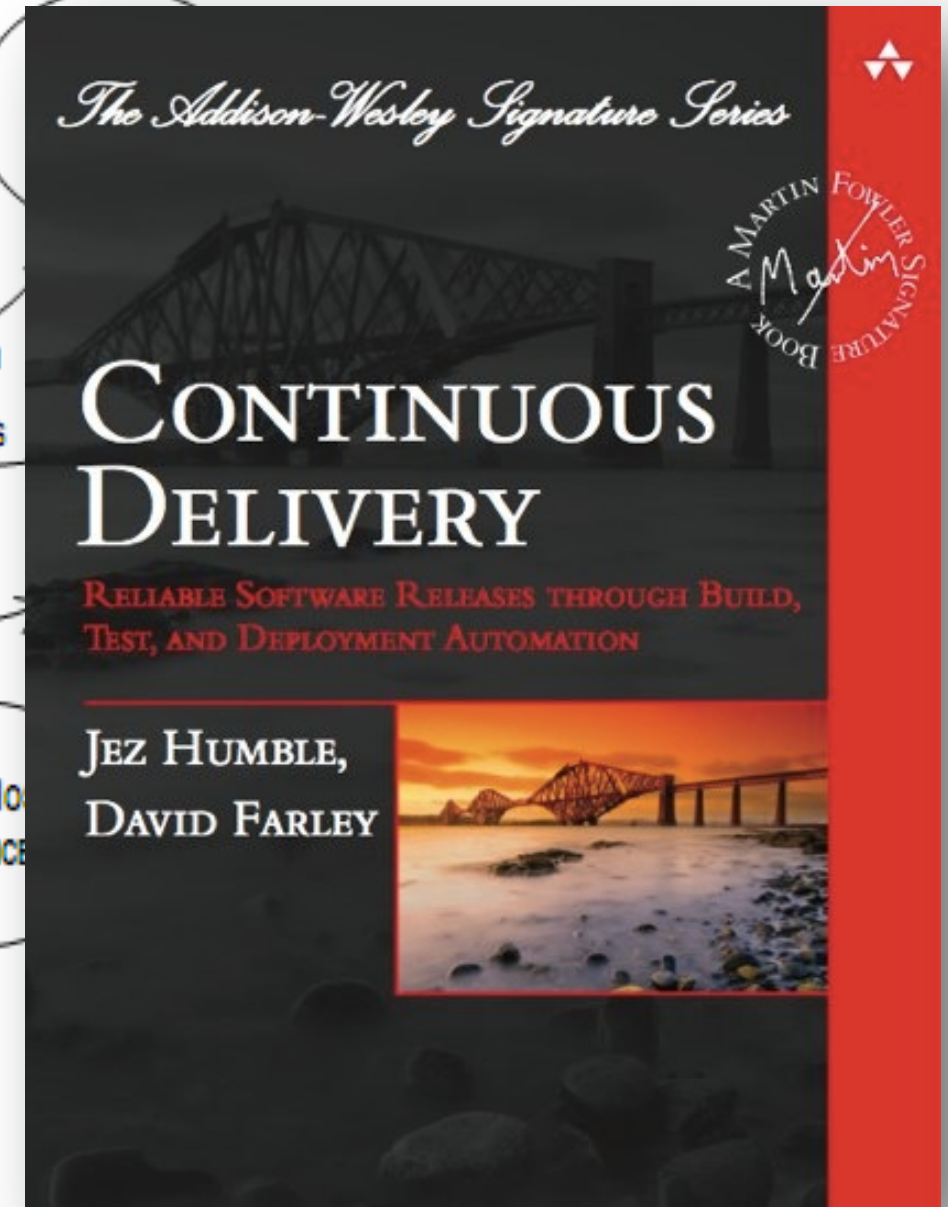
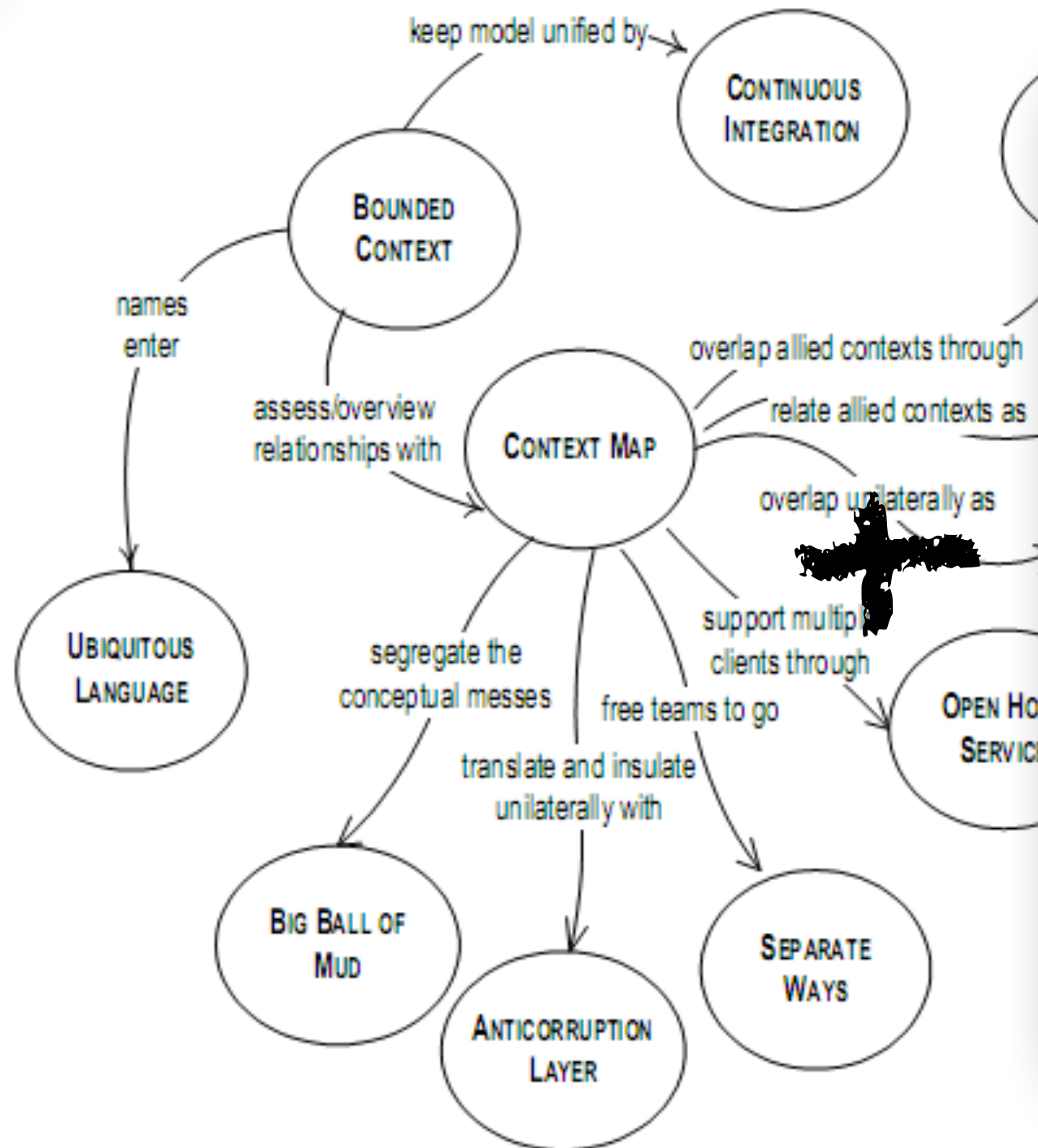
atomic transactions and transaction scope



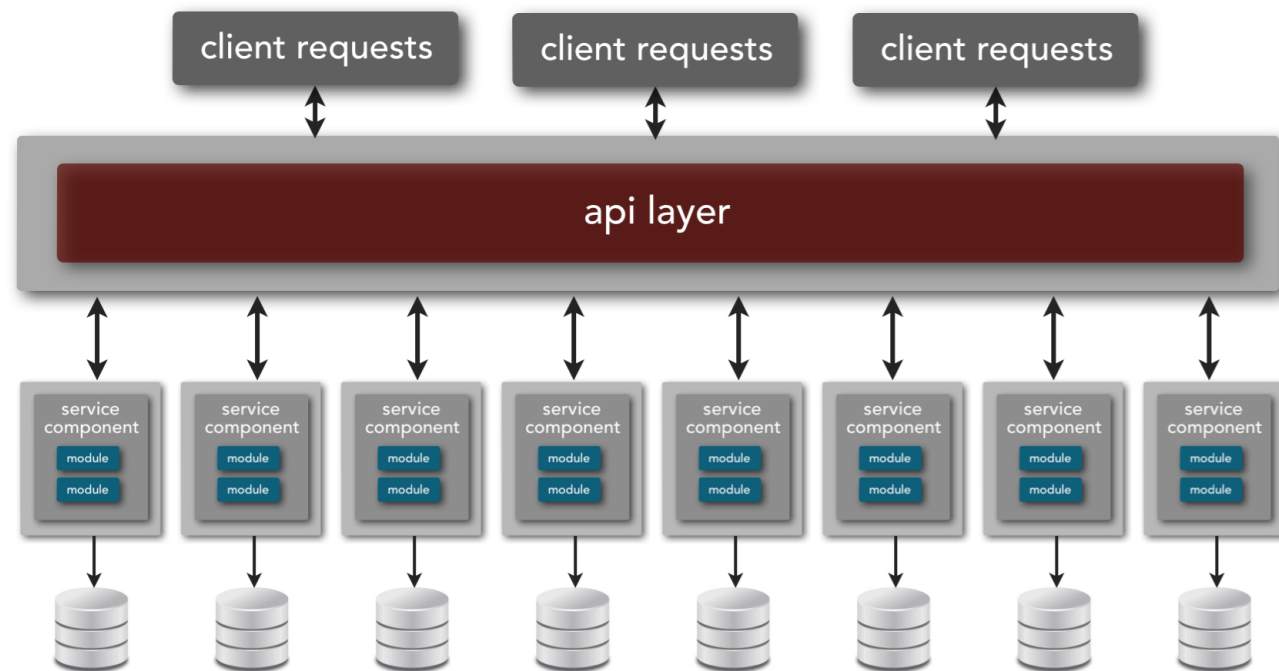


Bounded Context

Maintaining Model Integrity

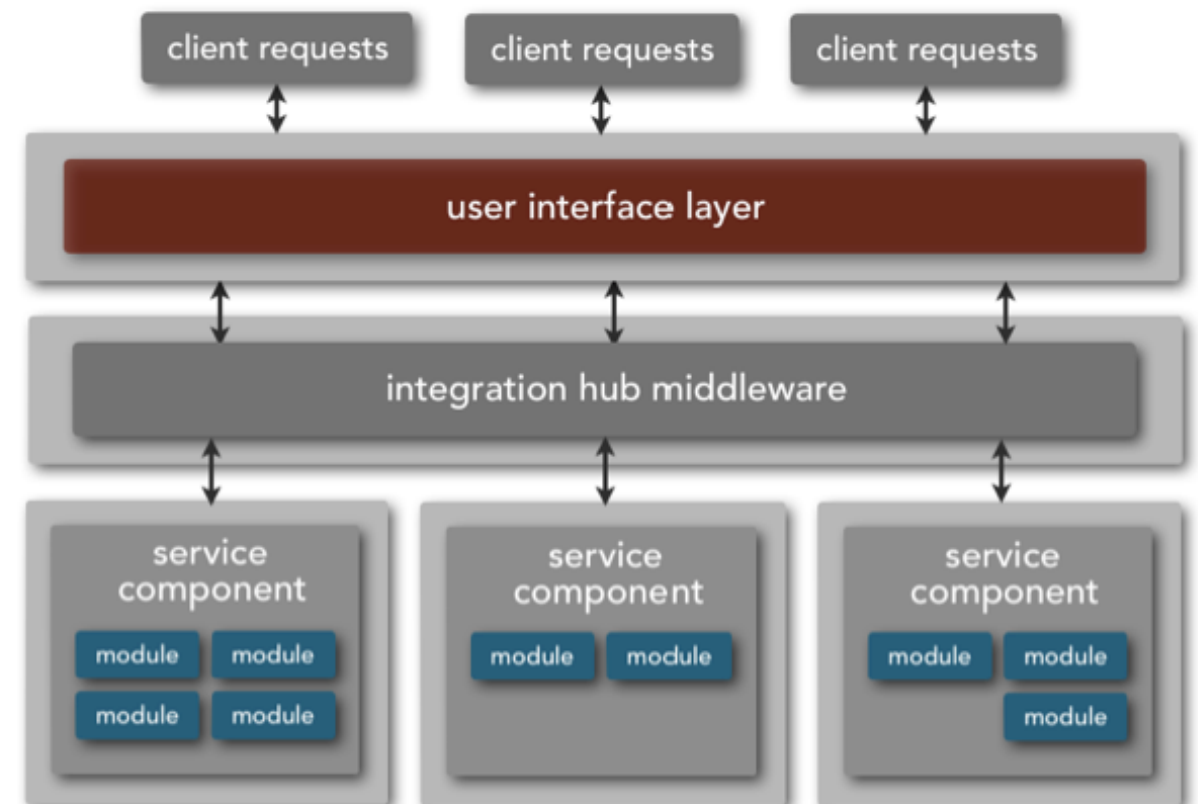


Move to Bounded Context...

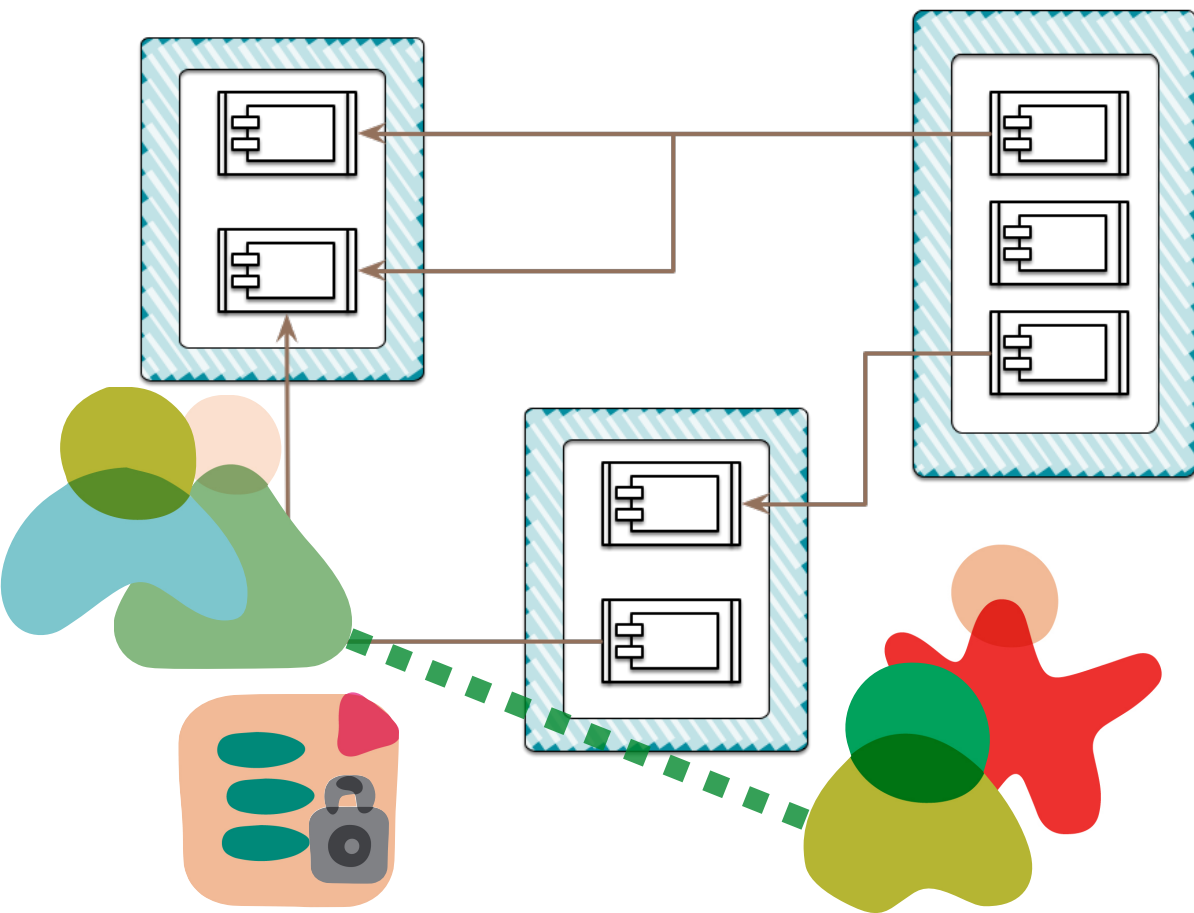


microservice

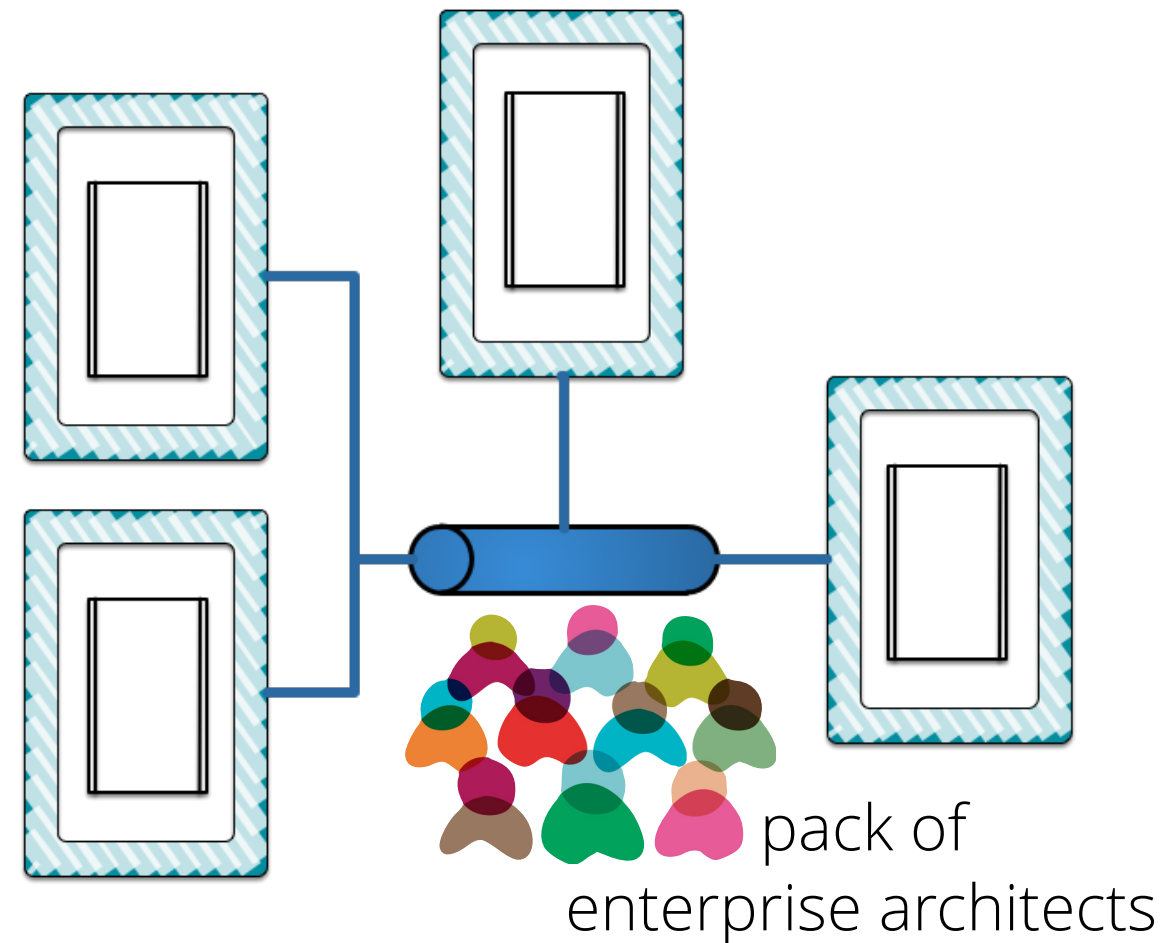
service-based



...prefer *Choreography* to *Orchestration*



Consumer Driven Contracts

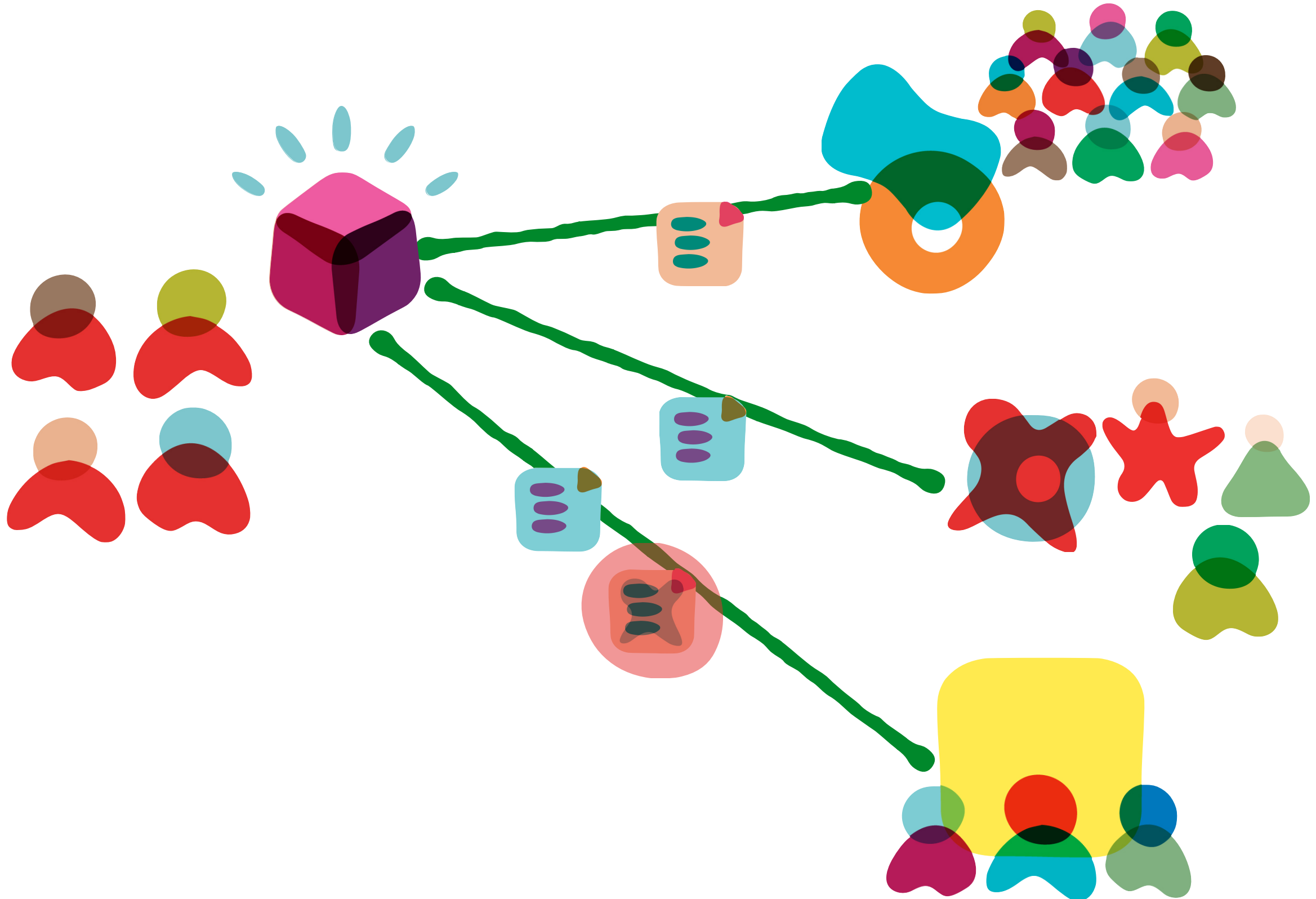


Because Conway's Law!

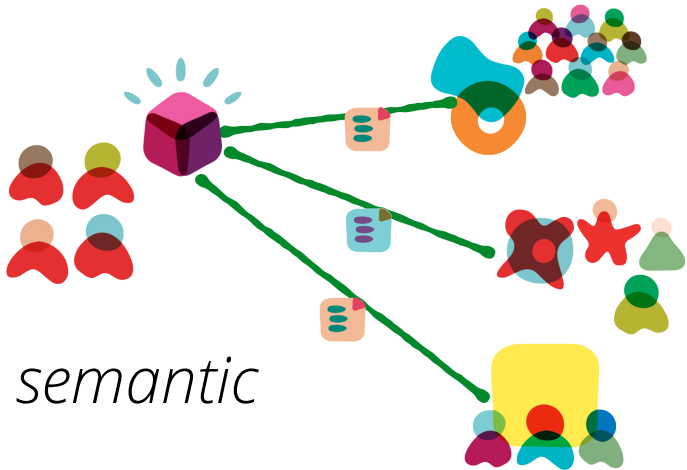
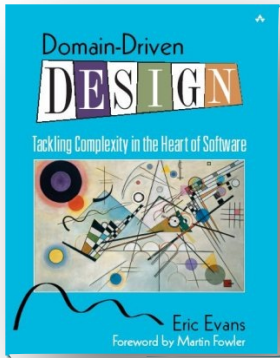
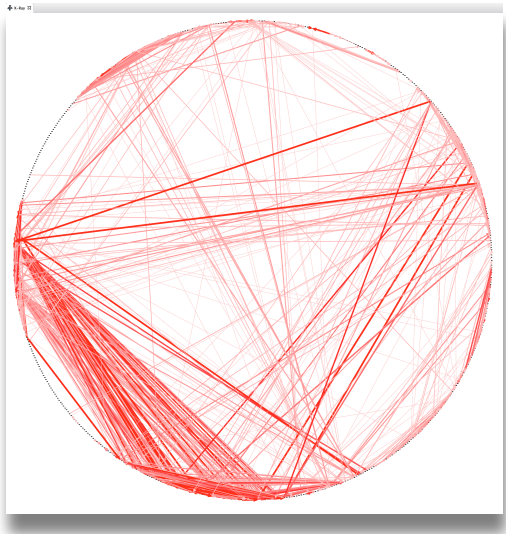
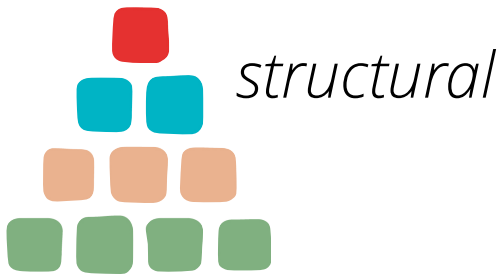
traditional SOA /
ESB pattern

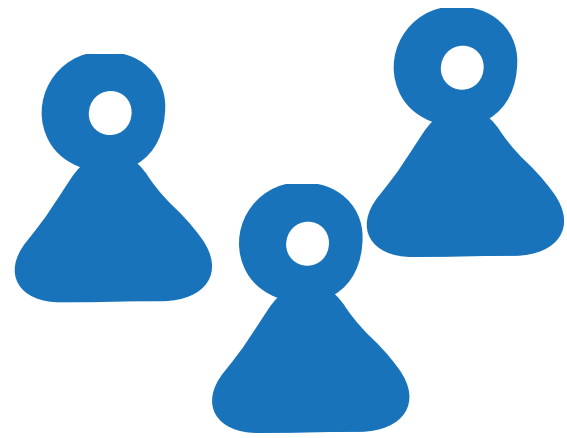
Consumer Driven Contracts

[*martinfowler.com/articles/consumerDrivenContracts.html*](http://martinfowler.com/articles/consumerDrivenContracts.html)

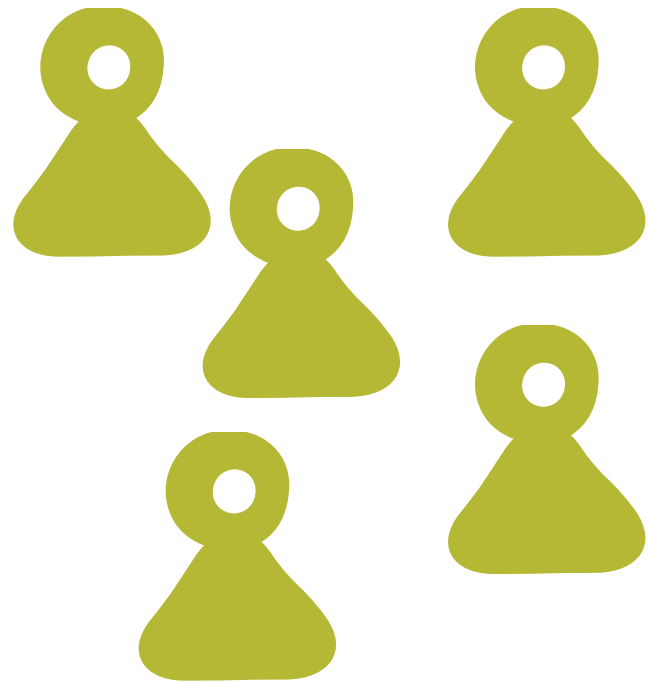


Manage coupling intelligently.

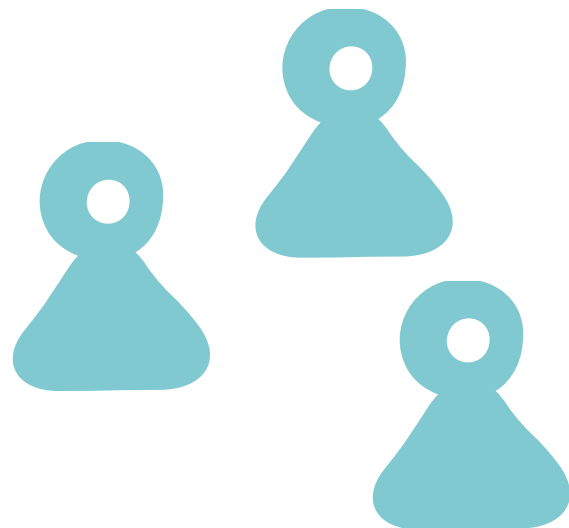




user interface



server-side



DBA



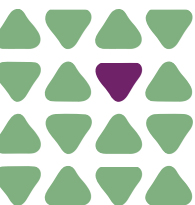
Orders



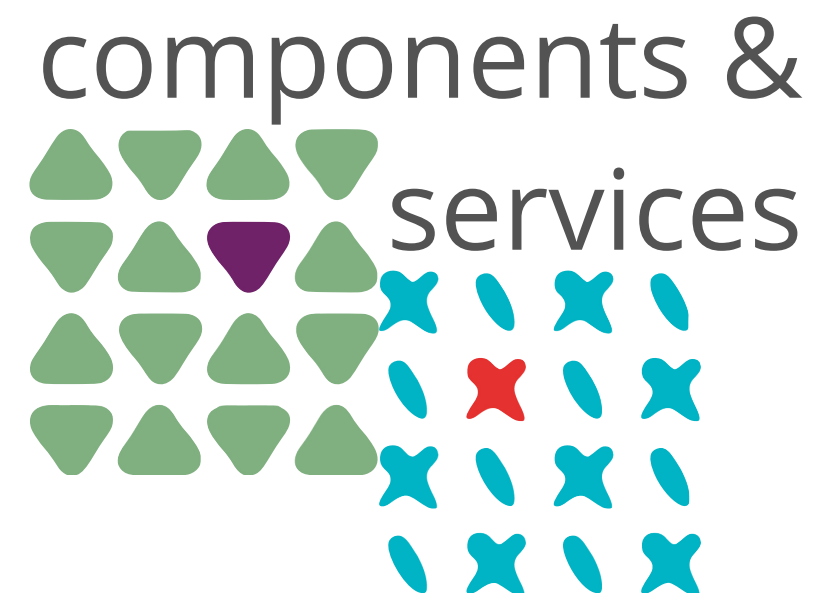
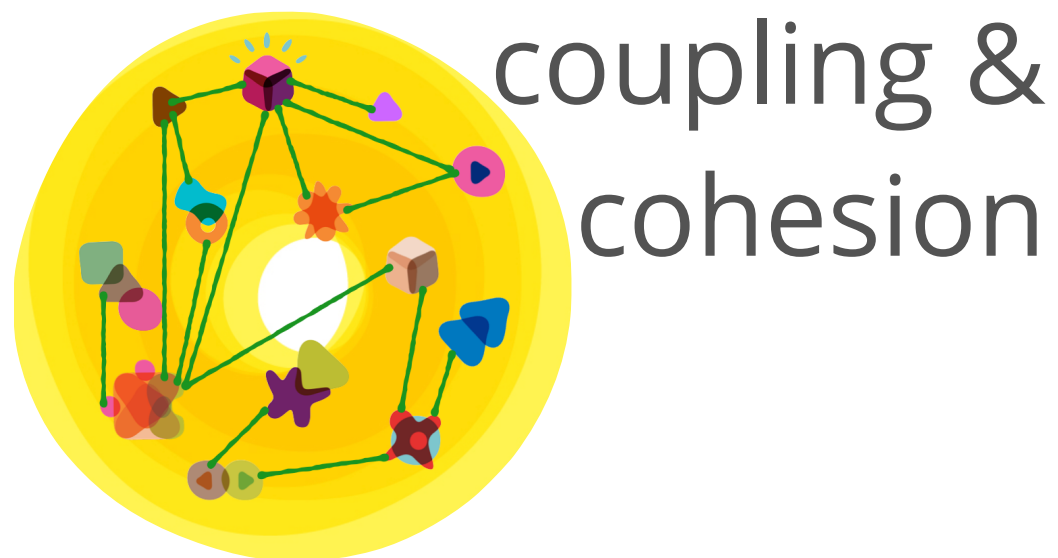
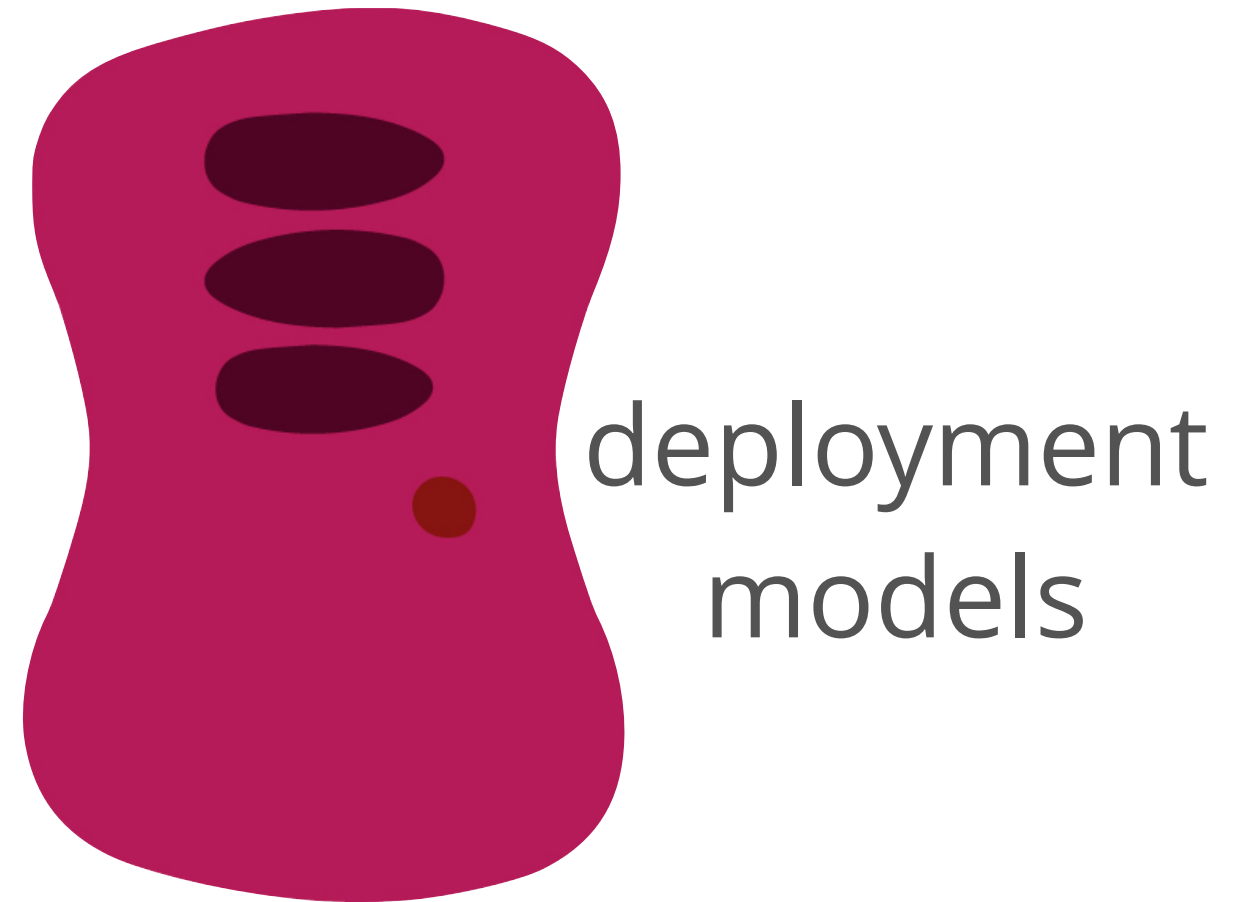
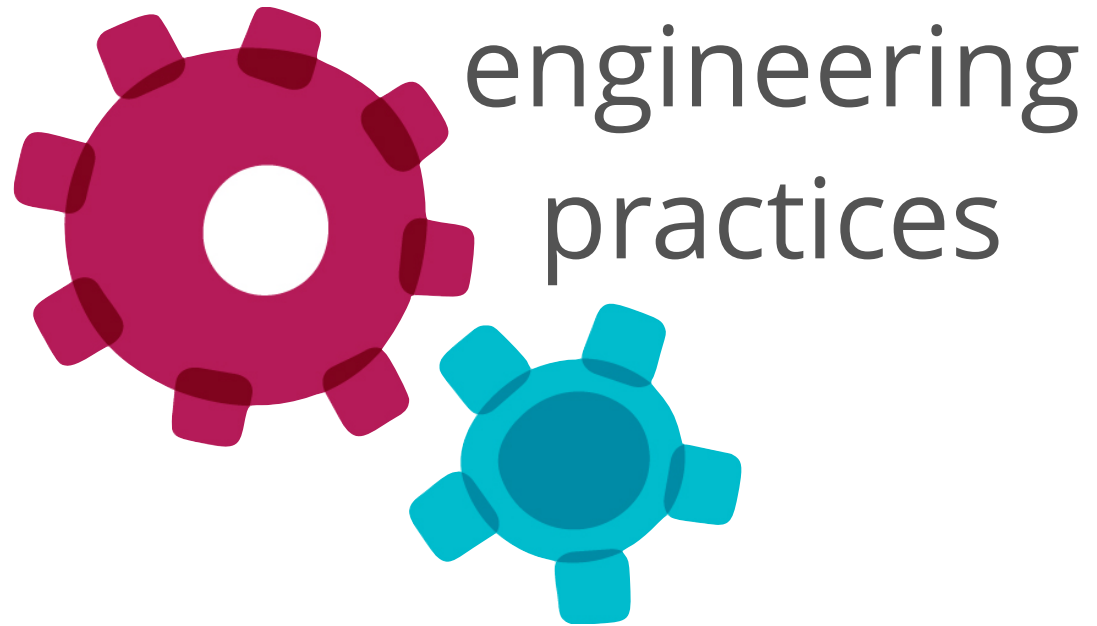
Shipping



Catalog



Agenda





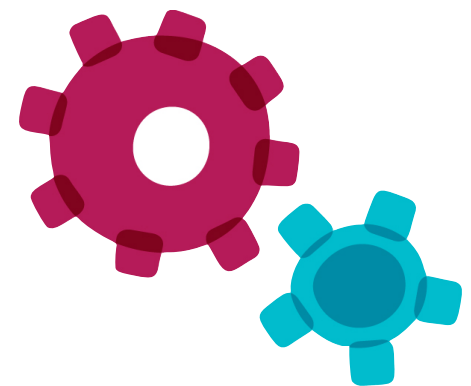
Machine Provisioning

manage many systems

manage configuration

enforce consistency

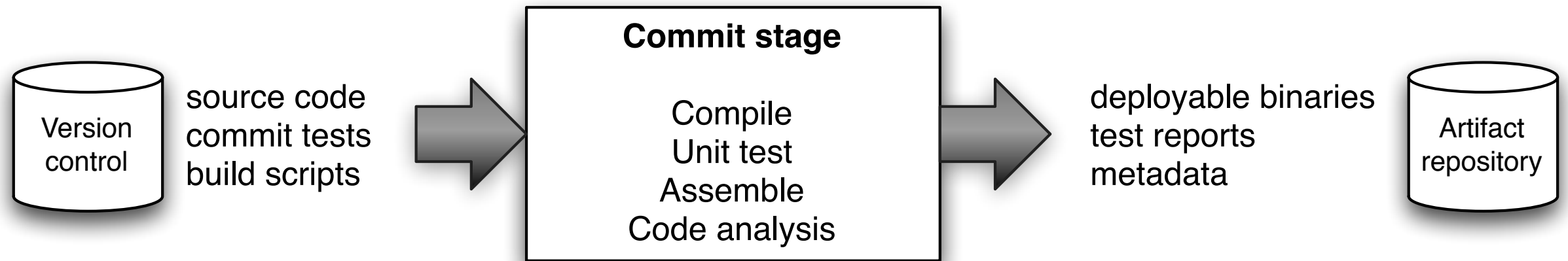
treat infrastructure as
code



Deployment Pipelines



commit Stage

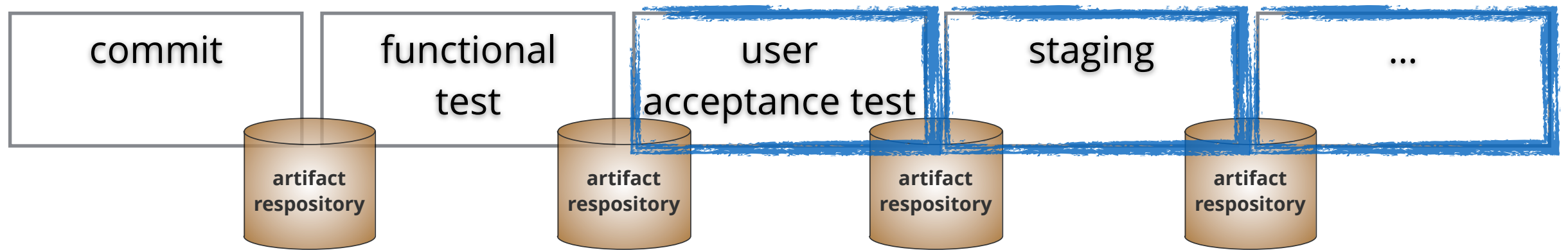


Run against each check-in (continual integration)

Starts building a release candidate

If it fails, fix it immediately

Pipeline Construction

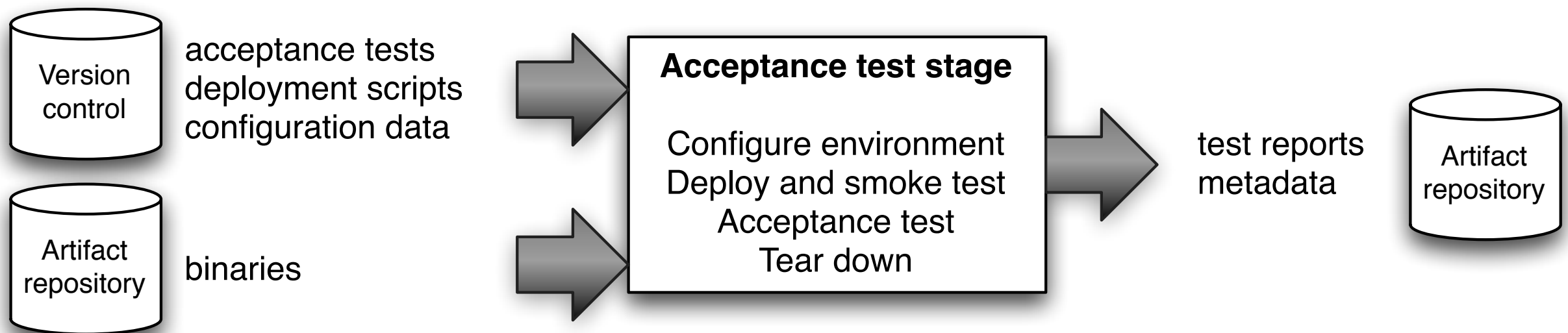


increasing confidence in production readiness



Pipeline stages = feedback opportunities

UAT Stage

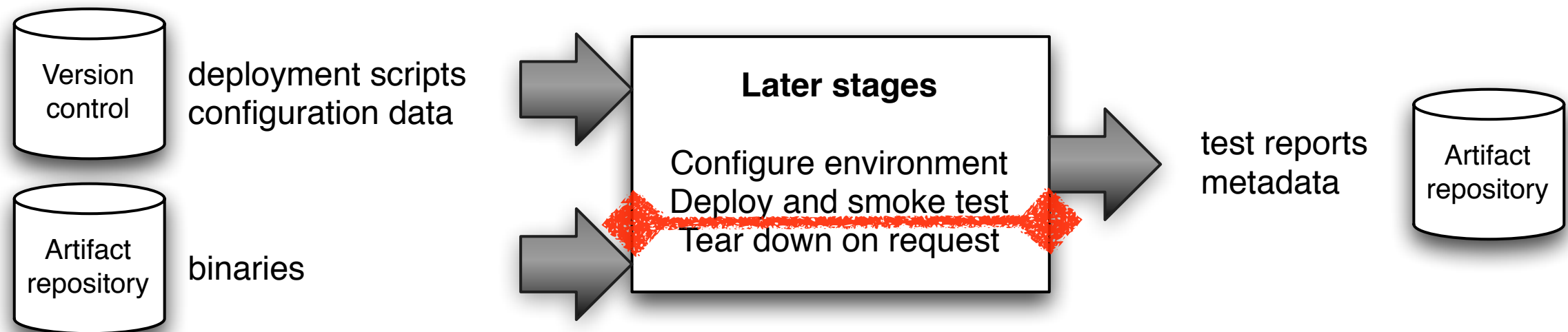


End-to-end tests in production-like environment

Triggered when upstream stage passes

First DevOps-centric build

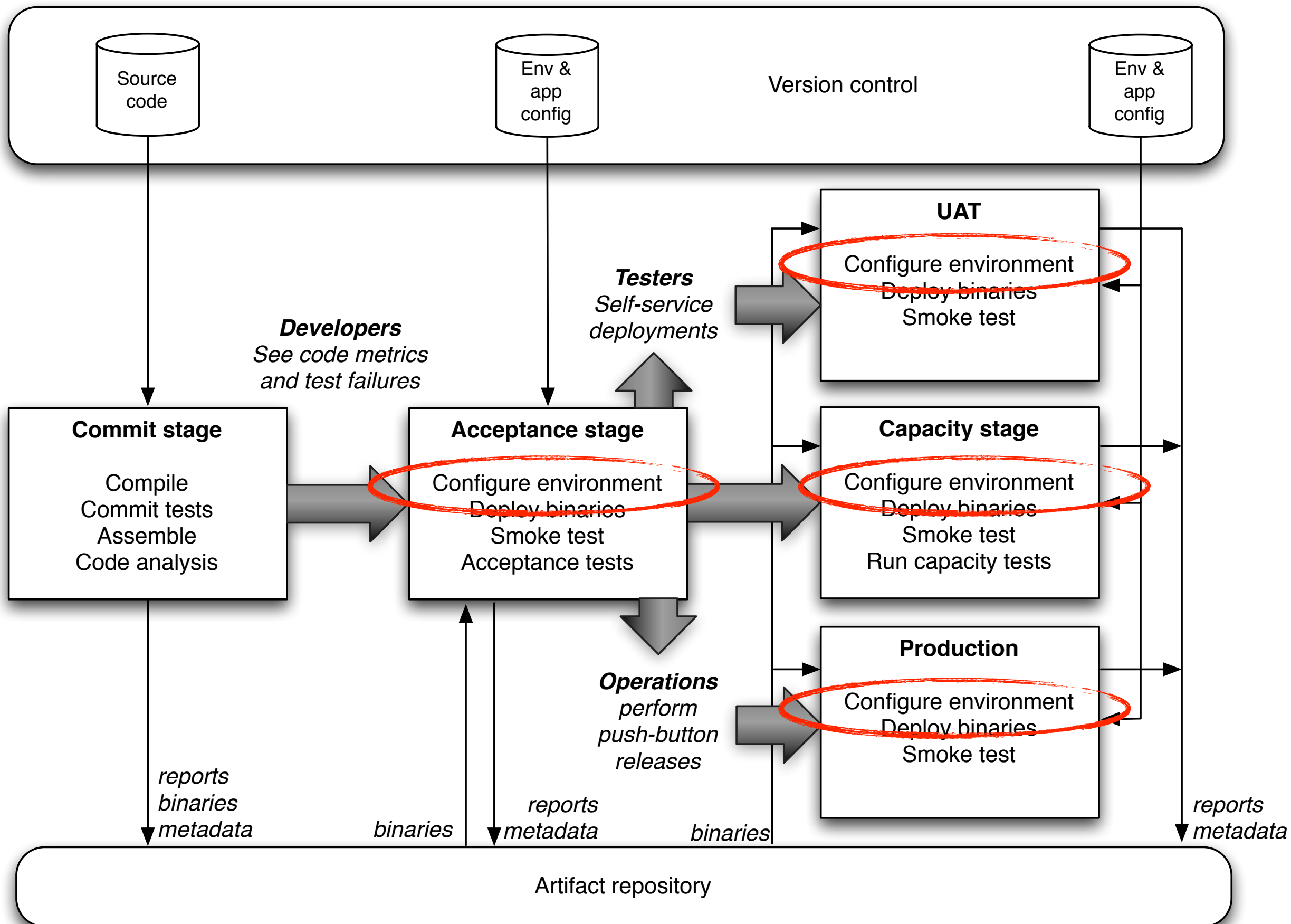
Manual Stage



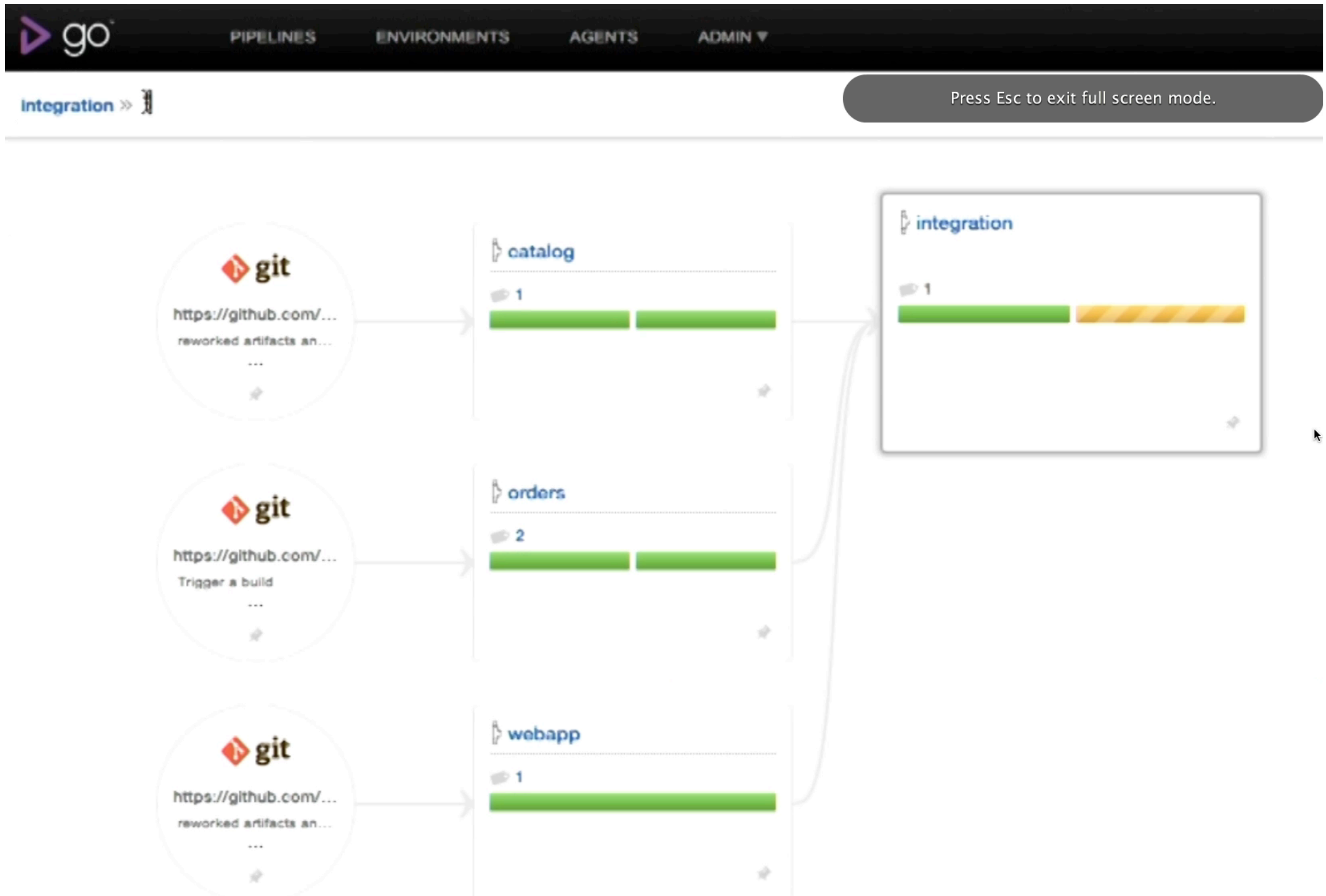
UAT, staging, integration, production, ...

Push versus Pull model

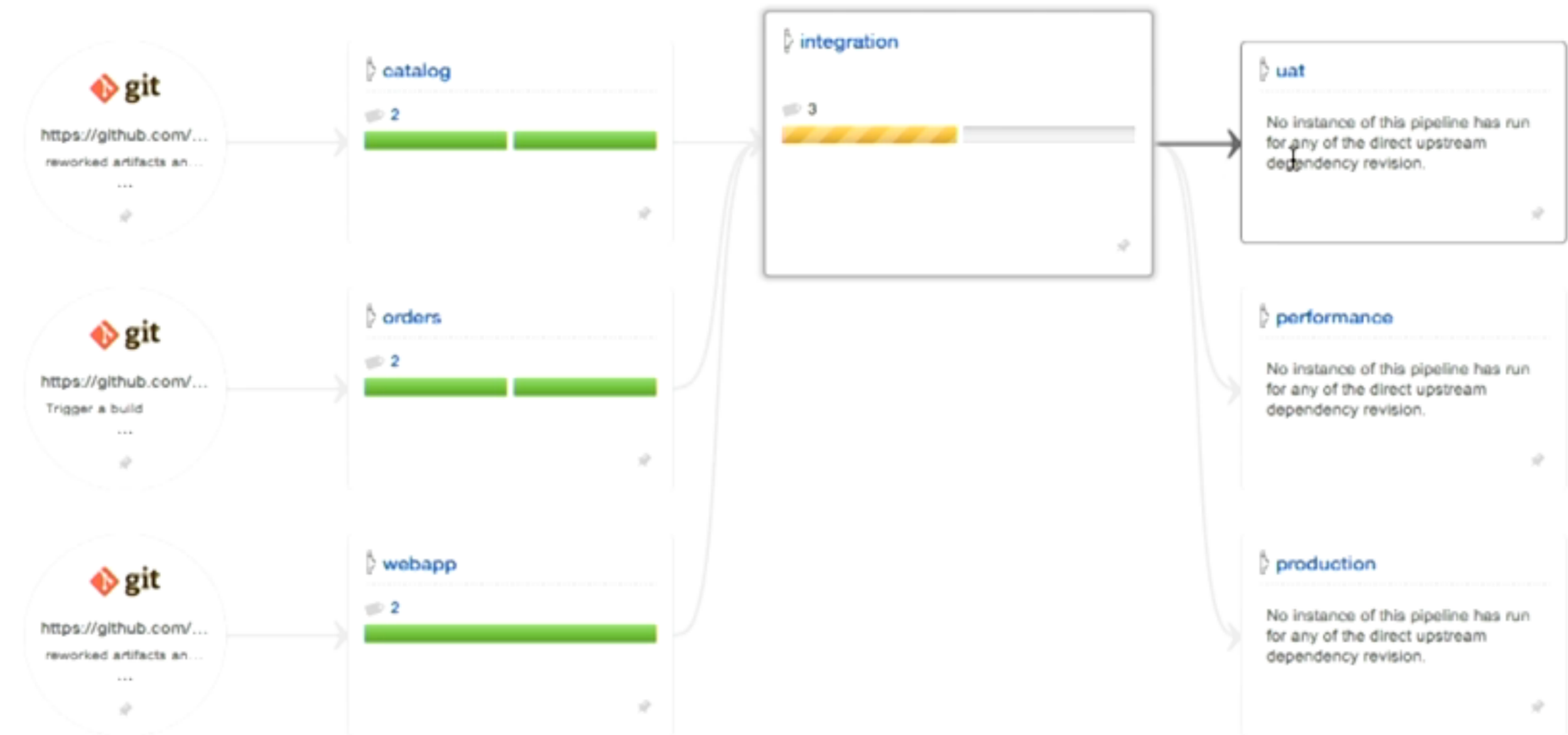
Deployments self-serviced through push-button process



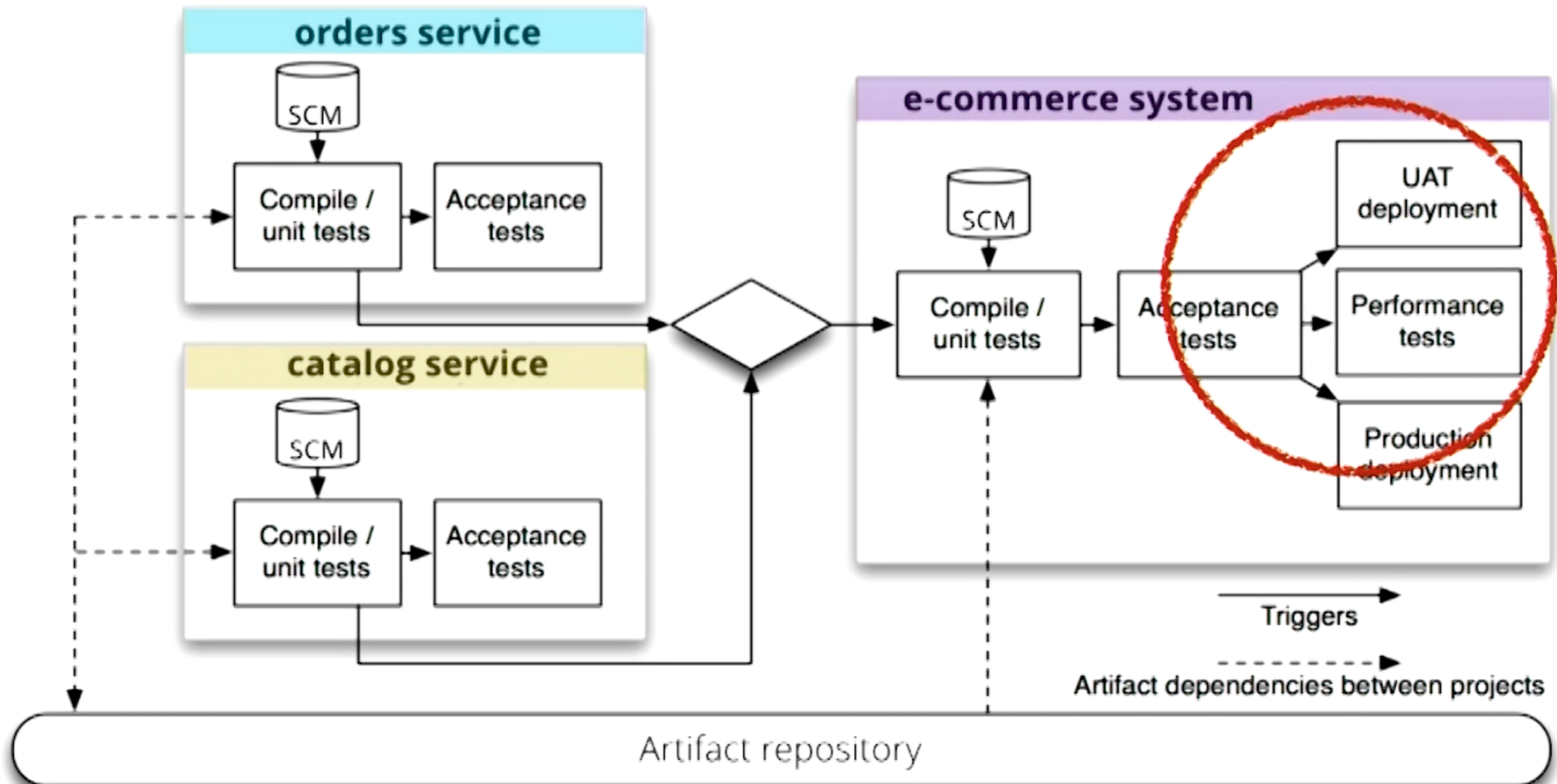
Integration Pipeline in Go CD



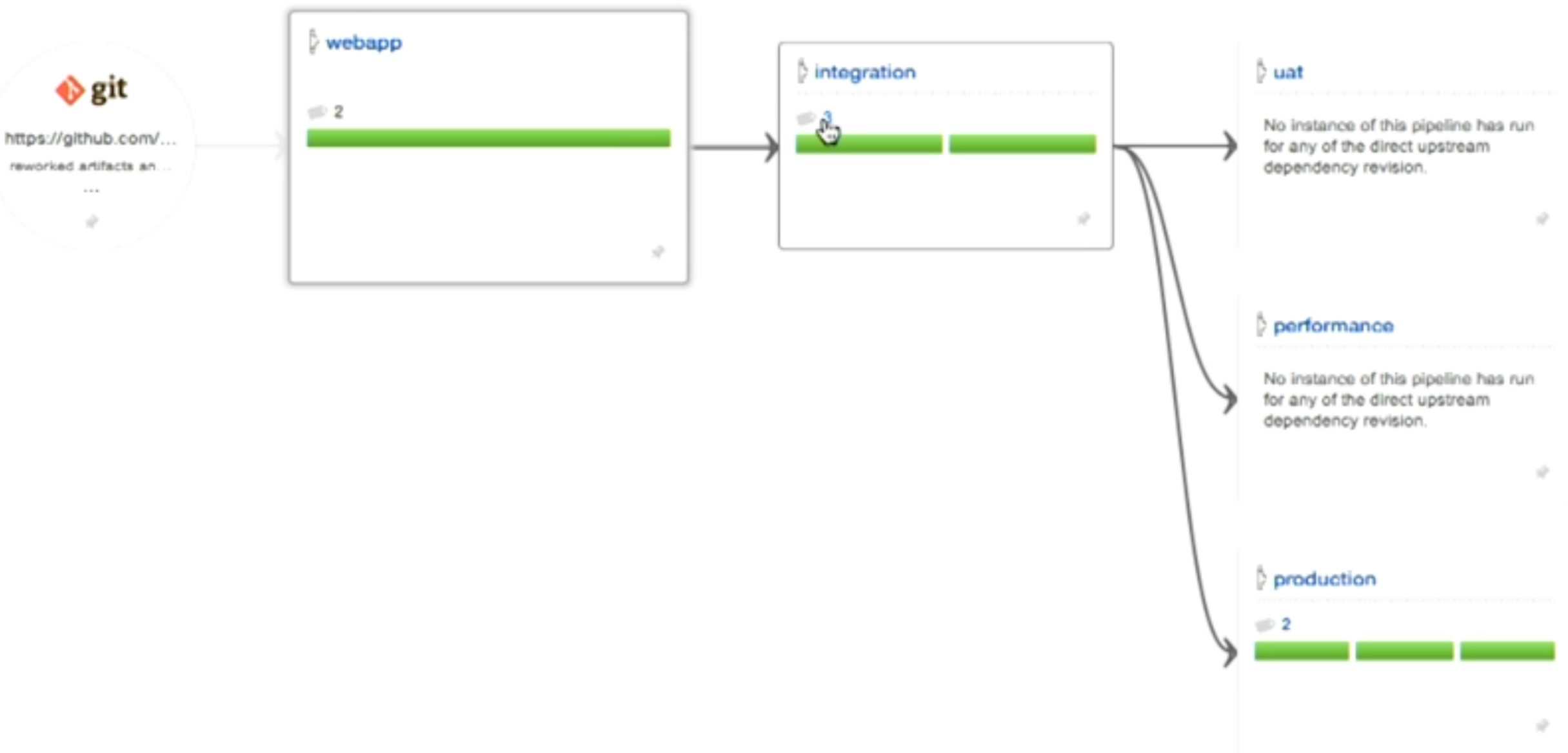
Integration Pipeline in Go CD



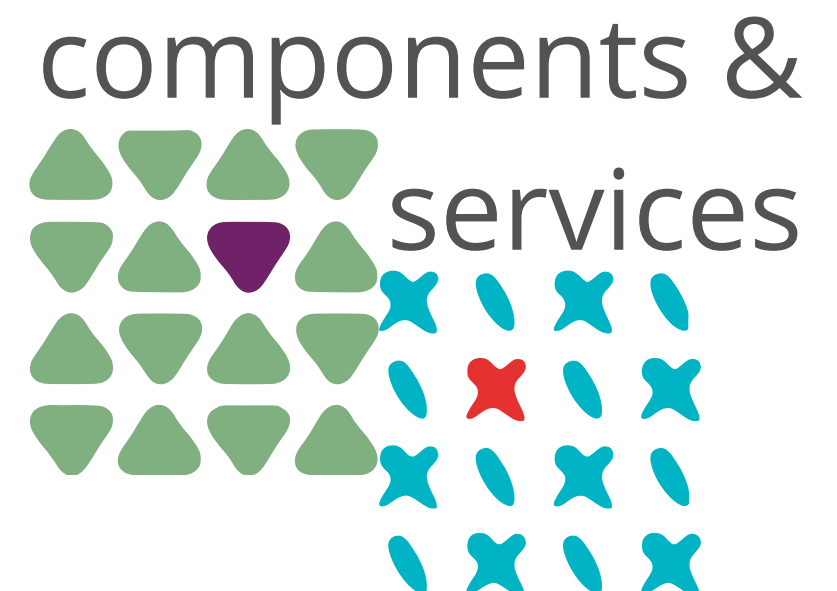
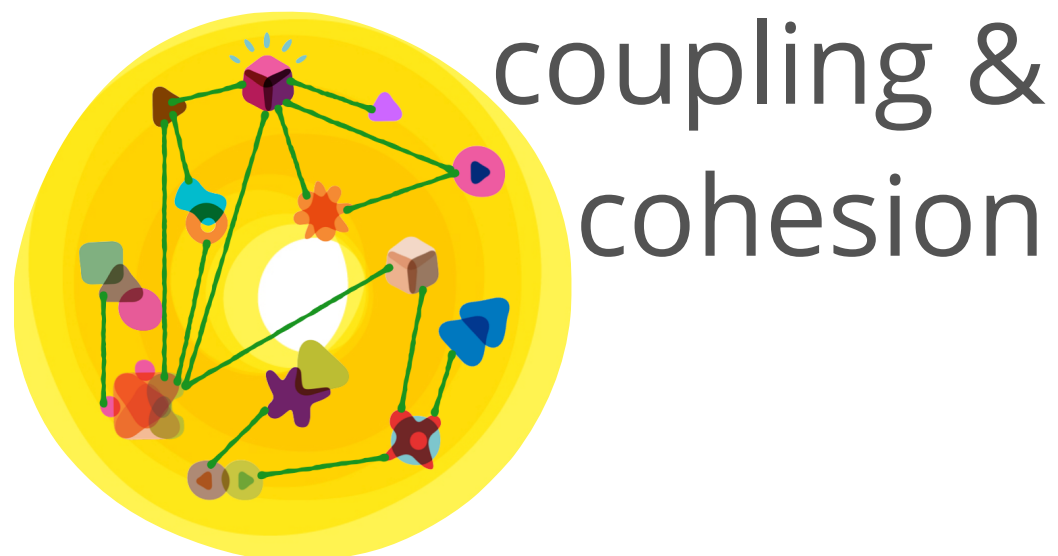
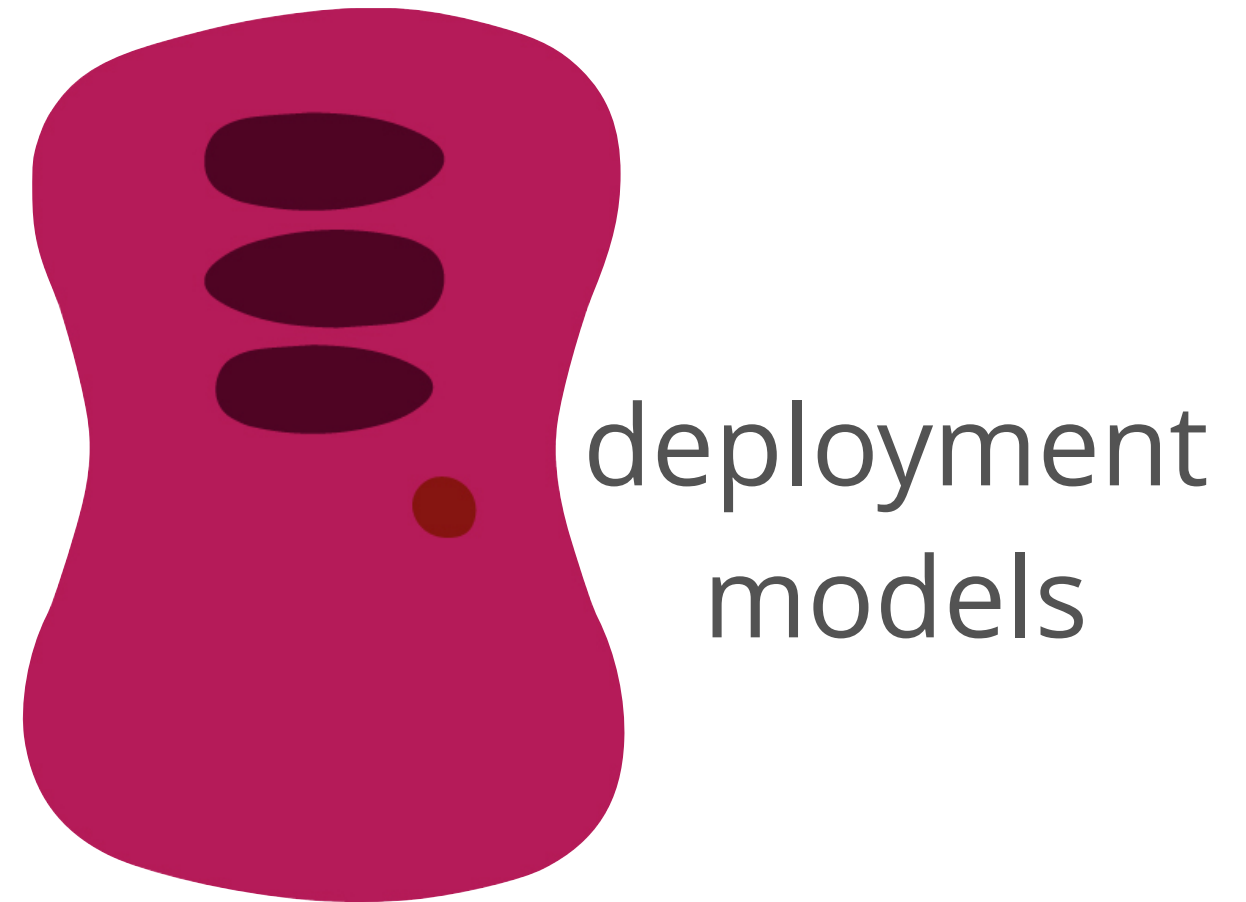
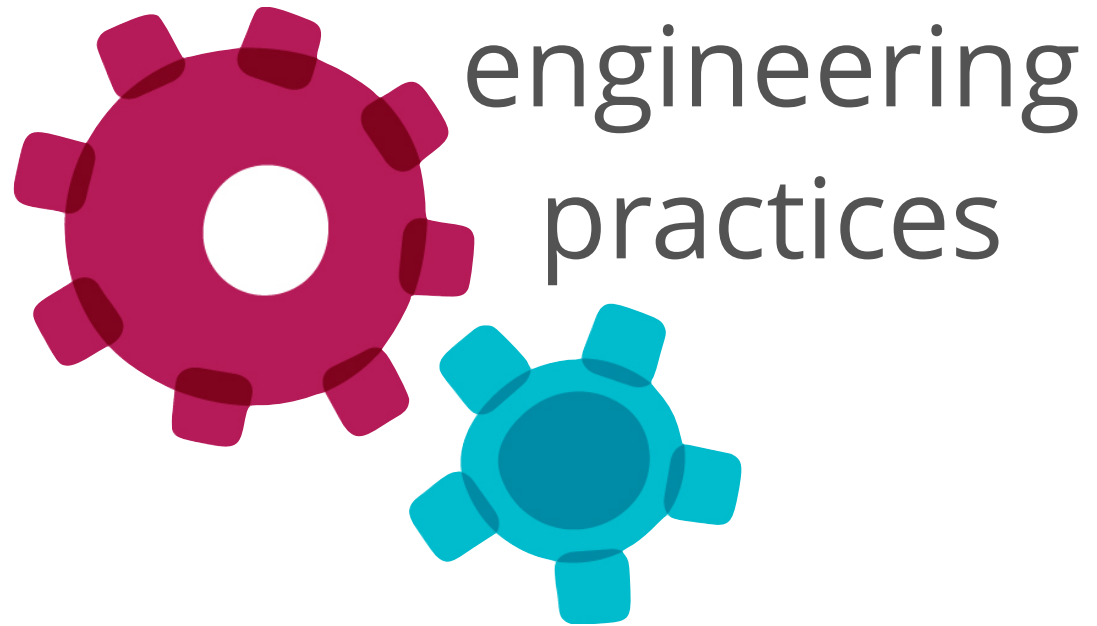
Deployment Pipeline Fan Out



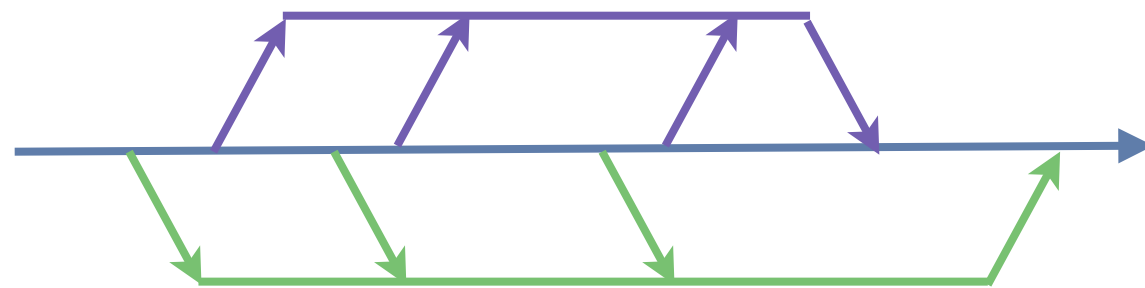
Deployment Pipeline Fan Out



Agenda



Feature Branching



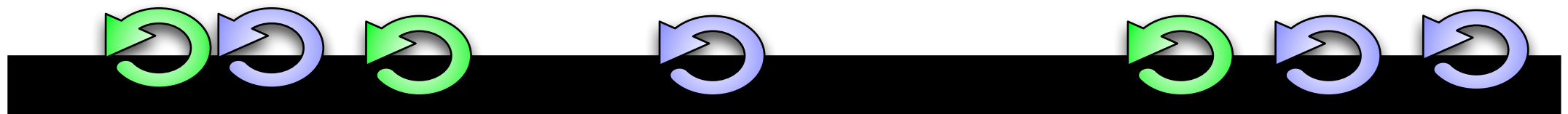
**No
Refactoring**

**No combined
features**

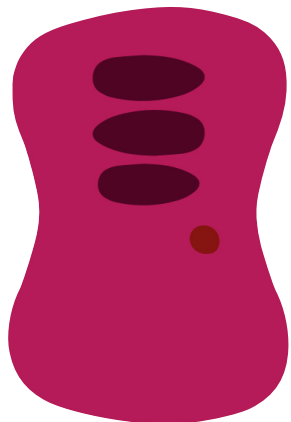
**Big Scary
Merge**

**Feature Branching
versus**

Trunk-based Development



trunk-based development



Config File

```
[featureToggles]
wobblyFoobars: true
flightyForkHandles: false
```

some.jsp

```
<toggle name=wobblyFoobars>
  ... various UI elements
</toggle>
```

feature toggles

other.java

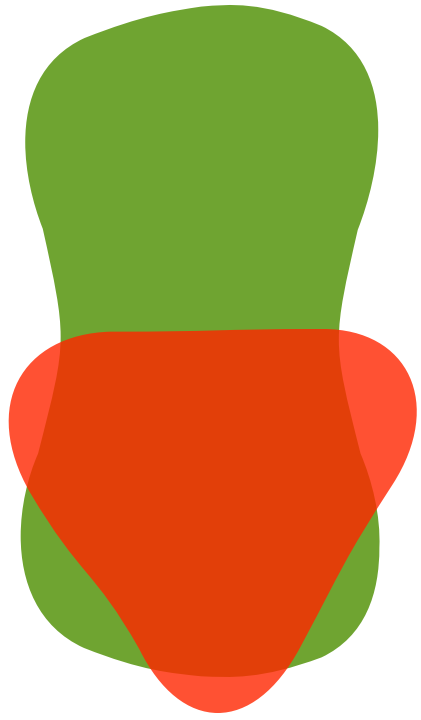
```
forkHandle = (featureConfig.isOn('flightyForkHandles')) ?
              new FlightyForkHandler(aCandle) :
              new ForkHandler(aCandle)
```



www.togglz.org

```
@FeatureGroup
@Label("Performance Improvements")
@Target(ElementType.FIELD)
@Retention(RetentionPolicy.RUNTIME)
public @interface Performance {
    // no content
}
```

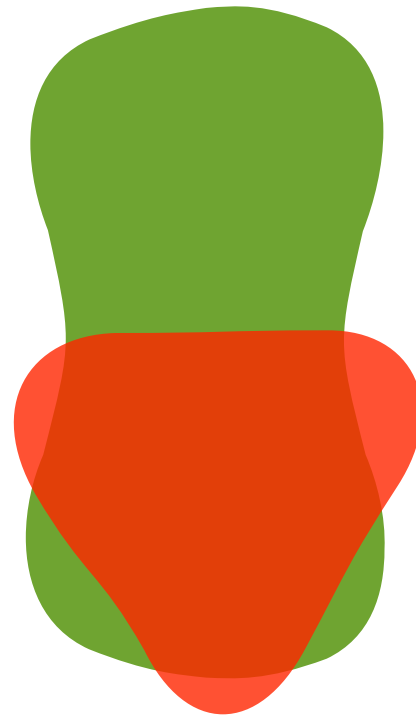




removed as soon as
feature decision is resolved

Feature toggles are purposeful
technical debt added to support
engineering practices like
Continuous Delivery.

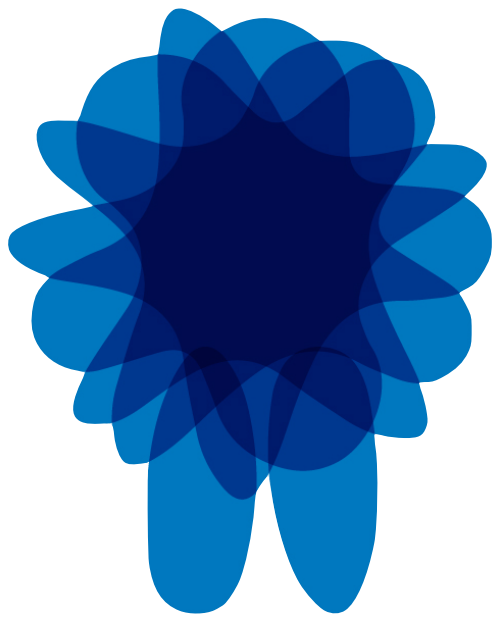




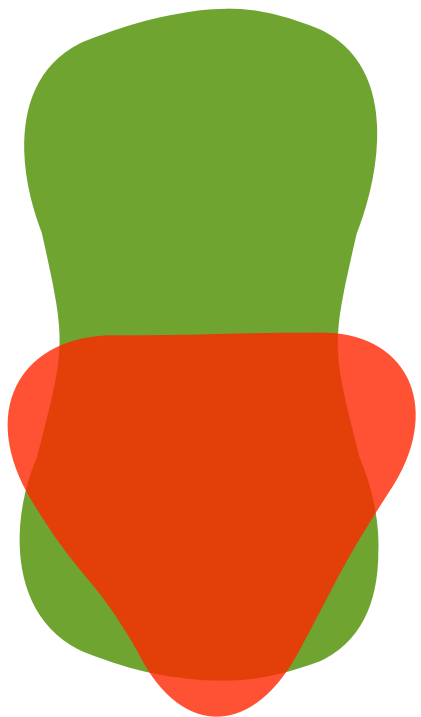
taxonomy

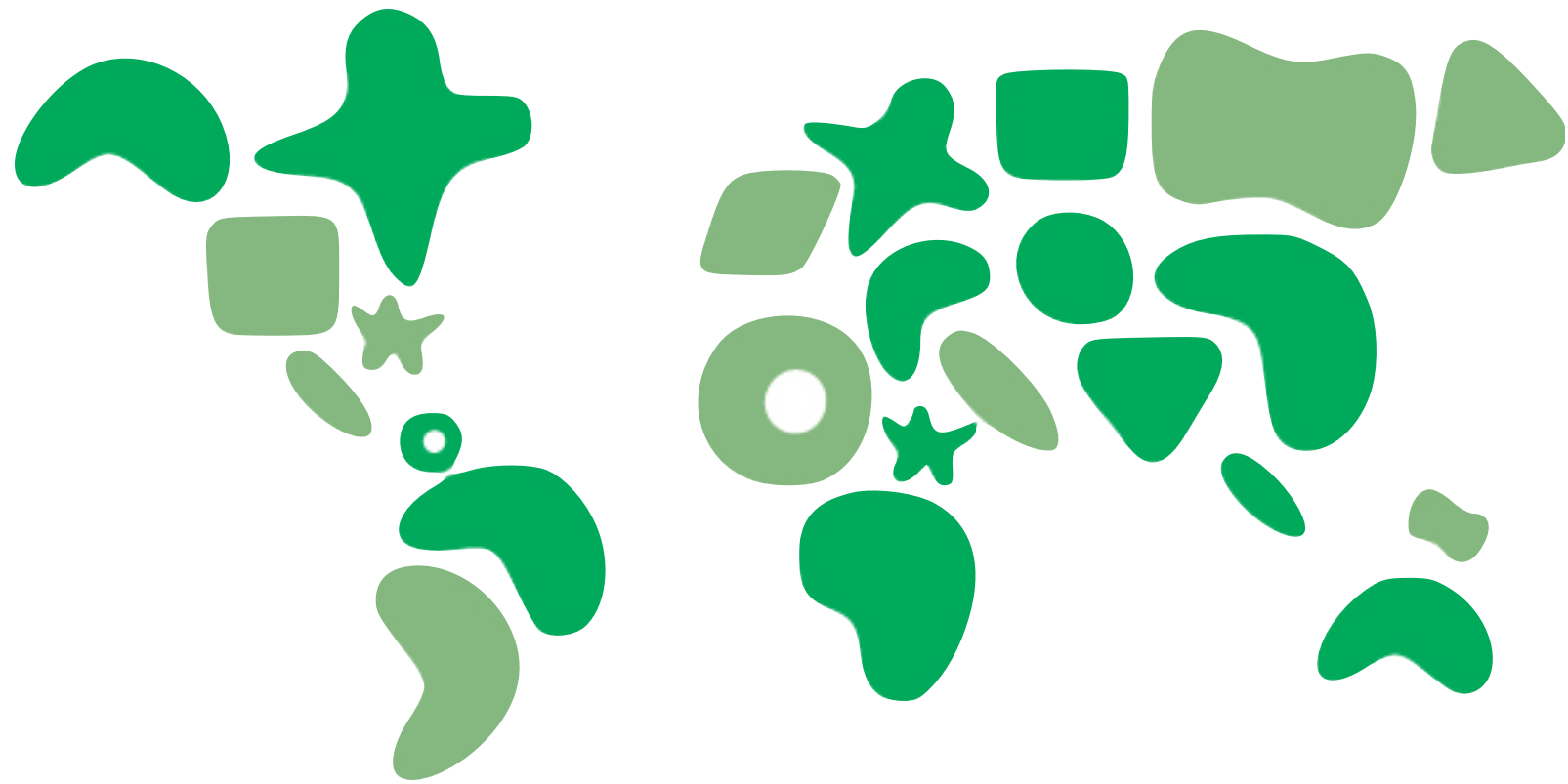
```
@FeatureGroup
@Label("Performance Improvements")
@Target(ElementType.FIELD)
@Retention(RetentionPolicy.RUNTIME)
public @interface Performance {
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```



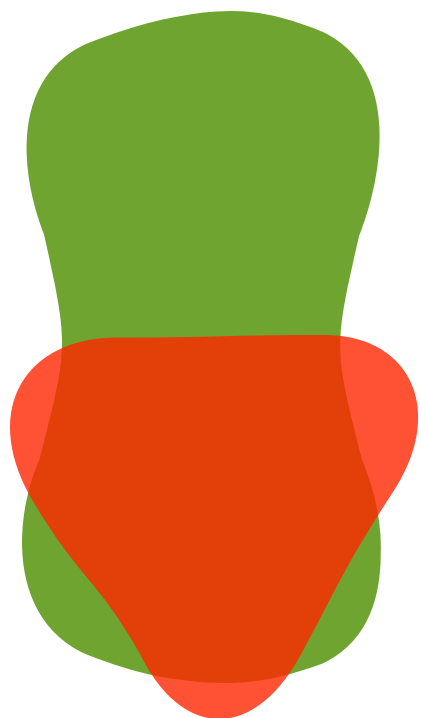


works on all platforms &
technology stacks

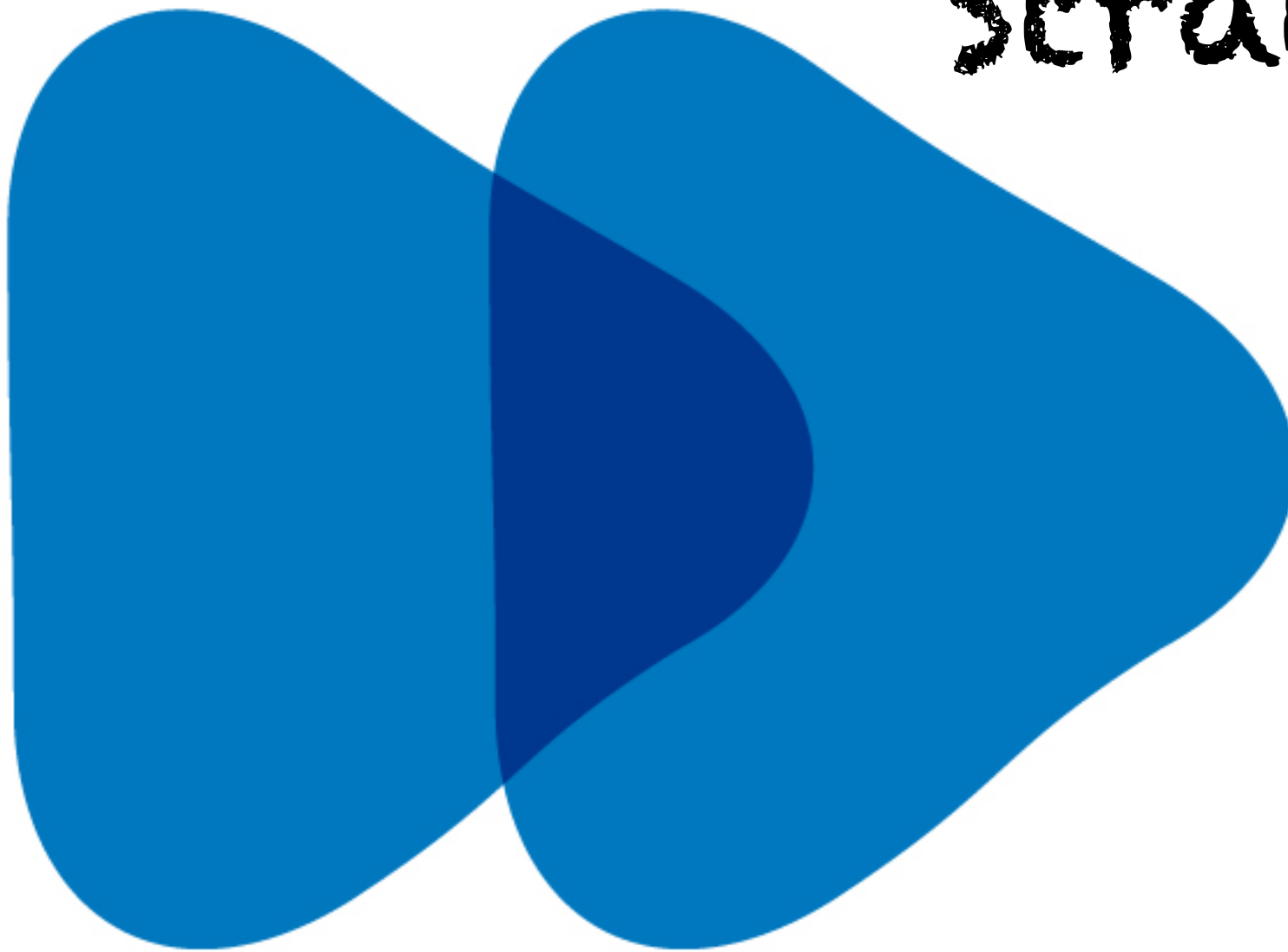




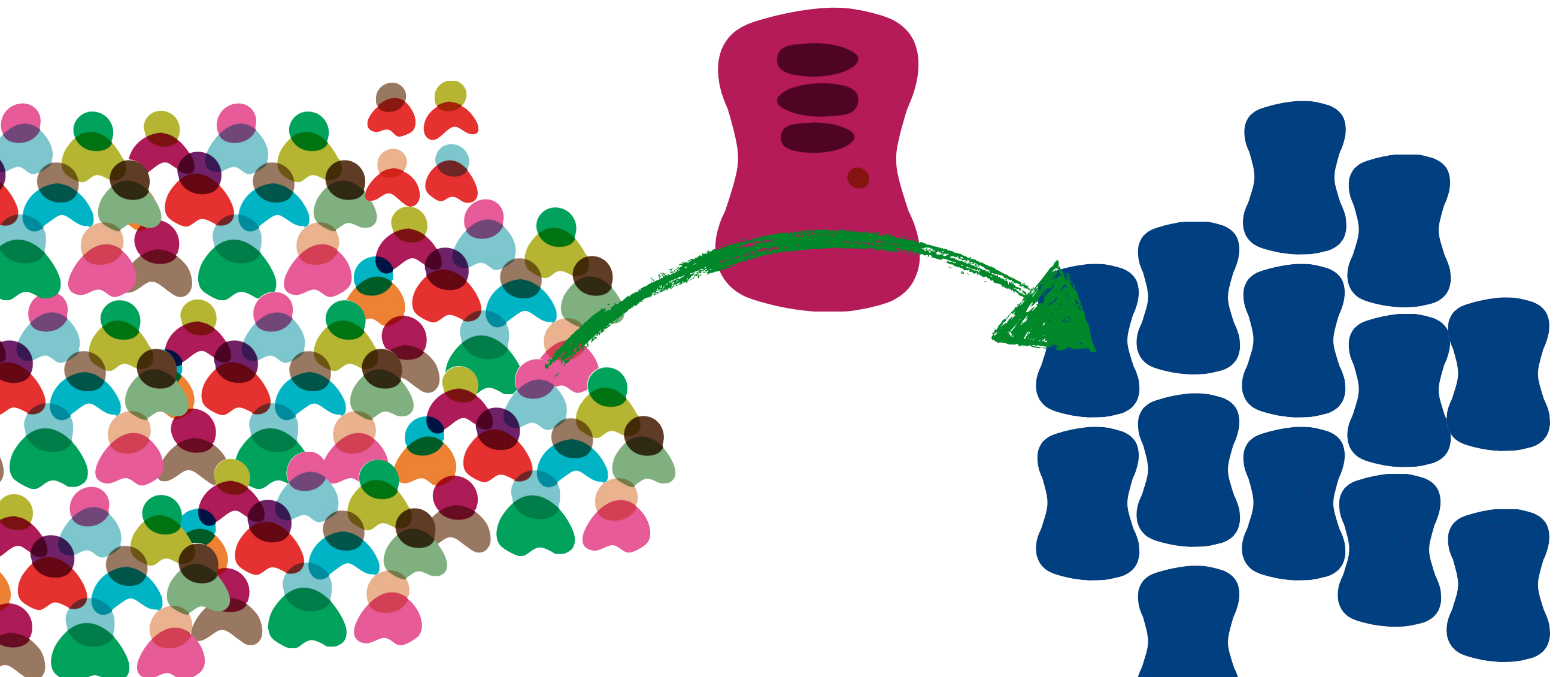
ubiquitous



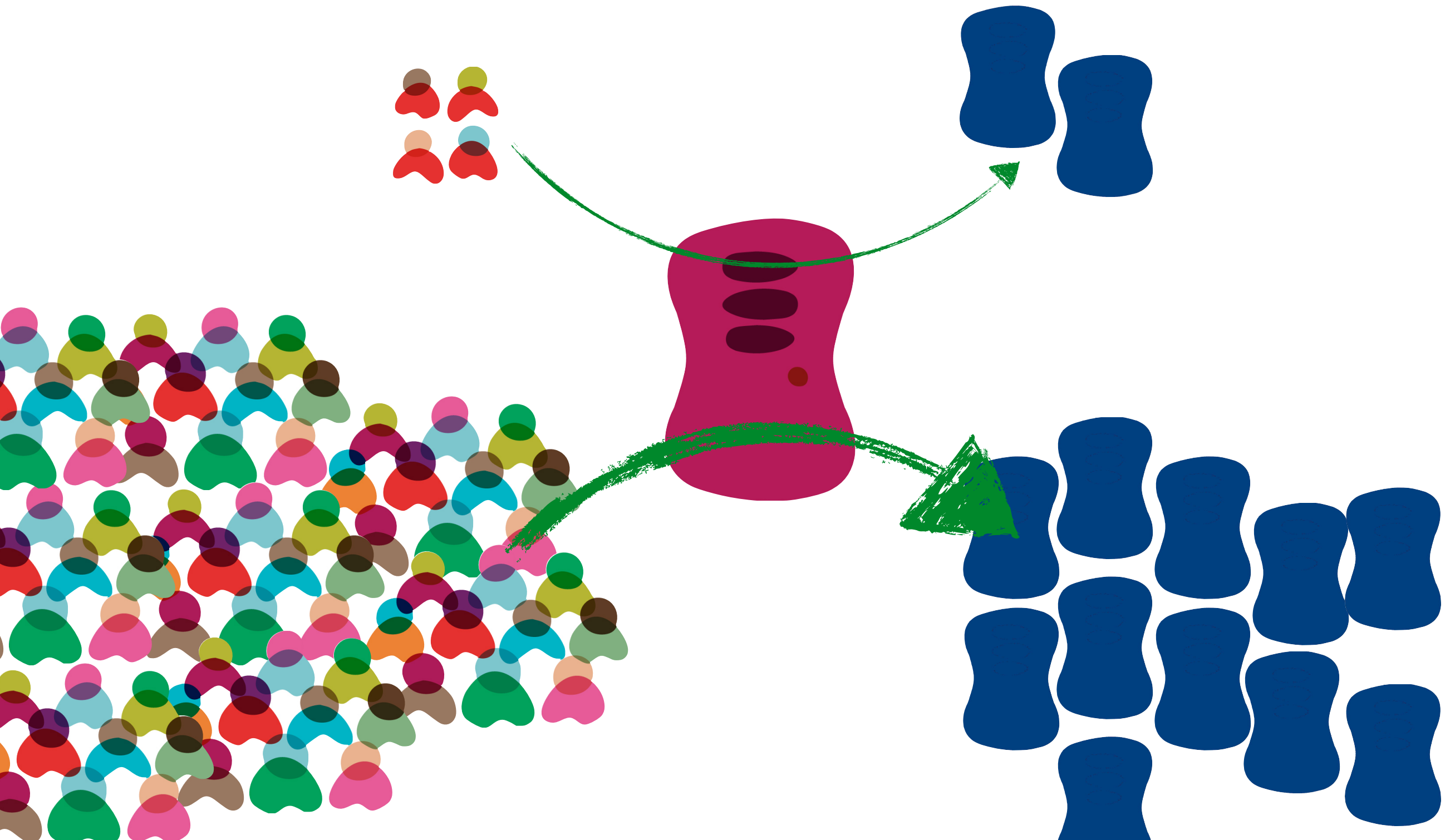
Release Strategies



Canary Releasing

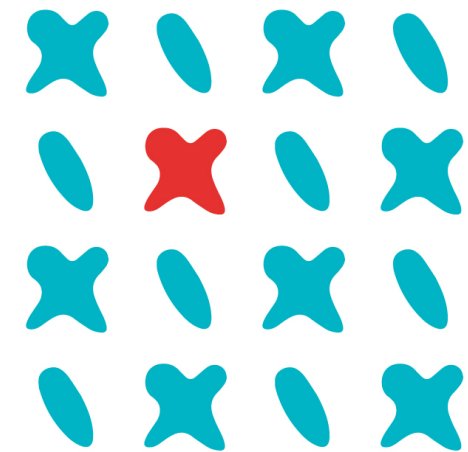


Canary Releasing



Canary Releasing

reduce risk of release

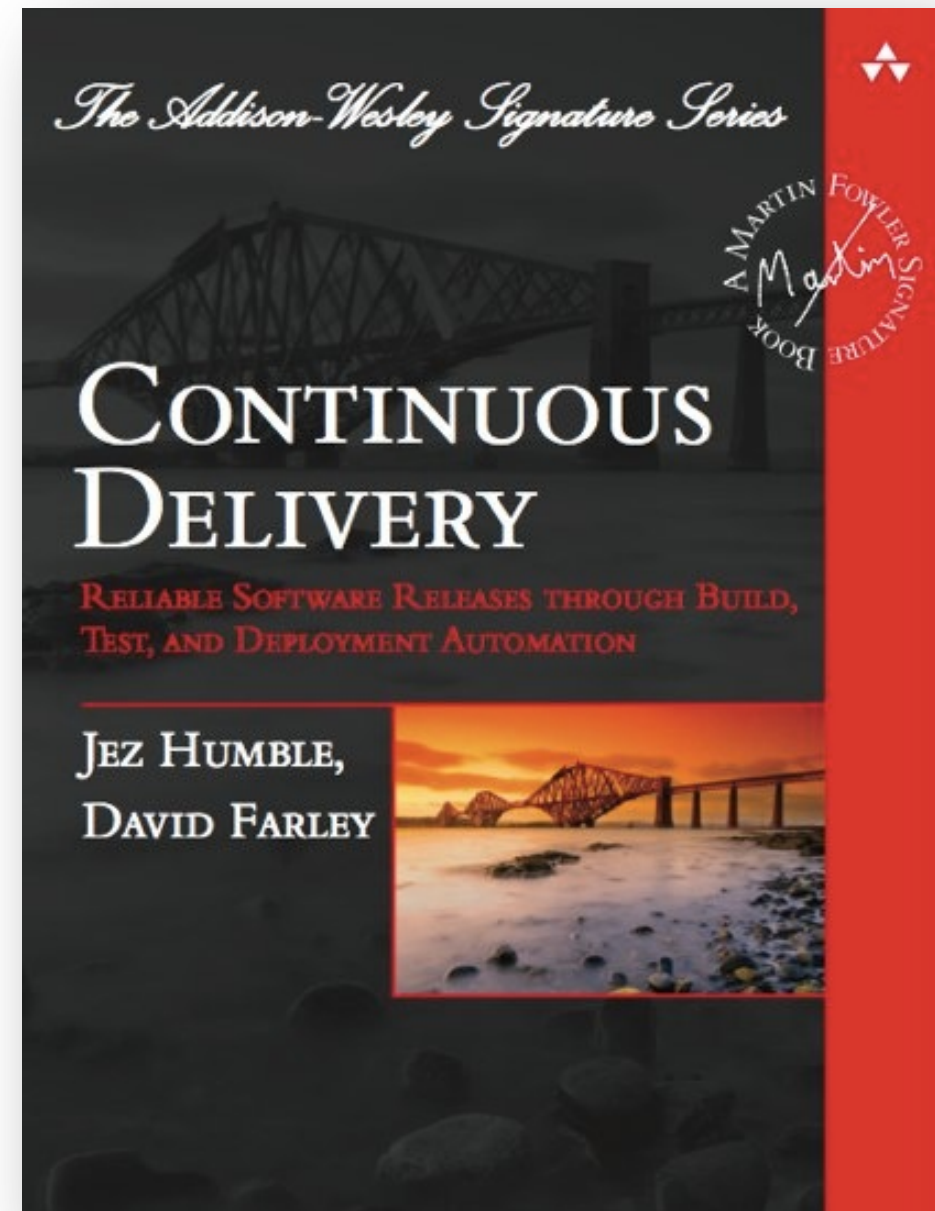
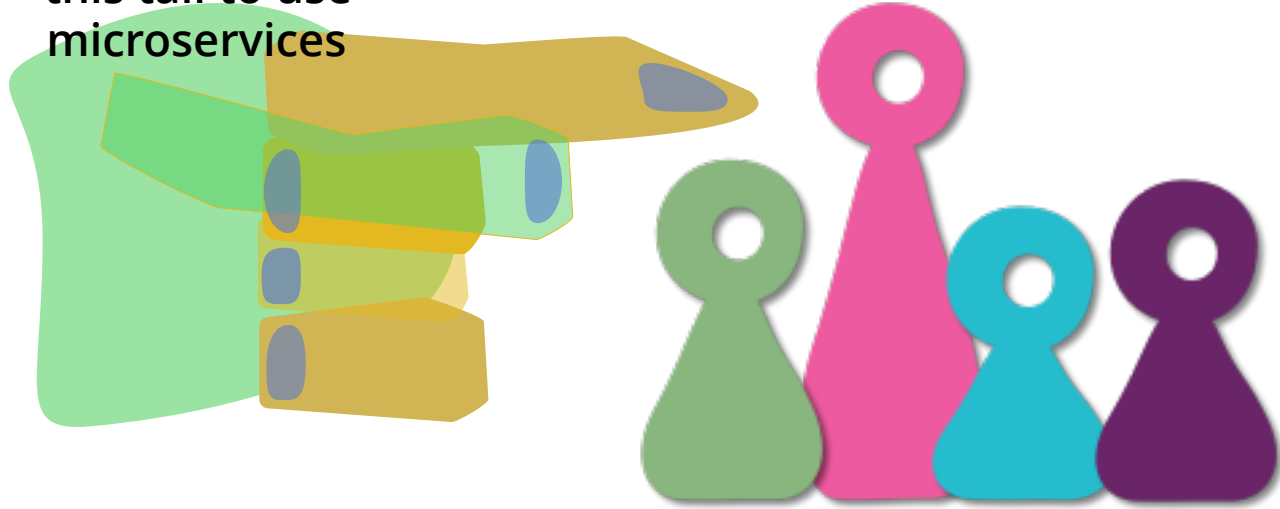


multi-variant testing



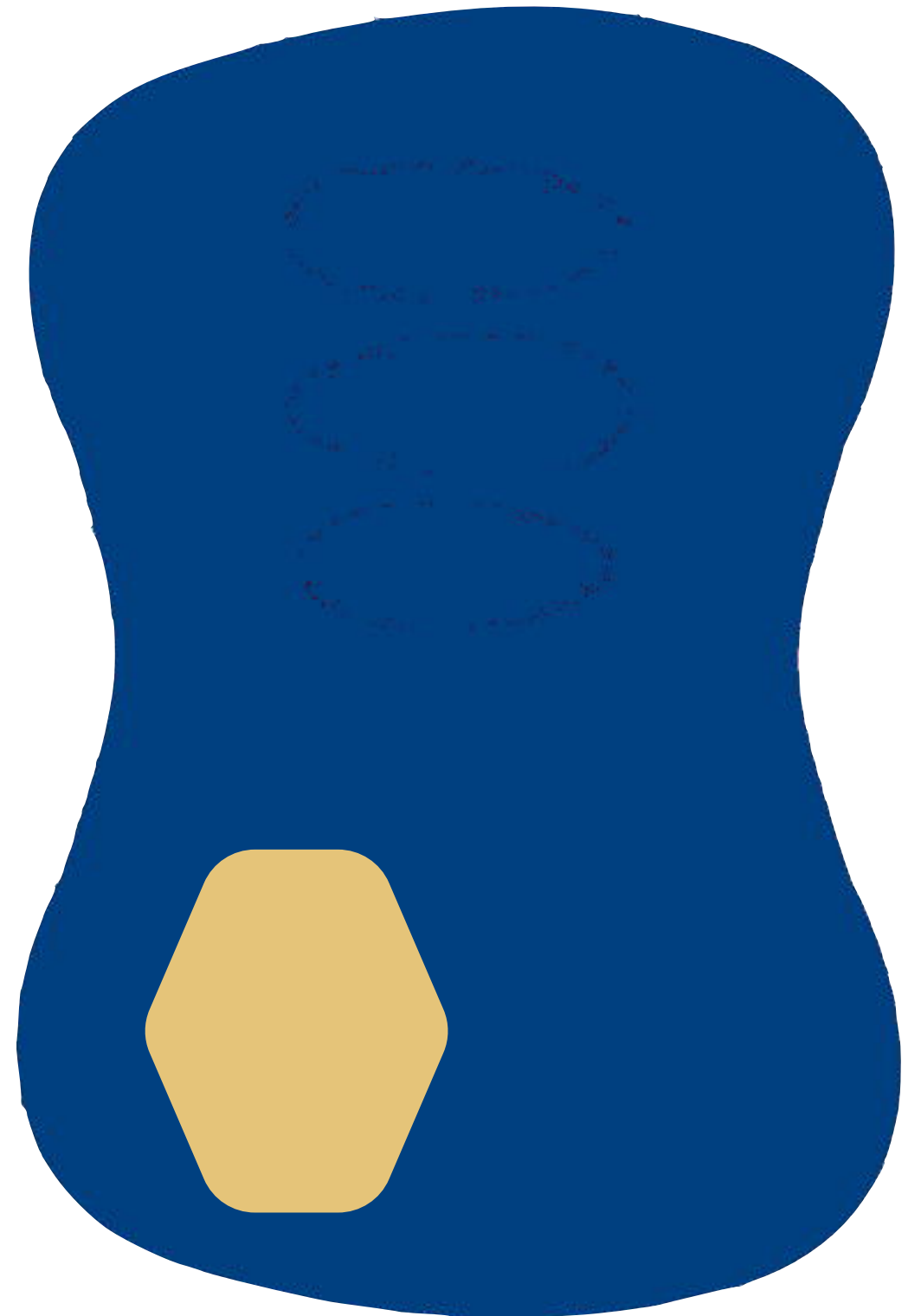
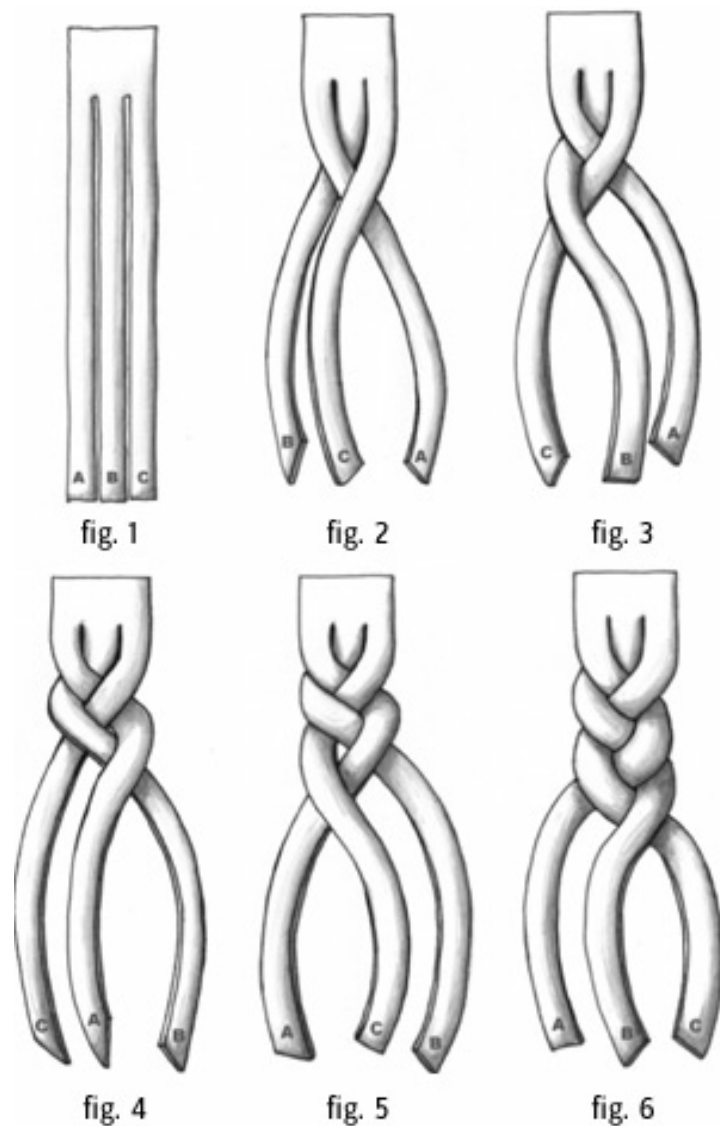
performance testing

You must be
this tall to use
microservices



**Mature engineering
practices.**

Complected Deployments

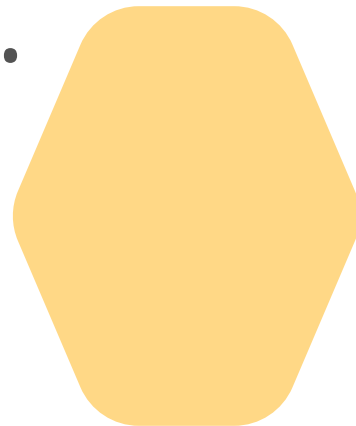


production

complect, *transitive verb*:
intertwine, embrace, especially
to plait together

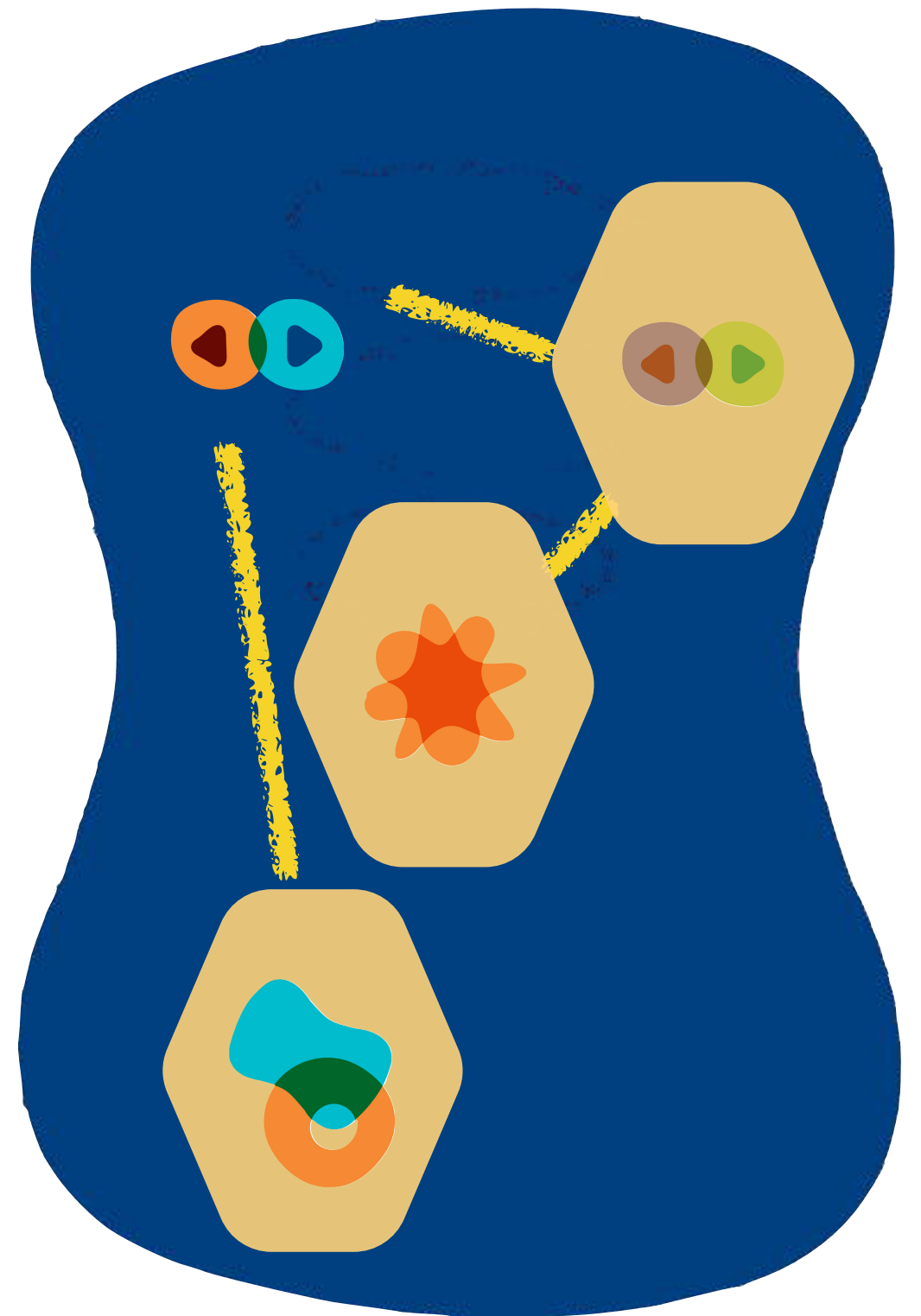
Evolutionary Architecture

Components are
deployed.



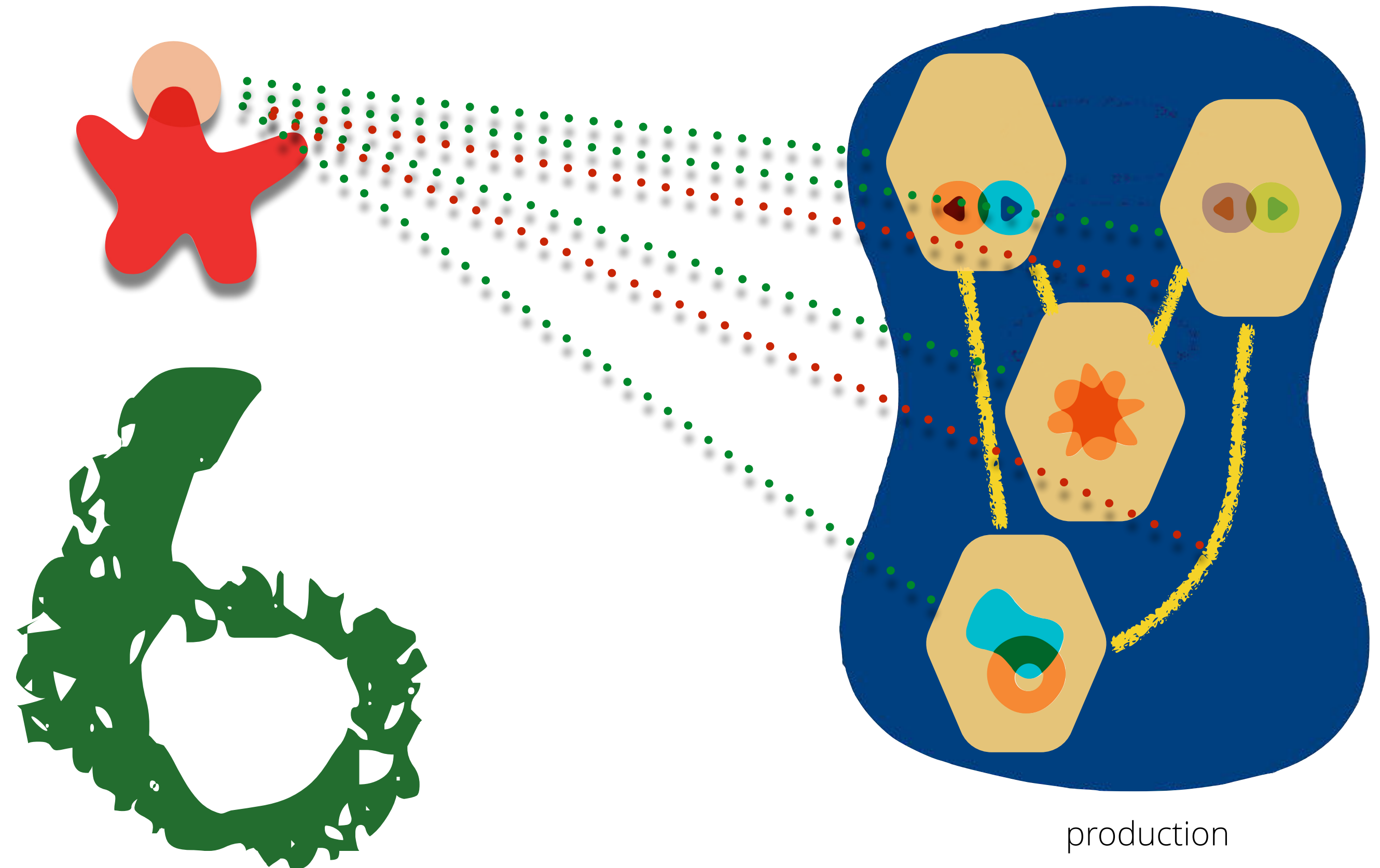
Features are *released.*

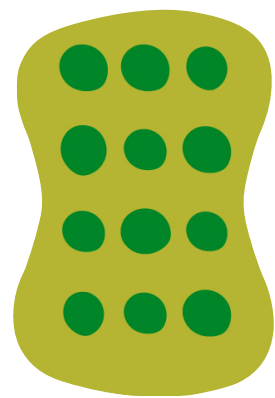
Applications consist
of *routing.*



production

Towards Evolutionary Architecture





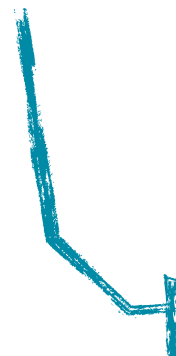
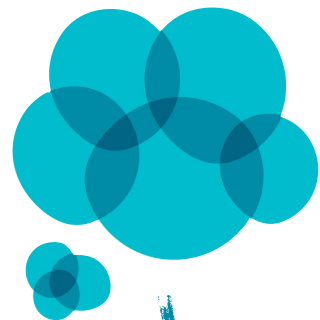
vision, strategy,
business goals, research



Hypothesis Driven Development



ideation

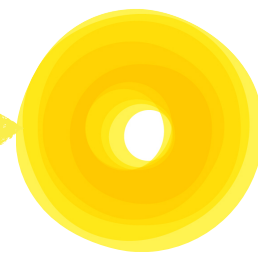
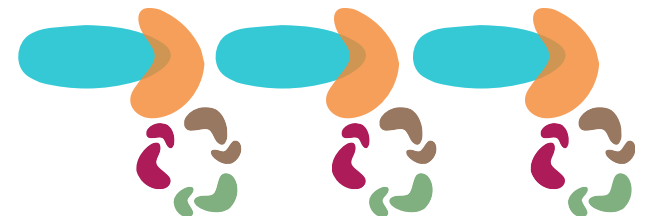


portfolio
of ideas

selected
experiments:

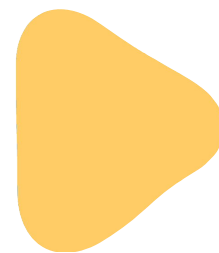


pivot

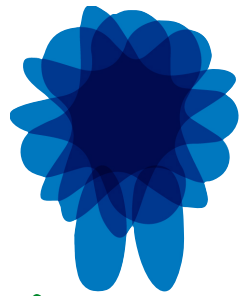


fold

double
down



Continuous Delivery for Architects



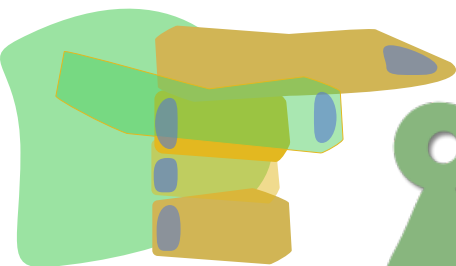
Yesterday's best practice is tomorrow's antipattern.



Understanding shifting structure.



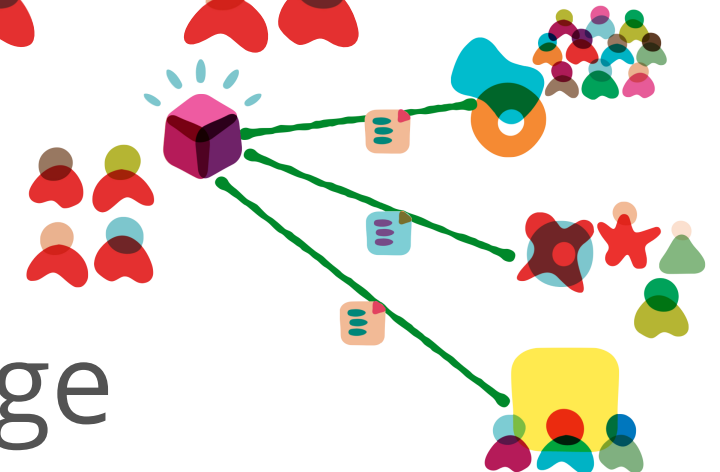
Expanding role of architect.



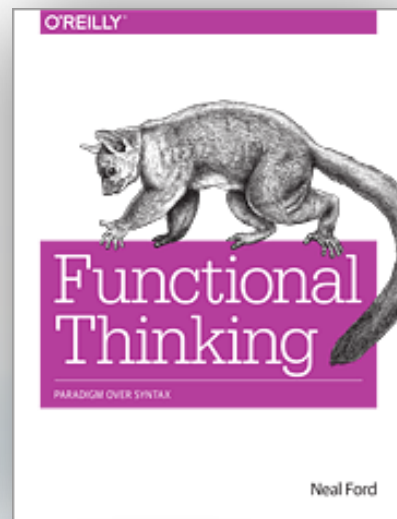
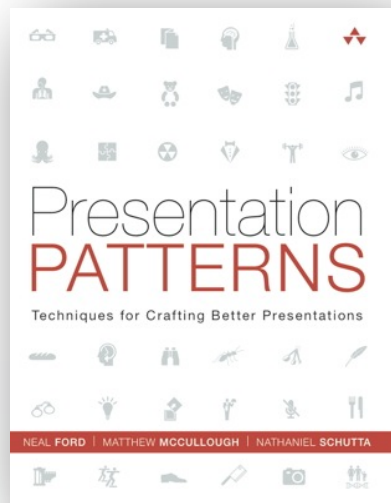
Mature engineering practices.



Manage coupling intelligently.



towards evolutionary architecture...



nealford.com

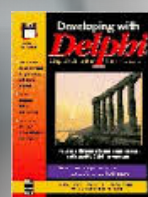
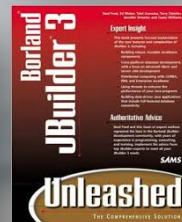
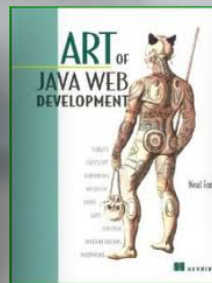
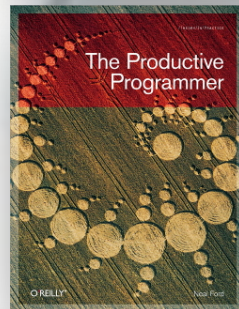


@neal4d

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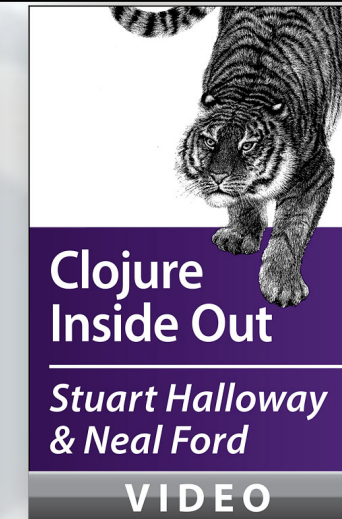
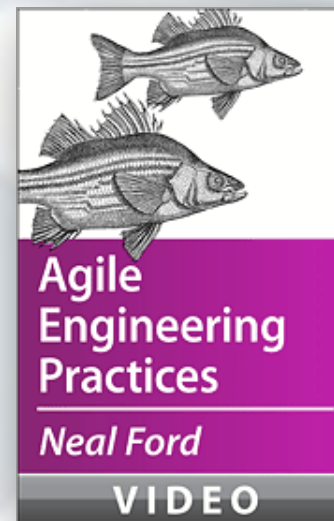
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